#### SECURITIES NOTE DATED 4 MARCH 2019

This document is a Securities Note issued in accordance with the provisions of Chapter 4 of the Listing Rules published by the Listing Authority and in accordance with the provisions of Commission Regulation (EC) No. 809/2004 of 29 April 2004 implementing Directive 2003/71/EC of the European Parliament and of the Council as regards information contained in prospectuses as well as the format, incorporation by reference and publication of such prospectuses and dissemination of advertisements, as amended.

In respect of an issue of

#### €20,000,000 4% Unsecured Bonds 2026

of a nominal value of €100 per Bond issued at par by



#### A PUBLIC LIMITED LIABILITY COMPANY REGISTERED UNDER THE LAWS OF MALTA WITH REGISTRATION NUMBER C 26136

#### ISIN:- MT 0000 111329

THE LISTING AUTHORITY HAS AUTHORISED THE ADMISSIBILITY OF THESE SECURITIES AS A LISTED FINANCIAL INSTRUMENT. THIS MEANS THAT THE SAID INSTRUMENT IS IN COMPLIANCE WITH THE REQUIREMENTS AND CONDITIONS SET OUT IN THE LISTING RULES. IN PROVIDING THIS AUTHORISATION, THE LISTING AUTHORITY DOES NOT GIVE ANY CERTIFICATION REGARDING THE POTENTIAL RISKS IN INVESTING IN THE SAID INSTRUMENT AND SUCH AUTHORISATION SHOULD NOT BE DEEMED OR BE CONSTRUED AS A REPRESENTATION OR WARRANTY AS TO THE SAFETY OF INVESTING IN SUCH INSTRUMENT.

THE LISTING AUTHORITY ACCEPTS NO RESPONSIBILITY FOR THE CONTENTS OF THE PROSPECTUS, MAKES NO REPRESENTATIONS AS TO ITS ACCURACY OR COMPLETENESS AND EXPRESSLY DISCLAIMS ANY LIABILITY WHATSOEVER FOR ANY LOSS HOWSOEVER ARISING FROM OR IN RELIANCE UPON THE WHOLE OR ANY PART OF THE CONTENTS OF THE PROSPECTUS INCLUDING ANY LOSSES INCURRED BY INVESTING IN THESE SECURITIES.

A PROSPECTIVE INVESTOR SHOULD ALWAYS SEEK INDEPENDENT FINANCIAL ADVICE BEFORE DECIDING TO INVEST IN ANY LISTED FINANCIAL INSTRUMENT. A PROSPECTIVE INVESTOR SHOULD BE AWARE OF THE POTENTIAL RISKS IN INVESTING IN THE SECURITIES OF AN ISSUER AND SHOULD MAKE THE DECISION TO INVEST ONLY AFTER CAREFUL CONSIDERATION AND CONSULTATION WITH HIS OR HER OWN INDEPENDENT FINANCIAL ADVISOR.

APPROVED BY THE DIRECTORS

Joseph Fenech on behalf of: Alfred Pisani, Salem Hnesh, Abdulnaser Ahmida, Hamad Buamin, Abuagila Almahdi, Douraid Zaghouani, Joseph Pisani, Winston V. Zahra, Frank Xerri de Caro, Joseph J. Vella.

Sponsor, Manager and Registrar



Legal Counsel

CAMILLERI PREZIOSI

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## **IMPORTANT INFORMATION**

THIS SECURITIES NOTE CONSTITUTES PART OF THE PROSPECTUS DATED 4 MARCH 2019 AND CONTAINS INFORMATION ABOUT INTERNATIONAL HOTEL INVESTMENTS PLC (THE **"ISSUER"**) IN ITS CAPACITY AS ISSUER AND AN ISSUE BY THE ISSUER OF €20,000,000 UNSECURED BONDS 2026 OF A NOMINAL VALUE OF €100 PER BOND, ISSUED AT PAR AND BEARING INTEREST AT THE RATE OF 4% PER ANNUM, PAYABLE ANNUALLY IN ARREARS ON 20 DECEMBER OF EACH YEAR (OR THE NEXT BUSINESS DAY WHEN 20 DECEMBER FALLS ON A DAY WHICH IS NOT A BUSINESS DAY IN MALTA) AND REPAYABLE IN FULL AT MATURITY ON 20 DECEMBER 2026 UNLESS OTHERWISE PREVIOUSLY REPURCHASED FOR CANCELLATION (THE **"BONDS"**), IN ACCORDANCE WITH THE REQUIREMENTS OF THE LISTING RULES, THE COMPANIES ACT AND COMMISSION REGULATION (EC) NO.809/2004 OF 29 APRIL 2004 IMPLEMENTING DIRECTIVE 2003/71/EC OFTHE EUROPEAN PARLIAMENT AND OF THE COUNCIL AS REGARDS INFORMATION CONTAINED IN PROSPECTUSES AS WELL AS THE FORMAT, INCORPORATION BY REFERENCE AND PUBLICATION OF SUCH PROSPECTUSES AND DISSEMINATION OF ADVERTISEMENTS, AS AMENDED BY COMMISSION DELEGATED REGULATION (EU) NO. 486/2012 OF 30 MARCH 2012, COMMISSION DELEGATED REGULATION (EU) NO. 862/2012 OF 4 JUNE 2012, COMMISSION DELEGATED REGULATION (EU) NO. 2016/301 OF 30 NOVEMBER 2015. THIS SECURITIES NOTE SHOULD BE READ IN CONJUNCTION WITH THE REGISTRATION DOCUMENT ISSUED BY THE ISSUER.

NO BROKER, DEALER, SALESMAN OR OTHER PERSON HAS BEEN AUTHORISED BY THE ISSUER OR ITS DIRECTORS TO ISSUE ANY ADVERTISEMENT OR TO GIVE ANY INFORMATION OR TO MAKE ANY REPRESENTATIONS IN CONNECTION WITH THE SALE OF THE BONDS OF THE ISSUER OTHER THAN THOSE CONTAINED IN THE PROSPECTUS AND IN THE DOCUMENTS REFERRED TO HEREIN, AND IF GIVEN OR MADE, SUCH INFORMATION OR REPRESENTATIONS MUST NOT BE RELIED UPON AS HAVING BEEN AUTHORISED BY THE ISSUER OR ITS DIRECTORS OR ADVISORS.

THE LISTING AUTHORITY ACCEPTS NO RESPONSIBILITY FOR THE CONTENTS OF THIS PROSPECTUS, MAKES NO REPRESENTATIONS AS TO ITS ACCURACY OR COMPLETENESS AND EXPRESSLY DISCLAIMS ANY LIABILITY WHATSOEVER FOR ANY LOSS HOWSOEVER ARISING FROM OR IN RELIANCE UPON THE WHOLE OR ANY PART OF THE CONTENTS OF THIS PROSPECTUS.

THE PROSPECTUS DOES NOT CONSTITUTE, AND MAY NOT BE USED FOR PURPOSES OF, AN OFFER OR INVITATION TO SUBSCRIBE FOR THE BONDS BY ANY PERSON IN ANY JURISDICTION IN WHICH SUCH OFFER OR INVITATION IS NOT AUTHORISED OR IN WHICH THE PERSON MAKING SUCH OFFER OR INVITATION IS NOT QUALIFIED TO DO SO; OR TO ANY PERSON TO WHOM IT IS UNLAWFUL TO MAKE SUCH OFFER OR INVITATION.

IT IS THE RESPONSIBILITY OF ANY PERSON IN POSSESSION OF THIS DOCUMENT AND ANY PERSON WISHING TO APPLY FOR ANY BONDS ISSUED BY THE ISSUER TO INFORM THEMSELVES OF, AND TO OBSERVE AND COMPLY WITH, ALL APPLICABLE LAWS AND REGULATIONS OF ANY RELEVANT JURISDICTION. PROSPECTIVE APPLICANTS FOR ANY SECURITIES THAT MAY BE ISSUED BY THE ISSUER SHOULD INFORM THEMSELVES AS TO THE LEGAL REQUIREMENTS OF APPLYING FOR ANY SUCH BONDS AND ANY APPLICABLE EXCHANGE CONTROL REQUIREMENTS AND TAXES IN THE COUNTRY OF THEIR NATIONALITY, RESIDENCE OR DOMICILE.

SAVE FOR THE ISSUE IN THE REPUBLIC OF MALTA, NO ACTION HAS BEEN OR WILL BE TAKEN BY THE ISSUER THAT WOULD PERMIT A PUBLIC OFFERING OF THE BONDS OR THE DISTRIBUTION OF THE PROSPECTUS (OR ANY PART THEREOF) OR ANY OFFERING MATERIAL IN ANY COUNTRY OR JURISDICTION WHERE ACTION FOR THAT PURPOSE IS REQUIRED. ACCORDINGLY, NO BONDS MAY BE OFFERED OR SOLD, DIRECTLY OR INDIRECTLY, AND NEITHER THIS PROSPECTUS NOR ANY ADVERTISEMENT OR OTHER OFFERING MATERIAL MAY BE DISTRIBUTED OR PUBLISHED, IN ANY JURSIDCTION, EXCEPT UNDER CIRCUMSTANCES THAT WILL RESULT IN COMPLIANCE WITH ANY APPLICABLE LAWS AND REGULATIONS. PERSONS INTO WHOSE POSSESSION THIS PROSPECTUS OR ANY BONDS MAY COME MUST FIRST INFORM THEMSELVES ABOUT, AND OBSERVE, ANY SUCH RESTRICTIONS ON THE DISTRIBUTION OF THIS PROSPECTUS AND THE OFFERING AND SALE OF THE BONDS.

# SECURITIES NOTE

THE BONDS HAVE NOT BEEN NOR WILL THEY BE REGISTERED UNDER THE UNITED STATES SECURITIES ACT, 1933 AS AMENDED, OR UNDER ANY FEDERAL OR STATE SECURITIES LAW AND MAY NOT BE OFFERED, SOLD OR OTHERWISE TRANSFERRED, DIRECTLY OR INDIRECTLY, IN THE UNITED STATES OF AMERICA, ITS TERRITORIES OR POSSESSIONS, OR ANY AREA SUBJECT TO ITS JURISDICTION (THE **\*U.S.**" OR **\*UNITED STATES**") OR TO OR FOR THE BENEFIT OF, DIRECTLY OR INDIRECTLY, ANY U.S. PERSON (AS DEFINED IN REGULATION "S" OF THE SAID ACT). FURTHERMORE, THE ISSUER WILL NOT BE REGISTERED UNDER THE UNITED STATES INVESTMENT COMPANY ACT, 1940 AS AMENDED, AND INVESTORS WILL NOT BE ENTITLED TO THE BENEFITS SET OUT THEREIN.

A COPY OF THIS DOCUMENT HAS BEEN SUBMITTED TO THE LISTING AUTHORITY IN SATISFACTION OF THE LISTING RULES, THE MALTA STOCK EXCHANGE IN SATISFACTION OF THE MALTA STOCK EXCHANGE BYE-LAWS AND HAS BEEN DULY FILED WITH THE REGISTRAR OF COMPANIES IN ACCORDANCE WITH THE ACT.

STATEMENTS MADE IN THE PROSPECTUS ARE, EXCEPT WHERE OTHERWISE STATED, BASED ON THE LAW AND PRACTICE CURRENTLY IN FORCE IN MALTA AND ARE SUBJECT TO CHANGES THEREIN.

THE CONTENTS OF THE ISSUER'S WEBSITE OR ANY WEBSITE DIRECTLY OR INDIRECTLY LINKED TO THE ISSUER'S WEBSITE DO NOT FORM PART OF THE PROSPECTUS. ACCORDINGLY. NO RELIANCE OUGHT TO BE MADE BY ANY INVESTOR ON ANY INFORMATION OR OTHER DATA CONTAINED IN SUCH WEBSITES AS THE BASIS FOR A DECISION TO INVEST IN THE BONDS.

ALL THE ADVISORS TO THE ISSUER NAMED IN THE PROSPECTUS UNDER THE HEADING "ADVISORS TO THE ISSUER" UNDER SECTION 3 OF THE REGISTRATION DOCUMENT HAVE ACTED AND ARE ACTING EXCLUSIVELY FOR THE ISSUER IN RELATION TO THIS ISSUE AND HAVE NO CONTRACTUAL, FIDUCIARY OR OTHER OBLIGATION TOWARDS ANY OTHER PERSON AND WILL ACCORDINGLY NOT BE RESPONSIBLE TO ANY INVESTOR OR ANY OTHER PERSON WHOSOEVER IN RELATION TO THE TRANSACTIONS PROPOSED IN THE PROSPECTUS.

THE VALUE OF INVESTMENTS CAN GO UP OR DOWN AND PAST PERFORMANCE IS NOT NECESSARILY INDICATIVE OF FUTURE PERFORMANCE. THE NOMINAL VALUE OF THE BONDS WILL BE REPAYABLE IN FULL UPON MATURITY. PROSPECTIVE INVESTORS SHOULD CAREFULLY CONSIDER ALL THE INFORMATION CONTAINED IN THE PROSPECTUS AS A WHOLE AND SHOULD CONSULT THEIR OWN INDEPENDENT FINANCIAL AND OTHER PROFESSIONAL ADVISORS BEFORE DECIDING TO MAKE AN INVESTMENT IN THE BONDS.

## 1. **DEFINITIONS**

Words and expressions and capitalised terms used in this Securities Note shall, except where the context otherwise requires and except where otherwise defined herein, bear the same meaning as the meaning given to such words, expressed and capitalised terms as indicated in the Registration Document forming part of the Prospectus. Additionally, the following words and expressions as used in this Securities Note shall bear the following meanings whenever such words and expressions are used in their capitalised form, except where the context otherwise requires:

2016 Bonds	the €40,000,000 4% unsecured bonds 2026 (ISIN: MT0000111311) issued by the Issuer pursuant to a securities note dated 21 November 2016, which bonds are fully fungible with the Bonds;
Act	the Companies Act (Cap. 386 of the Laws of Malta);
Applicant/s	a person or persons whose name or names (in the case of joint applicants) appear in the registration details of an Application Form;
Application/s	the application to subscribe for Bonds made by an Applicant/s by completing an Application Form and delivering same to any of the Authorised Financial Intermediaries;
Application Form/s	the subscription form to be completed by Applicant/s and submitted to the Registrar by the Authorised Financial Intermediaries, a specimen of which is contained in Annex II of this Securities Note;
Authorised Financial Intermediaries	the licensed stockbrokers and financial intermediaries listed in Annex I of this Securities Note;
Bond(s)	the €20,000,000 unsecured bonds of a nominal value of €100 per bond bearing interest at the rate of 4% per annum and redeemable on the Redemption Date at their nominal value, being issued pursuant to the Prospectus;
Bond Issue	the issue of the Bonds;
Bond Issue Price	the price of €100 per Bond;
Bondholder	a holder of Bonds;
Business Day	any day between Monday and Friday (both days included) on which commercial banks in Malta settle payments and are open for normal banking business;
Company, IHI or Issuer	International Hotel Investments p.l.c., a public limited liability company registered under the laws of Malta with company registration number C 26136 and having its registered office at 22, Europa Centre, Floriana FRN 1400, Malta;
CSD	the Central Securities Depository of the Malta Stock Exchange, having its address at Garrison Chapel, Castille Place, Valletta VLT 1063, Malta;
Euro or €	the lawful currency of the Republic of Malta;
Exchange, Malta Stock Exchange or MSE	Malta Stock Exchange p.l.c., as originally constituted in terms of the Financial Markets Act (Cap 345 of the Laws of Malta) with company registration number C 42525 and having its registered office at Garrison Chapel, Castille Place, Valletta VLT 1063, Malta;
GDPR	Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 on the protection of natural persons with regard to the processing of personal date and on the free movement of such data, and repealing Directive 95/46/EC;
Interest Payment Date	20 December of each year between and including each of the year 2019 and the year 2026, provided that if any such day is not a Business Day such Interest Payment Date will be carried over to the next following day that is a Business Day;
Intermediaries' Offer	an offer to be made on 22 March 2019 to Authorised Financial Intermediaries for the subscription of Bonds, in accordance with section 7.4 of the Securities Note;
Issue Date	expected on 28 March 2019;
Listing Authority	the Board of Governors of the MFSA, appointed as Listing Authority for the purposes of the Malta Financial Services Authority Act (Cap. 330 of the Laws of Malta);
Listing Rules	the listing rules of the Listing Authority;

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NLI	NLI Holdings Limited, a company registered under the laws of Jersey with company registration number 100582 and having its registered office at CTV House, La Pouquelaye, St Helier, Jersey JE2 3TP, United Kingdom;
Official List	the list prepared and published by the MSE as its official list in accordance with the MSE Bye- Laws;
Prospectus	collectively the Registration Document, Summary Note and this Securities Note (each as defined in this Securities Note);
Redemption Date	20 December 2026;
Redemption Value	the nominal value of each Bond (€100 per Bond);
Registration Document	the registration document issued by the Issuer dated 4 March 2019, forming part of the Prospectus;
Regulation	Commission Regulation (EC) No. 809/2004 of 29 April 2004 implementing Directive 2003/71/ EC of the European Parliament and of the Council as regards information contained in prospectuses as well as the format, incorporation by reference and publication of such prospectuses and dissemination of advertisements (as amended);
Securities Note	this document in its entirety forming part of the Prospectus;
Sponsor, Manager and Registrar	MeDirect Bank (Malta) plc, a company registered under the Laws of Malta with company registration number C 34125 and having its registered office at The Centre, Tigné Point, Sliema TPO 0001, Malta, licensed by the MFSA and a member of the MSE. The role of sponsor, manager & registrar is conducted by the corporate finance division of MeDirect Bank (Malta) plc, which operates under the brand name 'Charts'. The use of the logo 'Charts' in the Prospectus shall be construed accordingly;
Summary Note	the summary note issued by the Issuer dated 4 March 2019, forming part of the Prospectus;
Terms and Conditions	the terms and conditions of the Bond Issue specified in sections 4.3, 5 and 7 of this Securities Note.

All references in the Prospectus to "Malta" are to the "Republic of Malta".

Unless it appears otherwise from the context:

- a. words importing the singular shall include the plural and vice versa;
- b. words importing the masculine gender shall include the feminine gender and vice versa;
- c. the word "may" shall be construed as permissive and the word "shall" shall be construed as imperative.

#### 2. RISK FACTORS

#### 2.1 GENERAL

THE VALUE OF INVESTMENTS CAN GO UP OR DOWN AND PAST PERFORMANCE IS NOT NECESSARILY INDICATIVE OF FUTURE PERFORMANCE. THE NOMINAL VALUE OF THE BONDS WILL BE REPAYABLE IN FULL UPON MATURITY ON THE REDEMPTION DATE UNLESS THE BONDS ARE PREVIOUSLY RE-PURCHASED AND CANCELLED. THE ISSUER SHALL REDEEM THE BONDS ON THE REDEMPTION DATE.

AN INVESTMENT INTHE BONDS INVOLVES CERTAIN RISKS INCLUDING THOSE DESCRIBED BELOW. PROSPECTIVE INVESTORS SHOULD CAREFULLY CONSIDER, WITH THEIR OWN INDEPENDENT FINANCIAL AND OTHER PROFESSIONAL ADVISORS, THE FOLLOWING RISK FACTORS AND OTHER INVESTMENT CONSIDERATIONS AS WELL AS ALL THE OTHER INFORMATION CONTAINED IN THE PROSPECTUS BEFORE DECIDING TO MAKE AN INVESTMENT IN THE BONDS. THE SEQUENCE IN WHICH THE RISKS BELOW ARE LISTED IS NOT INTENDED TO BE INDICATIVE OF ANY ORDER OF PRIORITY OR OF THE EXTENT OF THEIR CONSEQUENCES.

NEITHER THIS SECURITIES NOTE, NOR ANY OTHER PARTS OF THE PROSPECTUS OR ANY OTHER INFORMATION SUPPLIED IN CONNECTION WITH THE BONDS: (I) IS INTENDED TO PROVIDE THE BASIS OF ANY CREDIT OR OTHER EVALUATION OR (II) SHOULD BE CONSIDERED AS A RECOMMENDATION BY THE ISSUER OR THE SPONSOR, MANAGER AND REGISTRAR OR AUTHORISED FINANCIAL INTERMEDIARIES THAT ANY RECIPIENT OF THIS SECURITIES NOTE OR ANY OTHER PART OF THE PROSPECTUS OR ANY OTHER INFORMATION SUPPLIED IN CONNECTION WITH THE PROSPECTUS OR ANY BONDS, SHOULD PURCHASE ANY BONDS.

ACCORDINGLY, PROSPECTIVE INVESTORS SHOULD MAKE THEIR OWN INDEPENDENT EVALUATION OF ALL RISK FACTORS, AND SHOULD CONSIDER ALL OTHER SECTIONS IN THIS DOCUMENT.

#### 2.2 FORWARD-LOOKING STATEMENTS

This Securities Note contains "forward-looking statements" which include, among others, statements concerning matters that are not historical facts and which may involve projections of future circumstances. These forward-looking statements are subject to a number of risks, uncertainties and assumptions and important factors that could cause actual risks to differ materially from the expectations of the Directors. No assurance is given that the future results or expectations will be achieved.

#### 2.3 GENERAL

An investment in the Issuer and the Bonds may not be suitable for all recipients of the Prospectus and prospective investors are urged to consult an independent investment advisor licensed under the Investment Services Act (Cap. 370 of the Laws of Malta) as to the suitability or otherwise of an investment in the Bonds before making an investment decision. In particular, such advice should be sought with a view to ascertaining that each prospective investor:

- a. has sufficient knowledge and experience to make a meaningful evaluation of the Bonds, the merits and risks of investing in the Bonds and the information contained or incorporated by reference in the Prospectus or any applicable supplement;
- b. has sufficient financial resources and liquidity to bear all the risks of an investment in the Bonds, including where the currency for principal or interest payments is different from the prospective investor's currency;
- c. understands thoroughly the terms of the Bonds and be familiar with the behaviour of any relevant indices and financial markets; and
- d. be able to evaluate (either alone or with the help of a financial advisor) possible scenarios for economic, interest rate and other factors that may affect its investment and its ability to bear the applicable risks.

#### 2.4 RISKS RELATING TO THE BONDS

An investment in the Bonds involves certain risks including, but not limited to, those described below:

• The existence of an orderly and liquid market for the Bonds depends on a number of factors, including but not limited to the presence of willing buyers and sellers of the Issuer's Bonds at any given time and the general economic conditions in the market in which the Bonds are traded. Such factors are dependent upon the individual decisions of investors and the general economic conditions of the market, over which the Issuer has no control. Accordingly, there can be no assurance that an active secondary market for the Bonds will develop, or, if it develops, that it will continue. Furthermore, there can be no assurance that an investor will be able to sell or otherwise trade in the Bonds at or above the Bond Issue Price or at all.

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- The Bonds bear a fixed rate of interest. Investment in the Bonds involves the risk that subsequent changes in market interest rates may
  adversely affect the value of the Bonds. Investors should also be aware that the price of fixed rate bonds is likely to react adversely to
  changes in interest rates. When prevailing market interest rates are rising, the price of fixed rate bonds may decline. Conversely, if market
  interest rates are declining, the price of fixed rate bonds may rise. This is referred to as market risk and would be relevant to a Bondholder
  electing to sell the Bonds before maturity on the secondary market.
- A Bondholder will bear the risk of any fluctuations in exchange rates between the currency of denomination of the Bonds (€) and the Bondholder's currency of reference, if different.
- No prediction can be made about the effect which any future public offerings of the Issuer's securities, or any takeover or merger activity involving the Issuer, will have on the market price of the Bonds prevailing from time to time.
- The Issuer may incur further borrowing or indebtedness and may create or permit to subsist other security interests upon the whole or any part of its present or future undertakings, assets or revenues (including uncalled capital).
- The Bonds constitute the general, direct, unconditional and unsecured obligations of the Issuer and shall at all times rank *pari passu*, without any priority or preference among themselves and with other unsecured debt, present and future, if any. Furthermore, subject to the negative pledge clause (section 5.7 of this Securities Note), third party security interests may be registered which will rank in priority to the Bonds against the assets of the Issuer for so long as such security interests remain in effect.
- Privileges or similar charges accorded by law in specific situations may arise during the course of the business of the Issuer which may rank with priority or preference to the Bonds.
- In the event that the Issuer wishes to amend any of the Terms and Conditions of Issue of the Bond it shall call a meeting of Bondholders in accordance with the provisions of section 5.13 of this Securities Note. These provisions permit defined majorities to bind all Bondholders including Bondholders who did not attend and vote at the relevant meeting and Bondholders who voted in a manner contrary to the majority.
- The attention of prospective investors in the Bonds is drawn to section 7.2.1 of this Securities Note, which provides that the issue and allotment of the Bonds is conditional upon the Bonds being admitted to the Official List
- The Terms and Conditions of this Bond Issue are based on Maltese law in effect as at the date of this Prospectus. No assurance can be given as to the impact of any possible judicial decision or change in Maltese law or administrative practice after the date of this Prospectus.
- Even after the Bonds are admitted to the Official List, the Issuer is required to remain in compliance with certain requirements relating to, inter alia, the free transferability, clearance and settlement of the Bonds in order to remain a listed company in good standing. Moreover, the Listing Authority has the power to suspend trading or listing of the Bonds if, inter alia, it comes to believe that such a suspension is required for the protection of investors or the integrity or reputation of the market. The Listing Authority may discontinue the listing of the Bonds on the MSE. Any such trading suspensions or listing revocations or discontinuations described above could have a material adverse effect on the liquidity and value of the Bonds.
- The Issuer has not sought, nor does it intend to seek, the credit rating of an independent rating agency and there has been no assessment by any independent rating agency of the Bonds.

#### **3 PERSONS RESPONSIBLE**

This document includes information given in compliance with the Listing Rules for the purpose of providing prospective investors with information with regard to the Issuer. All of the directors of the Issuer, whose names appear under the sub-heading "Directors" under the heading 'Identity of Directors, Senior Management, Advisors and Auditors of the Issuer in Section 3 of the Registration Document, accept responsibility for the information contained in this Securities Note.

To the best of the knowledge and belief of the Directors, who have taken all reasonable care to ensure that such is the case, the information contained in this Securities Note is in accordance with the facts and does not omit anything likely to affect the import of such information. The Directors accept responsibility accordingly.

#### 3.1 CONSENT FOR USE OF PROSPECTUS

#### Consent required in connection with the use of the Prospectus by the Authorised Financial Intermediaries:

For the purposes of any subscription for Bonds through any of the Authorised Financial Intermediaries in terms of this Securities Note and any subsequent resale, placement or other offering of Bonds by such Authorised Financial Intermediaries in circumstances where there is no exemption from the requirement to publish a prospectus under the Prospectus Directive (Directive 2003/71/EC of the European Parliament and of the Council of 4 November 2003 on the prospectus to be published when securities are offered to the public or admitted to trading and amending Directive 2001/34/EC), the Issuer consents to the use of this Prospectus (and accepts responsibility for the information contained therein) with respect to any such subsequent resale or placement or other offering of Bonds, provided this is limited only:

- i. in respect of Bonds subscribed for through Authorised Financial Intermediaries listed in Annex I of this Securities Note, pursuant to the subscription agreements as detailed in section 7.4 of this Securities Note;
- ii. to any resale or placement of Bonds subscribed for as aforesaid, taking place in Malta;
- iii. to any resale or placement of Bonds subscribed for as aforesaid, taking place within the period of 60 days from the date of the Prospectus.

Neither the Issuer nor the Sponsor, Manager and Registrar has any responsibility for any of the actions of any Authorised Financial Intermediary, including their compliance with applicable conduct of business rules or other local regulatory requirements or other securities law requirements in relation to a resale or placement of Bonds.

Other than as set out above, neither the Issuer nor the Sponsor, Manager and Registrar has authorised (nor do they authorise or consent to the use of this Prospectus in connection with) the making of any public offer of the Bonds by any person in any circumstances. Any such unauthorised offers are not made on behalf of the Issuer or the Sponsor, Manager and Registrar and neither the Issuer nor the Sponsor, Manager and Registrar has any responsibility or liability for the actions of any person making such offers.

Investors should enquire whether an intermediary is considered to be an Authorised Financial Intermediary in terms of the Prospectus. If the investor is in doubt as to whether it can rely on the Prospectus and/or who is responsible for its contents, it should seek and obtain legal advice.

No person has been authorised to give any information or to make any representation not contained in or inconsistent with this Prospectus. If given or made, it must not be relied upon as having been authorised by the Issuer or Sponsor, Manager and Registrar. The Issuer does not accept responsibility for any information not contained in this Prospectus.

# In the event of a resale, placement or other offering of Bonds by an authorised financial intermediary, the authorised financial intermediary shall be responsible to provide information to investors on the terms and conditions of the resale, placement or other offering at the time such is made.

Any resale, placement or other offering of Bonds to an investor by an authorised financial intermediary will be made in accordance with any terms and other arrangements in place between such authorised financial intermediary and such investor relating to price, allocations and settlement arrangements. Where such information is not contained in the Prospectus, it will be the responsibility of the applicable authorised financial intermediary at the time of such resale, placement or other offering to provide the investor with that information and neither the Issuer nor the Sponsor, Manager and Registrar has any responsibility or liability for such information.

Any authorised financial intermediary using this Prospectus in connection with a resale, placement or other offering of Bonds subsequent to the Bond Issue shall, limitedly for the period of 60 days from the date of the Prospectus, publish on its website a notice to the effect that it is using this Prospectus for such resale, placement or other offering in accordance with the consent of the Issuer and the conditions attached thereto. The consent provided herein shall no longer apply following the lapse of such period.

Any new information with respect to Authorised Financial Intermediaries unknown at the time of the approval of this Securities Note will be made available through a company announcement which will also be made available on the Issuer's website: http://www.ihiplc.com.

#### 4 ESSENTIAL INFORMATION

#### 4.1 REASONS FOR THE ISSUE AND USE OF PROCEEDS

The proceeds from the Bond Issue, which net of Bond Issue expenses are expected to amount to approximately €19,650,000, will be used by the Issuer for the following purposes:

- i. the amount of €10,000,000 shall be applied towards part-financing the re-development and refurbishment of the Corinthia Grand Astoria Hotel Brussels; and
- ii. an amount equivalent to USD \$6,000,000 (approximately €5,200,000) shall be applied towards part-financing the Issuer's investment in a mixed use real estate project at 10 Tverskaya Street, Moscow, comprising a luxury hotel to be operated as a Corinthia hotel, and residential apartments. Such investment shall be effected through the acquisition of a 10% share in the companies that own the land lease and buildings relevant to this development as further explained in section 4.5(q) of the Registration Document.

The remaining balance of the net Bond Issue proceeds will be used by the Issuer for general corporate funding purposes.

#### 4.2 EXPENSES

Professional fees and costs related to publicity, advertising, printing, listing, registration, sponsor, management, registrar fees, selling commission, and other miscellaneous expenses in connection with this Bond Issue are estimated not to exceed &350,000. There is no particular order of priority with respect to such expenses.

#### 4.3 ISSUE STATISTICS

Amount:	€20,000,000;
Form:	The Bonds will be issued in fully registered and dematerialised form and will be represented in uncertificated form by the appropriate entry in the electronic register maintained on behalf of the Issuer at the CSD. The terms of the Bonds being issued pursuant to this Securities Note are identical to those of the 2016 Bonds (other than the date of admissibility to listing). The Bonds are fully fungible with the 2016 Bonds. It is expected that the Bonds and the 2016 Bonds will trade separately up until the first Interest Payment Date on 20 December 2019.
Denomination:	Euro (€);
ISIN:	MT 0000 111329;
Minimum amount per subscription:	Minimum of €2,000 and multiples of €100 thereafter;
Redemption Date:	20 December 2026;
Plan of Distribution:	The Bonds are being made available for subscription by Authorised Financial Intermediaries pursuant to the Intermediaries' Offer as set out in section 7.4 of this Securities Note;
Bond Issue Price:	At par (€100 per Bond);
Status of the Bonds:	The Bonds constitute the general, direct, unconditional and unsecured obligations of the Issuer and shall at all times rank <i>pari passu</i> , without any priority or preference among themselves and with other unsecured debt, present and future, if any;
Listing:	Application has been made to the Listing Authority for the admissibility of the Bonds to listing and to the MSE for the Bonds to be listed and traded on its Official List;
Closing date for submission of Applications:	12.00 hours on 22 March 2019;
Interest:	4% per annum;
Interest Payment Date(s):	Annually, or part thereof for the first interest payment date, on 20 December, from and including 2019 (the first interest payment date) to and including 2026;
Governing Law of Bonds:	The Bonds are governed by and shall be construed in accordance with Maltese law;
Jurisdiction:	The Maltese Courts shall have exclusive jurisdiction to settle any disputes that may arise out of or in connection with the Bonds.

#### 4.4 INTEREST OF NATURAL AND LEGAL PERSONS INVOLVED IN THE ISSUE

Save for the possible subscription for Bonds by Authorised Financial Intermediaries (which includes MeDirect Bank (Malta) plc) and any fees payable in connection with the Bond Issue to MeDirect Bank (Malta) plc as Sponsor, Manager and Registrar, so far as the Issuer is aware no person involved in the Issue has an interest material to the Issue.

## 5 INFORMATION CONCERNING THE SECURITIES TO BE ISSUED AND ADMITTED TO TRADING

#### 5.1 GENERAL

- 5.1.1 Each Bond forms part of a duly authorised issue of 4% Bonds due 2026 of a nominal value of €100 per Bond issued by the Issuer at par up to the principal amount of €20,000,000 (except as otherwise provided under clause 5.12 "Further Issues"). The expected Issue Date of the Bonds is 28 March 2019.
- **5.1.2** The currency of the Bonds is Euro  $(\notin)$ .
- 5.1.3 Subject to admission to listing of the Bonds to the Official List of the MSE, the Bonds are expected to be assigned ISIN MT 0000 111329.
- 5.1.4 All outstanding Bonds not previously purchased and cancelled shall be redeemed by the Issuer at par on the Redemption Date.
- 5.1.5 The issue of the Bonds is made in accordance with the requirements of the Listing Rules, the Act and the Regulation.
- 5.1.6 The Bond Issue is not underwritten.

#### 5.2 RANKING OF THE BONDS

The Bonds constitute the general, direct, unconditional and unsecured obligations of the Issuer and shall at all times rank *pari passu*, without any priority or preference among themselves and with other unsecured debt of the Issuer, present and future, if any. Furthermore, subject to the negative pledge clause set out in section 5.7 of this Securities Note, third party security interests may be registered which will rank in priority to the Bonds against the assets of the Issuer for so long as such security interests remain in effect. As at the date of this Securities Note, the Issuer does not have any subordinated indebtedness.

The following sets out a summary of the Group's indebtedness which as at 30 September 2018 amounted to  $\notin$ 569,930,000 and include secured and unsecured borrowings, the latter included unsecured bonds. The bank borrowings and the 4% secured bonds 2026 (ISIN: MT0000111303) included hereunder are secured by privileges, hypothecs and other security. The indebtedness being created by the Bonds, together with other issued unsecured bonds including the 2016 Bonds, rank after all bank borrowings and the 4% secured bonds 2026 (ISIN: MT0000111303). In addition, the Bonds would also rank after any future debts which may be secured by a cause of preference such as a privilege and/or a hypothec.

#### IHI Group Borrowings as at 30 September 2018

	€'000
Secured borrowings:	
Bank Loans	363,012
4% Secured Bonds 2026 (ISIN: MT 0000 111303)	39,373
	402,385
Unsecured borrowings:	
Unsecured bonds	163,045
Other interest bearing borrowings	4,500
	167,545
Total borrowings	569,930

#### 5.3 RIGHTS ATTACHING TO THE BONDS

There are no special rights attached to the Bonds other than the right of the Bondholders to:

- i. the repayment of capital;
- ii. the payment of interest;
- iii. ranking with respect to other indebtedness of the Issuer in accordance with the provisions of section 5.2 hereof;
- iv. attend, participate in and vote at meetings of Bondholders in accordance with the terms and conditions of the Bond; and
- v. enjoy all such other rights attached to the Bonds emanating from this Prospectus.

#### 5.4 INTEREST

- 5.4.1 The Bonds shall bear interest from and including 22 March 2019 at the rate of 4% per annum on the nominal value thereof, payable annually in arrears on each Interest Payment Date, provided that the first interest payment period shall be of less than one year. The first interest payment will be effected on 20 December 2019 (covering the period 22 March 2019 to 19 December 2019). Subsequent interest payments will cover the period 20 December to 19 December of ensuing years during the term of the Bonds. Any Interest Payment Date which falls on a day other than a Business Day will be carried over to the next following day that is a Business Day. In terms of article 2156 of the Civil Code (Cap. 16 of the Laws of Malta), the right of Bondholders to bring claims for payment of interest and repayment of the principal on the Bonds is barred by the lapse of five years.
- 5.4.2 When interest is required to be calculated for any period of less than a full year, it shall be calculated on the basis of a 360 day year consisting of 12 months of 30 days each, and in the case of an incomplete month, the number of days elapsed.

#### 5.5 YIELD

The gross yield calculated on the basis of the Interest, the Bond Issue Price and the Redemption Value of the Bonds at Redemption Date is 4%.

#### 5.6 REGISTRATION, FORM, DENOMINATION AND TITLE

- 5.6.1 Certificates will not be delivered to Bondholders in respect of the Bonds by virtue of the fact that the entitlement to Bonds will be represented in an uncertificated form by the appropriate entry in the electronic register maintained on behalf of the Issuer by the CSD. There will be entered in such electronic register the names, addresses, identity card numbers (in the case of natural persons), registration numbers (in the case of companies) and MSE account numbers of the Bondholders and particulars of the Bonds held by them respectively, and the Bondholders shall have, at all reasonable times during business hours, access to the register of bondholders held at the CSD for the purpose of inspecting information held on their respective account.
- **5.6.2** The CSD will issue, upon a request by a Bondholder, a statement of holdings to such Bondholder evidencing his/her/its entitlement to Bonds held in the register kept by the CSD.
- 5.6.3 The Bonds will be issued in fully registered form, without interest coupons, in denominations of any integral multiple of €100 provided that on subscription, the Bonds will be issued for a minimum of €2,000 per individual Bondholder. Authorised Financial Intermediaries subscribing for Bonds through nominee accounts for and on behalf of clients shall apply the minimum subscription amount of €2,000 to each underlying client.
- 5.6.4 Any person in whose name a Bond is registered may (to the fullest extent permitted by applicable law) be deemed and treated at all times, by all persons and for all purposes (including the making of any payments), as the absolute owner of such Bond. Title to the Bonds may be transferred as provided below under the heading "Transferability of the Bonds" in Section 5.11 of this Securities Note.
- 5.6.5 Applicants may opt to subscribe for the online e-portfolio of the MSE. The Bondholder's statement of holdings evidencing entitlement to the Bonds held in the register kept by the CSD and registration advices evidencing movements in such register will be available through the said e-portfolio facilities on https://eportfolio.borzamalta.com.mt/. Further details on the e-portfolio may be found on https://eportfolio.borzamalta.com.mt/Help.

#### 5.7 NEGATIVE PLEDGE

The Issuer undertakes, for as long as any principal or interest under the Bonds or any of the Bonds remains outstanding, not to create or permit to subsist any Security Interest (as defined below), other than a Permitted Security Interest (as defined below), upon the whole or any part of its present or future assets or revenues to secure any Financial Indebtedness (as defined below) of the Issuer, unless at the same time or prior thereto the Issuer's indebtedness under the Bonds, shares in and is secured equally and rateably therewith, and the instrument creating such Security Interest so provides.

"Financial Indebtedness" means any indebtedness in respect of: (A) monies borrowed; (B) any debenture, bond, note, loan stock or other security; (C) any acceptance credit; (D) the acquisition cost of any asset to the extent payable before or after the time of acquisition or possession by the party liable where the advance or deferred payment is arranged primarily as a method of raising finance for the acquisition of that asset; (E) leases entered into primarily as a method of raising finance for the acquisition of the asset leased; (F) amounts raised under any other transaction having the commercial effect of borrowing or raising of money; (G) any guarantee, indemnity or similar assurance against financial loss of any person;

"Security Interest" means any privilege, hypothec, pledge, lien, charge or other encumbrance or real right which grants rights of preference to a creditor over the assets of the Issuer;

"Permitted Security Interest" means: (A) any Security Interest arising by operation of law; (B) any Security Interest securing temporary bank loans or overdrafts in the ordinary course of business; (C) any other Security Interest (in addition to (A) and (B) above) securing Financial Indebtedness of the Issuer, in an aggregate outstanding amount not exceeding 80% of the difference between the value of the unencumbered assets of the Issuer and the aggregate principal amount of Bonds outstanding at the time.

Provided that the aggregate Security Interests referred to in (B) and (C) above do not result in the unencumbered assets of the Issuer being less than 104% of the aggregate principal amount of the Bonds still outstanding;

"unencumbered assets" means assets which are not subject to a Security Interest.

#### 5.8 PAYMENTS

- 5.8.1 Payment of the principal amount of a Bond will be made in Euro by the Issuer to the person in whose name such Bonds are registered, with interest accrued up to the Redemption Date, by means of direct credit transfer into such bank account as the Bondholder may designate from time to time, provided such bank account is denominated in Euro and held with any licensed bank in Malta. Such payment shall be effected within seven days of the Redemption Date. The Issuer shall not be responsible for any loss or delay in transmission or any charges in connection therewith. Upon payment of the Redemption Value the Bonds shall be redeemed and the appropriate entry made in the electronic register of the Bonds at the CSD.
- 5.8.2 In the case of Bonds held subject to usufruct, payment will be made against the joint instructions of all bare owners and usufructuaries. Before effecting payment the Issuer and/or the CSD shall be entitled to request any legal documents deemed necessary concerning the entitlement of the bare owner/s and the usufructuary/ies to payment of the Bonds.
- 5.8.3 Payment of interest on a Bond will be made to the person in whose name such Bond is registered at the close of business 15 days prior to the Interest Payment Date, by means of a direct credit transfer into such bank account as the Bondholder may designate, from time to time, which is denominated in Euro and held with any licensed bank in Malta. Such payment shall be effected within seven days of the Interest Payment Date. The Issuer shall not be responsible for any loss or delay in transmission or any charges in connection therewith.
- 5.8.4 All payments with respect to the Bonds are subject in all cases to any applicable fiscal or other laws and regulations prevailing in Malta. In particular, but without limitation, all payments of principal and interest by or on behalf of the Issuer in respect of the Bonds shall be made net of any amount which the Issuer is compelled by law to deduct or withhold for or on account of any present or future taxes, duties, assessments or other government charges of whatsoever nature imposed, levied, collected, withheld or assessed by or within the Republic of Malta or any authority thereof or therein having power to tax.
- 5.8.5 No commissions or expenses shall be charged by the Issuer to Bondholders in respect of such payments.

#### 5.9 REDEMPTION AND PURCHASE

- **5.9.1** Unless previously purchased and cancelled, the Bonds will be redeemed at their nominal value (together with interest accrued to the date fixed for redemption) on 20 December 2026.
- 5.9.2 Subject to the provisions of this section 5.9, the Issuer may at any time purchase Bonds in the open market or otherwise at any price. Any purchase by tender shall be made available to all Bondholders alike.
- 5.9.3 All Bonds so purchased will be cancelled forthwith and may not be re-issued or re-sold.

#### 5.10 EVENTS OF DEFAULT

The Bonds shall become immediately due and repayable at their principal amount together with accrued interest, if any, if any of the following events ("Events of Default") shall occur:

- 5.10.1 the Issuer shall fail to pay any interest on any Bond when due and such failure shall continue for 60 days after written notice thereof shall have been given to the Issuer by any Bondholder; or
- 5.10.2 the Issuer shall fail to pay the principal amount on any Bond when due and such failure shall continue for 60 days after written notice thereof shall have been given to the Issuer by any Bondholder; or
- 5.10.3 the Issuer shall fail to duly perform or shall otherwise be in breach of any other material obligation contained in the Terms and Conditions of the Bonds and such failure shall continue for 60 days after written notice thereof shall have been given to the Issuer by any Bondholder; or
- 5.10.4 an order is made or resolution passed or other action taken for the dissolution, termination of existence, liquidation, winding-up or bankruptcy of the Issuer; or
- 5.10.5 the Issuer stops or suspends payments (whether of principal or interest) with respect to all or any class of its debts or announces an intention to do so or ceases or threatens to cease to carry on its business or a substantial part of its business; or
- 5.10.6 the Issuer is unable, or admits in writing its inability, to pay its debts as they fall due or otherwise becomes insolvent; or
- 5.10.7 there shall have been entered against the Issuer a final judgment by a court of competent jurisdiction (which is not covered by insurance as to which a claim has been submitted and as to which the insurer has not disclaimed or indicated an intent to disclaim responsibility for the payment thereof) from which no appeal may be or is made for the payment of money in excess of €10 million or its equivalent and 90 days shall have passed since the date of entry of such judgment without its having been satisfied or stayed; or
- 5.10.8 any default occurs and continues for 90 days under any contract or document relating to any Financial Indebtedness (as defined in section 5.7 above) of the Issuer in excess of €10 million or its equivalent at any time.

#### 5.11 TRANSFERABILITY OF THE BONDS

- **5.11.1** The Bonds are freely transferable and, once admitted to the Official List, shall be transferable only in whole in accordance with the rules and regulations of the MSE as may be applicable from time to time.
- 5.11.2 Any person becoming entitled to a Bond in consequence of the death or bankruptcy of a Bondholder may, upon such evidence being produced as may from time to time properly be required by the Issuer or the CSD, elect either to be registered himself as holder of the Bond or to have some person nominated by him registered as the transferee thereof. If the person so becoming entitled shall elect to be registered himself, he shall deliver or send to the CSD a notice in writing signed by him stating that he so elects. If he shall elect to have another person registered he shall testify his election by transferring the Bond, or procuring the transfer of the Bond, in favour of that person.
- 5.11.3 All transfers and transmissions are subject in all cases to any pledge (duly constituted) of the Bonds and to any applicable laws and regulations.

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- **5.11.4** The cost and expenses of effecting any registration of transfer or transmission, except for the expenses of delivery by any means other than regular mail (if any) and except, if the Issuer shall so require, the payment of a sum sufficient to cover any tax, duty or other governmental charge or insurance charges that may be imposed in relation thereto, will be borne by the Issuer.
- 5.11.5 The Issuer will not register the transfer or transmission of Bonds for a period of 15 days preceding the due date for any payment of interest on the Bonds.

#### 5.12 FURTHER ISSUES

The Issuer may, from time to time, without the consent of the Bondholders, create and issue further debentures, debenture stock, bonds, loan notes, or any other debt securities, either having the same terms and conditions as any outstanding debt securities of any series (including the Bonds), and so that such further issue shall be consolidated and form a single series with the outstanding debt securities of the relevant series (including the Bonds) or upon such terms as the Issuer may determine at the time of their issue.

#### 5.13 MEETINGS OF BONDHOLDERS

- **5.13.1** The Issuer may from time to time call meetings of Bondholders for the purpose of consultation with Bondholders or for the purpose of obtaining the consent of Bondholders on matters which in terms of the Prospectus require the approval of a Bondholders' meeting.
- 5.13.2 A meeting of Bondholders shall be called by the Directors by giving all Bondholders listed on the register of Bondholders as at a date being not more than 30 days preceding the date scheduled for the meeting, not less than 14 days' notice in writing. Such notice shall set out the time, place and date set for the meeting and the matters to be discussed or decided thereat, including, if applicable, sufficient information on any amendment of the Prospectus that is proposed to be voted upon at the meeting and seeking the approval of the Bondholders. Following a meeting of Bondholders held in accordance with the provisions contained hereunder, the Issuer shall, acting in accordance with the resolution(s) taken at the meeting, communicate to the Bondholders whether the necessary consent to the proposal made by the Issuer has been granted or withheld. Subject to having obtained the necessary approval by the Bondholders in accordance with the provisions of this section 5.13 at a meeting called for that purpose as aforesaid, any such decision shall subsequently be given effect to by the Issuer.
- **5.13.3** The amendment or waiver of any of the Terms and Conditions of the Bond Issue contained in this Securities Note may only be made with the approval of Bondholders at a meeting called and held for that purpose in accordance with the terms hereof.
- 5.13.4 A meeting of Bondholders shall only validly and properly proceed to business if there is a quorum present at the commencement of the meeting. For this purpose at least two Bondholders present, in person or by proxy, representing not less than 50% in nominal value of the Bonds then outstanding, shall constitute a quorum. If a quorum is not present within 30 minutes from the time scheduled for the commencement of the meeting as indicated on the notice convening same, the meeting shall stand adjourned to a place, date and time as shall be communicated by the Directors to the Bondholders present at that meeting. The Issuer shall within two days from the date of the original meeting publish by way of a company announcement the date, time and place where the adjourned meeting is to be held. An adjourned meeting shall be held not earlier than seven days, and not later than 15 days, following the original meeting. At an adjourned meeting: the number of Bondholders present, in person or by proxy, shall constitute a quorum; and only the matters specified in the notice calling the original meeting shall be placed on the agenda of, and shall be discussed at, the adjourned meeting.
- 5.13.5 Any person who in accordance with the Memorandum and Articles of Association of the Issuer is to chair the annual general meetings of shareholders shall also chair meetings of Bondholders.
- 5.13.6 Once a quorum is declared present by the chairman of the meeting, the meeting may then proceed to business and address the matters set out in the notice convening the meeting. In the event of decisions being required at the meeting the directors or their representative shall present to the Bondholders the reasons why it is deemed necessary or desirable and appropriate that a particular decision is taken. The meeting shall allow reasonable and adequate time to Bondholders to present their views to the Issuer and the other Bondholders present at the meeting. The meeting shall then put the matter as proposed by the Issuer to a vote of the Bondholders present at the time at which the vote is being taken, and any Bondholders taken into account for the purpose of constituting a quorum who are no longer present for the taking of the vote shall not be taken into account for the purpose of such vote.
- 5.13.7 The voting process shall be managed by the Company Secretary of the Issuer under the supervision and scrutiny of the auditors of the Issuer.

# **iii** SECURITIES NOTE

- **5.13.8** The proposal placed before a meeting of Bondholders shall only be considered approved if at least 65% in nominal value of the Bondholders present at the meeting at the time when the vote is being taken, in person or by proxy, shall have voted in favour of the proposal.
- **5.13.9** Save for the above, the rules generally applicable to proceedings at general meetings of shareholders of the Issuer shall *mutatis mutandis* apply to meetings of Bondholders.

#### 5.14 AUTHORISATIONS AND APPROVALS

The Board of Directors of the Issuer authorised the Bond Issue pursuant to a board of directors' resolution passed on 7 February 2019.

#### 5.15 NOTICES

Notices will be mailed to Bondholders at their registered addresses and shall be deemed to have been served at the expiration of 24 hours after the letter containing the notice is posted, and in proving such service it shall be sufficient to prove that a prepaid letter containing such notice was properly addressed to such Bondholder at his registered address and posted.

#### 5.16 REPRESENTATIONS AND WARRANTIES OF THE ISSUER

- 5.16.1 The Issuer represents and warrants to Bondholders, who shall be entitled to rely on such representations and warranties, that:
  - i. it is duly incorporated and validly existing under the laws of Malta and has the power to carry on its business as it is now being conducted and to hold its property and other assets under legal title; and
  - ii. it has the power to execute, deliver and perform its obligations under the Prospectus and that all necessary corporate, shareholder and other actions have been duly taken to authorise the execution, delivery and performance of the same, and further that no limitation on its power to borrow or guarantee shall be exceeded as a result of the Terms and Conditions or the Prospectus.
- **5.16.2** To the best of the Directors' knowledge, the Prospectus contains all relevant material information with respect to the Issuer and all information contained in the Prospectus is in every material respect true and accurate and not misleading, and there are no other facts in relation to the Issuer, its businesses and financial position, the omission of which would, in the context of issue of the Bonds, make any statement in the Prospectus misleading or inaccurate in any material respect.

#### 5.17 GOVERNING LAW AND JURISDICTION

The Bonds are governed by and shall be construed in accordance with Maltese law.

Any legal action, suit or proceedings against the Issuer arising out of or in connection with the Bonds and/or the Prospectus shall be brought exclusively before the Maltese courts.

#### 6 TAXATION

#### 6.1 GENERAL

Investors and prospective investors are urged to seek professional advice regarding both Maltese and any foreign tax legislation which may be applicable to them in respect of the Bonds, including their acquisition, holding and transfer as well as any income derived therefrom or on any gains derived on the transfer of such Bonds. The following is a summary of the anticipated tax treatment applicable to Bondholders in so far as taxation in Malta is concerned. This information does not constitute legal or tax advice and does not purport to be exhaustive.

The information below is based on an interpretation of tax law and practice relative to the applicable legislation, as known to the Issuer at the date of the Prospectus, in respect of a subject on which no official guidelines exist. Investors are reminded that tax law and practice and their interpretation as well as the levels of tax on the subject matter referred to in the preceding paragraph, may change from time to time.

This information is being given solely for the general information of investors. The precise implications for investors will depend, among other things, on their particular circumstances and on the classification of the Bonds from a Maltese tax perspective, and professional advice in this respect should be sought accordingly.

#### 6.2 MALTA TAX ON INTEREST

Since interest is payable in respect of a Bond which is the subject of a public issue, unless the Issuer is otherwise instructed by a Bondholder that is entitled to receive the interest gross of any withholding tax, or if the Bondholder does not fall within the definition of "recipient" in terms of article 41(c) of the Income Tax Act, (Cap. 123 of the Laws of Malta, hereinafter, the "Income Tax Act"), interest shall be paid to such person net of a final withholding tax, currently at the rate of 15% (10% in the case of certain types of collective investment schemes) of the gross amount of the interest, pursuant to article 33 of the Income Tax Act. Bondholders who do not fall within the definition of a "recipient" do not qualify for the said rate and should seek advice on the taxation of such income as special rules may apply.

This withholding tax is considered as a final tax and a Maltese resident individual Bondholder is not obliged to declare the interest so received in his income tax return (to the extent that the interest is paid net of tax). No person should be charged to further tax in respect of such income. Furthermore, such tax should not be available as a credit against the recipient's tax liability or for a refund, as the case may be, for the relevant year of assessment in Malta. The Issuer will render an account to the Maltese Commissioner for Revenue of all amounts so deducted, including the identity of the recipient.

In the case of a valid election made by an eligible Bondholder resident in Malta to receive the interest due without the deduction of final tax, interest will be paid gross and such person will be obliged to declare the interest so received in his Maltese income tax return and be subject to tax on such interest at the standard rates applicable to such Bondholder at that time. Additionally, in this latter case the Issuer will advise the Maltese Commissioner for Revenue on an annual basis in respect of all interest paid gross and of the identity of all such recipients. Any such election made by a resident Bondholder at the time of subscription may be subsequently changed by giving notice in writing to the Issuer. Such election or revocation will be effective within the time limit set out in the Income Tax Act.

In terms of article 12(1)(c) of the Income Tax Act, Bondholders who are not resident in Malta satisfying the applicable conditions set out in the Income Tax Act, including but not limited to the condition that the Bondholder is not owned and controlled by, whether directly or indirectly, nor acts on behalf of an individual/s who are ordinarily resident and domiciled in Malta, are not taxable in Malta on the interest received and will receive interest gross, subject to the requisite declaration/evidence being provided to the Issuer in terms of law.

#### 6.3 EXCHANGE OF INFORMATION

In terms of applicable Maltese legislation, the Issuer and/or its agent may be required to collect and forward certain information (including, but not limited to, information regarding payments made to Bondholders) to the Maltese Commissioner for Revenue. The Maltese Commissioner for Revenue should or may, in turn, automatically or on request, forward the information to other relevant tax authorities subject to certain conditions. Please note that this does not constitute tax advice and prospective investors on the Bonds are to consult their own independent tax advisers in case of doubt.

#### 6.4 MALTESE TAXATION ON CAPITAL GAINS ON TRANSFER OF THE BONDS

On the assumption that the Bonds would not fall within the definition of "securities" in terms of article 5(1)(b) of the Income Tax Act, that is, "shares and stocks and such like instrument that participate in any way in the profits of the company and whose return is not limited to a fixed rate of return", to the extent that the Bonds are held as capital assets by the Bondholder, no tax on capital gains should be chargeable in respect of a transfer of the Bonds.

#### 6.5 DUTY ON DOCUMENTS AND TRANSFERS

In terms of the Duty on Documents and Transfers Act (Cap. 364 of the Laws of Malta), duty is chargeable *inter alia* on the transfer or transmission *causa mortis* of marketable securities. A marketable security is defined in the said legislation as "a holding of share capital in any company and any document representing the same".

Consequently, in the view of the Issuer, the Bonds should not be treated as constituting marketable securities within the meaning of the legislation and therefore, the transfer/transmission thereof should not be chargeable to duty.

Furthermore, even if the Bonds are considered to be treated as marketable securities for the purposes of the Duty on Documents and Transfers Act, in terms of article 50 of the Financial Markets Act (Cap. 345 of the Laws of Malta) as the Bonds constitute financial instruments of a company quoted on a regulated market, as is the MSE, redemptions and transfers of the Bonds should, in any case, be exempt from Maltese duty.

# **SECURITIES NOTE**

INVESTORS AND PROSPECTIVE INVESTORS ARE URGED TO SEEK PROFESSIONAL ADVICE AS REGARDS BOTH MALTESE AND ANY FOREIGN TAX LEGISLATION APPLICABLE TO THE ACQUISITION, HOLDING AND DISPOSAL OF THE BONDS AS WELL AS INTEREST PAYMENTS MADE BY THE ISSUER. THE ABOVE IS A SUMMARY OF THE ANTICIPATED TAX TREATMENT APPLICABLE TO THE BONDS AND TO BONDHOLDERS. THIS INFORMATION, WHICH DOES NOT CONSTITUTE LEGAL OR TAX ADVICE, REFERS ONLY TO BONDHOLDERS WHO DO NOT DEAL IN SECURITIES IN THE COURSE OF THEIR NORMAL TRADING ACTIVITY.

## 7 TERMS AND CONDITIONS OF THE BOND ISSUE

#### 7.1 EXPECTED TIMETABLE OF THE BOND ISSUE

1. Opening and closing of subscription lists	6 March 2019 to 22 March 2019		
2. Intermediaries' Offer	22 March 2019		
3. Commencement of interest on the Bonds	22 March 2019		
4. Expected date of admission of the Bonds to listing	28 March 2019		
5. Expected date of opening of trading in the Bonds	29 March 2019		

#### 7.2 GENERAL TERMS AND CONDITIONS

- **7.2.1** The issue and allotment of the Bonds is conditional upon the Bonds being admitted to the Official List of the MSE. In the event that the Bonds are not admitted to the Official List of the MSE, any Application monies received by the Issuer will be returned without interest by direct credit into the Applicant's bank account indicated by the Applicant on the relative Application Form.
- 7.2.2 The contract created by the Issuer's acceptance of an Application filed by a prospective bondholder shall be subject to all the terms and conditions set out in this Securities Note and the Memorandum and Articles of Association of the Issuer. It is the responsibility of investors wishing to apply for the Bonds to inform themselves as to the legal requirements of so applying including any requirements relating to external transaction requirements in Malta and any exchange control in the countries of their nationality, residence or domicile.
- 7.2.3 If an Application Form is signed on behalf of another party or on behalf of a corporation or corporate entity or association of persons, the person signing will be deemed to have duly bound his principal, or the relative corporation, corporate entity, or association of persons, and will be deemed also to have given the confirmations, warranties and undertakings contained in these terms and conditions on their behalf. Such representative may be requested to submit the relative power of attorney/resolution or a copy thereof duly certified by a lawyer or notary public if so required by the Issuer and the Sponsor, Manager and Registrar, but it shall not be the duty or responsibility of the Registrar or Issuer to ascertain that such representative is duly authorised to appear on the Application Form.
- 7.2.4 In the case of joint Applications, reference to the Applicant in these Terms and Conditions is a reference to each of the joint Applicants, and liability therefor is joint and several. The person whose name shall be inserted in the field entitled "Applicant" on the Application Form, or first-named in the register of Bondholders shall, for all intents and purposes, be deemed to be such nominated person by all those joint holders whose names appear in the field entitled "Additional Applicants" in the Application Form or joint holders in the register, as the case may be. Such person shall, for all intents and purposes, be deemed to be the registered holder of the Bond/s so held.
- 7.2.5 In respect of a Bond held subject to usufruct, the name of the bare owner and the usufructuary shall be entered in the register. The usufructuary shall, for all intents and purposes, be deemed vis-à-vis the Issuer to be the holder of the Bond/s so held and shall have the right to receive interest on the Bond/s and to vote at meetings of the Bondholders but shall not, during the continuance of the Bond/s, have the right to dispose of the Bond/s so held without the consent of the bare owner, and shall not be entitled to the repayment of principal on the Bond (which shall be due to the bare owner).
- 7.2.6 Applications in the name and for the benefit of minors shall be allowed provided that they are signed by both parents or the legal guardian/s and accompanied by a Public Registry birth certificate of the minor in whose name and for whose benefit the Application Form is submitted. Any Bonds allocated pursuant to such an Application shall be registered in the name of the minor as Bondholder, with interest and redemption monies payable to the parents / legal guardian/s signing the Application Form until such time as the minor attains the age of 18 years, following which all interest and redemption monies shall be paid directly to the registered holder, provided that the Issuer has been duly notified in writing of the fact that the minor has attained the age of 18 years.

# **iiii** SECURITIES NOTE

- **7.2.7** The Bonds have not been and will not be registered under the Securities Act of 1933 of the United States of America and accordingly may not be offered or sold within the United States or to or for the account or benefit of a U.S. person.
- 7.2.8 No person receiving a copy of the Prospectus or an Application Form in any territory other than Malta may treat the same as constituting an invitation or offer to such person, nor should such person in any event use such Application Form, unless, in the relevant territory, such an invitation or offer could lawfully be made to such person or such Application Form could lawfully be used without contravention of any registration or other legal requirements.
- 7.2.9 It is the responsibility of any person outside Malta wishing to make any Application to satisfy himself/herself as to full observance of the laws of any relevant territory in connection therewith, including obtaining any requisite governmental or other consents, observing any other formalities required to be observed in such territory and paying any issue, transfer or other taxes required to be paid in such territory.
- 7.2.10 The Bonds will be issued in Euro (€). The aggregate principal amount of the Bond Issue is of €20,000,000.
- 7.2.11 Subject to all other terms and conditions set out in the Prospectus, the Issuer reserves the right to reject, in whole or in part, or to scale down, any Application, including multiple or suspected multiple applications, and to present any cheques and/or drafts for payment upon receipt. The right is also reserved to refuse any Application which in the opinion of the Issuer is not properly completed in all respects in accordance with the instructions or is not accompanied by the required documents. Only original Application Forms will be accepted and photocopies/facsimile copies will not be accepted.
- 7.2.12 The Bonds will be issued in multiples of €100. The minimum subscription amount of Bonds that can be subscribed for by Applicants is €2,000.
- 7.2.13 The issue and allotment of the Bonds is conditional upon the Bonds being admitted to the Official List. In the event that the Bonds are not admitted to the Official List, any application monies received by the Issuer will be returned without interest into the Applicant's bank account indicated by the Applicant on the relevant Application Form.
- 7.2.14 All Application Forms are to be lodged with any of the Authorised Financial Intermediaries by not later than 12.00 hours on 22 March 2019, together with payment of the full price of the Bonds applied for in Euro. Payment may be made in cash or cheque payable to the respective Authorised Financial Intermediary.
- 7.2.15 In the event that an Applicant has not been allocated any Bonds or has been allocated a number of Bonds which is less than the number applied for, the Applicant shall receive from the respective Authorised Financial Intermediary a full refund or, as the case may be, the balance of the price of the Bonds applied for but not allocated, without interest, by credit transfer to such account indicated in the Application Form, at the Applicant's sole risk. The Issuer shall not be responsible for any charges, loss or delay arising in connection with such direct credit transfer.
- 7.2.16 For the purposes of the Prevention of Money Laundering and Funding of Terrorism Regulations 2008 (Legal Notice 180 of 2008, as subsequently amended), all Authorised Financial Intermediaries are under a duty to communicate, upon request, all information about clients as is mentioned in Articles 1.2(d) and 2.4 of the "Members' Code of Conduct" appended as Appendix 3.6 of the MSE Bye-Laws, irrespective of whether the Authorised Financial Intermediaries are Exchange Members or not. Such information shall be held and controlled by the Malta Stock Exchange in terms of the Data Protection Act (Cap. 586 of the Laws of Malta) and/or the GDPR, as amended from time to time (as applicable), for the purposes and within the terms of the MSE's data protection and privacy policy as published from time to time.
- 7.2.17 It shall be incumbent on the respective Authorised Financial Intermediary to ascertain that all other applicable regulatory requirements relating to subscription of Bonds by an Applicant are complied with, including without limitation the obligation to comply with all applicable requirements set out in Regulation (EU) No. 600/2014 of the European Parliament and of the Council of 15 May 2014 on markets in financial instruments and amending Regulation (EU) No. 648/2012 ("MiFIR"), as well as applicable MFSA Rules for investment services providers.
- 7.2.18 By not later than 28 March 2019, the Issuer shall announce the result of the Bonds Issue through a company announcement.

**7.2.19** By completing and delivering an Application Form, the Applicant:

- a. agrees and acknowledges to have had the opportunity to read the Prospectus and to be deemed to have had notice of all information and representations concerning the Issuer and the issue of the Bonds contained therein;
- b. acknowledges the processing of any personal data for the purposes specified in the privacy notice published by the Issuer, which is available on the Issuer's website at www.ihiplc.com. The Applicant hereby acknowledges that the processing of personal data may validly take place, even without the Applicant's consent, in the circumstances set out in the GDPR and the Data Protection Act (Cap. 586 of the Laws of Malta) and any applicable subsidiary legislation, as may be amended from time to time. The Applicant hereby confirms that he/she/it has been provided with and read the privacy notice;
- c. warrants that the information submitted by the Applicant in the Application Form is true and correct in all respects and in the case where an MSE account number is indicated in the Application Form, such MSE account number is the correct account of the Applicant. In the event of a discrepancy between the personal details (including name and surname and the Applicant's address) appearing on the Application Form and those held by the MSE in relation to the MSE account number indicated on the Application Form, the details held by the MSE shall be deemed to be the correct details of the Applicant;
- d. authorises the Issuer (or its service providers, including the CSD and/or the Sponsor, Manager and Registrar) and/or the relevant Authorised Financial Intermediary, as applicable, to process the personal data that the Applicant provides in the Application Form, for all purposes necessary and subsequent to the Bond Issue applied for, in accordance with the Data Protection Act (Cap. 586 of the Laws of Malta) and the GDPR. The Applicant has the right to request access to and rectification of the personal data relating to him/her in relation to the Bond Issue. Any such requests must be made in writing and sent to the Issuer and sent to the CSD at the Malta Stock Exchange. The requests must be signed by the Applicant to whom the personal data relates;
- e. confirms that in making such Application no reliance was placed on any information or representation in relation to the Issuer or the issue of the Bonds other than what is contained in the Prospectus and accordingly agree/s that no person responsible solely or jointly for the Prospectus or any part thereof will have any liability for any such other information or representation;
- f. agrees that the registration advice and other documents and any monies returnable to the Applicant may be retained pending clearance of his/her remittance and any verification of identity as required by the Prevention of Money Laundering Act (Cap. 373 of the Laws of Malta) and regulations made thereunder, and that such monies will not bear interest;
- g. agrees to provide the Sponsor, Manager and Registrar and/or the Issuer, as the case may be, with any information which it/they may request in connection with the Application;
- warrants, in connection with the Application, to have observed all applicable laws, obtained any requisite governmental or other consents, complied with all requisite formalities and paid any issue, transfer or other taxes due in connection with his/her Application in any territory, and that the Applicant has not taken any action which will or may result in the Issuer or the Sponsor, Manager and Registrar acting in breach of the regulatory or legal requirements of any territory in connection with the issue of the Bond and/or his/her Application;
- i. warrants that all applicable exchange control or other such regulations (including those relating to external transactions) have been duly and fully complied with;
- j. represents that the Applicant is not a U.S. person (as such term is defined in Regulation S under the Securities Act of 1933 of the United States of America, as amended) as well as not to be accepting the invitation set out in the Prospectus from within the United States of America, its territories or its possessions, or any area subject to its jurisdiction (the "**United States**") or on behalf or for the account of anyone within the United States or anyone who is a U.S. person;
- k. agrees that the advisors to the Bond Issue (listed in section 3.3 of the Registration Document) will owe the Applicant no duties or responsibilities concerning the Bonds or the suitability of the Applicant;
- 1. agrees that all documents in connection with the issue of the Bonds will be sent at the Applicant's own risk and may be sent by post at the address (or, in the case of joint Applications, the address of the first named Applicant) as set out in the Application Form; and
- m. renounces to any rights the Applicant may have to set off any amounts the Applicant may at any time owe the Issuer against any amount due under the terms of these Bonds.

#### 7.3 PLAN OF DISTRIBUTION AND ALLOTMENT

The Bonds shall be distributed through an Intermediaries' Offer, as detailed in section 7.4 below.

Subscriptions shall be made through any of the Authorised Financial Intermediaries, subject to a minimum subscription amount of €2,000 in nominal value of Bonds and in multiples of €100 thereafter.

By not later than 28 March 2019, the Issuer shall announce the result of the Bond Issue through a company announcement. Dealing in the Bonds shall not commence prior to admission to trading of the Bonds by the MSE.

#### 7.4 INTERMEDIARIES' OFFER

As indicated in section 7.3 above, the Issuer has reserved a maximum amount of  $\pounds$ 20,000,000 in value of Bonds for subscription by Authorised Financial Intermediaries through subscription agreements whereby the Issuer will bind itself to allocate Bonds to such Authorised Financial Intermediaries in accordance with the terms of such agreements. The Authorised Financial Intermediaries will in turn bind themselves to subscribe to a specified amount of Bonds subject to, and conditional upon, the Bonds being admitted to the Official List.

The subscription agreements will become binding on each of the Issuer and the Authorised Financial Intermediaries on the date of signing thereof, provided that the Authorised Financial Intermediaries would have paid to the Issuer all subscription proceeds in cleared funds on delivery of the subscription agreement.

Authorised Financial Intermediaries subscribing for Bonds may do so for their own account or for the account of underlying customers, including retail customers, and shall in addition be entitled to distribute any portion of the Bonds subscribed for upon commencement of trading, or submit to the Sponsor, Manager and Registrar, Application Forms directly in the name of their underlying customers. In either case, subscription amounts made by Applicants through Authorised Financial Intermediaries, including those made under nominee, shall be in multiples of  $\pounds$ 100 Bonds, subject to a minimum subscription amount of  $\pounds$ 2,000 in Bonds by each individual Bondholder or underlying customer.

#### 7.5 PRICING

The Bonds are being issued at par, that is, at  $\notin 100$  per Bond.

#### 7.6 ALLOCATION POLICY

The Issuer shall allocate the Bonds to Authorised Financial Intermediaries pursuant to the subscription agreements entered into with the Issuer, details of which can be found in section 7.4 above.

#### 7.7 ADMISSION TO TRADING

- 7.7.1 The Listing Authority has authorised the Bonds as admissible to Listing pursuant to the Listing Rules by virtue of a letter dated 4 March 2019.
- 7.7.2 Application has been made to the MSE for the Bonds being issued pursuant to the Prospectus to be listed and traded on the Official List.
- 7.7.3 The Bonds are expected to be admitted to the MSE with effect from 28 March 2019 and trading is expected to commence on 29 March 2019.

#### 7.8 ADDITIONAL INFORMATION

Save for the financial analysis summary set out as Annex III, the Securities Note does not contain any statement or report attributed to any person as an expert.

The financial analysis summary has been included in the form and context in which it appears with the authorisation of the Sponsor, Manager and Registrar, which has given and has not withdrawn its consent to the inclusion of such report herein.

The Sponsor, Manager and Registrar does not have any material interest in the Issuer. The Issuer confirms that the financial analysis summary has been accurately reproduced in the Securities Note and that there are no facts of which the Issuer is aware that have been omitted and which would render the reproduced information inaccurate or misleading.

# **iiii** SECURITIES NOTE

# ANNEX I – AUTHORISED FINANCIAL INTERMEDIARIES

Name	Address	Telephone
Bank of Valletta p.l.c.	BOV Centre, Cannon Road, St Venera SVR 9030	22751732
MeDirect Bank (Malta) plc	The Centre, Tigné Point, Sliema TPO 0001	25574400
Rizzo, Farrugia & Co (Stockbrokers) Ltd	Airways House, Fourth Floor, High Street, Sliema SLM 1551	22583000

# **iii** SECURITIES NOTE

# ANNEX II - SPECIMEN APPLICATION FORMS

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2	Title (MR/MRS/MS/)	Full Name & Surr / Registered Nam							
	Address								Postcode
	MSE A/C No.	I.D. Card / Pa	ssport / Company	y Registration No.		Document Ty	pe	Countr	y of Issue
	LEI (Legal Entity Identifier) (if app	plicant is NOT an indi	ividual)	Date of Birth		Nationality		Teleph	one No. / Mobile N
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	NOT resident in Malta but re	esident in the Europe	an Union.	NOT resident in	Malta and N	IOT resident in	the Europe	an Unior	n
H	INTEREST, REFUND AND RE BANK	DEMPTION MAND	ATE <i>(see note t</i> IBAN	11) (completion o	f this pane	el is mandator	ry)		
BANK									
	We have fully understood the instructions for completing this Application Form, and am/are making this Appli Prospectus, and subject to its Terms and Conditions of the Bonds as contained therein which I/we fully accept. I/We hereby authorise the Company to forward the details to the Malta Stock Exchange for the purposes of registering the register for the e-portfolio (where applicable) and to enable the reporting of all necessary transaction and personal inforn Form in compliance with Article 26 of MiFIR (Markets in Financial Instruments Regulation) to the Malta Financial Service ("Transaction Reporting"). Furthermore, I/we understand and acknowledge that the Company may require additional info purposes and agree that such information will be provided.				pt. Ig the Bond Information Prvices Auth	ls in my/ provide pority as	our MSE account, t d in this Applicatio competent authorit		
	Form in compliance with Article ("Transaction Reporting"). Further	26 of MiFIR (Markets ermore, I/we understa	in Financial Instr and and acknowl			equire addition			ansaction Reportin
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#### NOTES ON HOW TO COMPLETE THIS APPLICATION FORM AND OTHER INFORMATION The following notes are to be read in conjunction with the Prospectus dated 4 March 2019 regulating the Bond Issue

- 1. This Application is governed by the general Terms and Conditions of Application contained in Section 7.2 of the Securities Note dated 4 March 2019 forming part of the Prospectus. Capitalised terms not defined herein shall, unless the context otherwise requires, have the meaning ascribed to them in the Prospectus.
- 2. The Application Form is to be completed in BLOCK LETTERS. Applicants who are non-residents in Malta for tax purposes, must complete Panel G. The relative box in Panel A must also be marked appropriately.
- 3. Applicants are to insert full personal details in Panel B. In the case of an Application by more than one person (including husband and wife) full details of all individuals must be given in Panels B and C but the person whose name appears in Panel B shall, for all intents and purposes, be deemed to be the registered holder of the Bonds (vide note 6 below). Applications by more than two persons are to use the Addendum to the Application Form.

Upon submission of an Application Form, Bondholders who opt to have an online e-portfolio facility (by marking the relative box in Panel B), will receive by mail at their registered address a handle code to activate the new e-portfolio login. Registration for the e-Portfolio facility requires a mobile number to be provided on the Application Form. The Bondholder's statement of holdings evidencing entitlement to Bonds held in the register kept by the CSD and registration advices evidencing movements in such register will be available through the said e-portfolio facility on https://eportfolio.borzamalta.com.mt/. Further details on the e-portfolio may be found on https://eportfolio.borzamalta.com.mt/.

- 4. Applications in the name and for the benefit of minors shall be allowed provided that they are signed by both parents or by the legal guardian/s and accompanied by a Public Registry birth certificate of the minor in whose name and for whose benefit the Application Form is submitted (the birth certificate is not required if the minor already holds securities which are listed on the MSE). The relative box in Panel A must also be marked appropriately. Any Bonds allocated pursuant to such an Application shall be registered in the name of the minor as Bondholder, with interest and redemption proceeds payable to the parents or legal guardian/s signing the Application Form until such time as the minor attains the age of eighteen (18) years, following which all interest and redemption proceeds shall be payable directly to the registered holder, provided that the Issuer has been duly notified in writing of the fact that the minor has attained the age of eighteen (18) years.
- 5. In the case of a body corporate, the name of the entity exactly as registered and the registration number are to be inserted in Panel B. A valid Legal Entity Identifier ("LEI") needs to be inserted in Panel B. Failure to include a valid LEI code, will result in the Application being cancelled by the Registrar. Applications must be signed by duly authorised representatives indicating the capacity in which they are signing.
- 6. APPLICANTS ARE TO NOTE THAT ANY SECURITIES ALLOTTED TO THEM WILL BE RECORDED IN THE MSE ACCOUNT NUMBER QUOTED ON THIS APPLICATION FORM. IF DETAILS OF SUCH MSE ACCOUNT NUMBER, AS HELD BY THE MSE, DIFFER FROM ANY OR ALL OF THE DETAILS APPEARING OVERLEAF, A SEPARATE REQUEST BY THE APPLICANT TO CHANGE THESE DETAILS AS RECORDED AT THE MSE WILL HAVE TO BE AFFECTED.
- 7. Where a decision to invest is taken by a third party authorised to transact on behalf of the Applicant (a "decision maker"), such as an individual that holds a power of attorney to trade on the Applicant's account or applications under a discretionary account, details of the decision maker need to be included in the space provided on the Addendum to Application Form.
- Applications must be for a minimum subscription of €2,000 and thereafter in multiples of €100 and must be accompanied by the relevant subscription amount in Euro, in cash or by cheque payable to the respective Authorised Financial Intermediary.
- 9. Only Applicants who hold a valid official Maltese Identity Card or companies registered in Malta will be treated as resident in Malta. In such a case the Applicant may elect to have final withholding tax, currently 15%, deducted from interest payments in which case such interest need not be declared in the Applicant's income tax return. The Applicant may elect to receive the interest gross (i.e. without deduction of final withholding tax), but will be obliged to declare interest so received in the tax return. Interest received by non-resident Applicants is not taxable in Malta and nonresidents will receive interest gross. Authorised entities applying in the name of a prescribed fund (having indicated their status in the appropriate box in Panel A) will have final withholding tax (currently 10%), deducted from interest payments. In terms of Section 6.2 of the Securities Note, unless the Issuer is otherwise instructed by a Bondholder, or if the Bondholder does not fall within the definition of "recipient" in terms of article 41(c) of the Income Tax Act (Cap. 123 of the Laws of Malta), interest shall be paid to such person net of final withholding tax (currently 15%) of the gross amount of interest, pursuant to article 33 of the Income Tax Act (Cap. 123 of the Laws of Malta).
- 10. Non-residents of Malta should note that payment of interest to individuals and certain residual entities residing in another EU Member State is reported on an annual basis to the Director General Inland Revenue, Malta, who will in turn exchange the information with the competent tax authority of the Member State where the recipient of interest is resident. This exchange of information takes place in terms of the Council Directive 2014/107/EU, of 9 December 2014 amending Directive 2011/16/EU as regards mandatory automatic exchange of information in the field of taxation.

The contents of Notes 9 and 10 above do not constitute tax advice by the Issuer and Applicants are to consult their own independent tax advisors in case of doubt.

- 11. Should any Application not be accepted, or accepted for fewer Bonds then those applied for, monies or the balance of the amount paid but not allocated, as the case may be, will be returned by direct credit into the bank account as indicated in panel H. Interest and redemption proceeds will be credited to the account indicated in Panel H or as otherwise amended by the Bondholder/s during the term of the Bond.
- 12. Authorised Financial Intermediaries are to submit completed Application Forms representing the total amount committed in terms of the subscription agreement as mentioned in Section 7.4 of the Securities Note by latest 12:00 hours on 22 March 2019. The Issuer, the Registrar and /or the Authorised Financial Intermediary reserve the right to refuse any Application which appears to be in breach of the Terms and Conditions of Application as contained in the Prospectus.
- 13. By completing and delivering an Application Form you (as the Applicant(s)) acknowledge that:
  - a. the Issuer or its duly appointed agents including the CSD and the Registrar, may process the personal data that you provide in the Application Form in accordance with the Data Protection Act (Cap. 586 of the Laws of Malta) and/or the General Data Protection Regulation (GDPR);
  - b. the Issuer may process such personal data for all purposes necessary for and related to the Bonds applied for; and
  - c. you, as the Applicant, have the right to request access to and rectification of the personal data relating to you, as processed by the Issuer. Any such requests must be made in writing and addressed to the Issuer. The request must be signed by yourself as the Applicant to whom the personal data relates.

The value of investments can go up or down and past performance is not necessarily indicative of future performance. The nominal value of the Bonds on offer will be repayable in full upon redemption. An investor should consult an independent financial advisor, licensed under the Investment Services Act (Cap. 370 of the Laws of Malta), for advice.

# **iffi** SECURITIES NOTE

# **iii** SECURITIES NOTE

ANNEX III – FINANCIAL ANALYSIS SUMMARY

# INTERNATIONAL HOTEL INVESTMENTS p.1.c.

# FINANCIAL ANALYSIS SUMMARY

——— DATED 4 MARCH 2019 ———





The Directors International Hotel Investments p.l.c. 22, Europa Centre Floriana FRN 1400 Malta

4 March 2019

Dear Sirs

#### **Financial Analysis Summary**

In accordance with your instructions, and in line with the requirements of the Listing Authority Policies, we have compiled the Financial Analysis Summary (the "Analysis") set out on the following pages and which is being forwarded to you together with this letter.

The purpose of the financial analysis is that of summarising key financial data appertaining to International Hotel Investments p.l.c. (the "Issuer", "Company" or "Group"). The data is derived from various sources or is based on our own computations as follows:

- a. Historical financial data for the three years ended 31 December 2015 to 31 December 2017 has been extracted from audited financial statements of the Issuer for the three years in question.
- b. The projected data for the years ending 31 December 2018 and 2019 has been provided by management.
- c. Our commentary on the results of the Issuer and its financial position is based on the explanations provided to us by management.
- d. The ratios quoted in the Analysis have been computed by us applying the definitions set out in Part 5 of the Analysis.
- e. Relevant financial data in respect of the companies included in Part 4 has been extracted from public sources such as websites of the companies concerned, financial statements filed with the Registrar of Companies or websites providing financial data.

The Analysis is meant to assist investors in the Issuer's securities and potential investors by summarising the more important financial data of the Group. The Analysis does not contain all data that is relevant to investors or potential investors. The Analysis does not constitute an endorsement by our firm of any securities of the Issuer and should not be interpreted as a recommendation to invest in any of the Issuer's securities. We shall not accept any liability for any loss or damage arising out of the use of the Analysis. As with all investments, potential investors are encouraged to seek independent professional financial advice before investing in the Issuer's securities.

Yours faithfully,

Evan Mohnani

Head – Corporate Finance

**CHARTS** – a division of MeDirect Bank (Malta) plc The Centre, Tigné Point, Sliema TPO 0001 - Tel: 2557 4400



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# PART 1 - INFORMATION ABOUT THE ISSUER

#### 1. KEYACTIVITIES

International Hotel Investments p.l.c. (the "**Issuer**", "**Company**" or "**Group**") is listed on the Malta Stock Exchange and carries on the business of an investment company in connection with the ownership, development and operation of hotels, leisure facilities and other activities related to the tourism industry and commercial centres. The Company owns a number of investments in subsidiary and associate companies through which it furthers the business of the Group.

#### Important events

Described hereunder are important events in the development of the Group's business since FY2014.

On 10 August 2015, the Issuer acquired 100% of the issued share capital of Island Hotels Group Holdings p.l.c., which was subsequently merged with the Company as of 29 December 2017. The acquired business largely relates to: the ownership, management and operation of five-star hotels in Malta of the IHGH Group (namely, the Radisson Blu Resort St Julian's and the Radisson Blu Resort & Spa, Golden Sands); the operation of a vacation ownership marketing business (Radisson Blu Resort & Spa, Golden Sands and Azure Resorts Limited). It also includes the operation of retail and event catering business under Island Caterers; the development and operation of Costa Coffee outlets in Malta, the East Coast of Spain, Canary Islands and the Balearic Islands; and ownership of a plot of land measuring 83,530m<sup>2</sup> located adjacent to the Radisson Blu Resort & Spa, Golden Sands, Malta, which is earmarked for the development of a luxury tourist complex.

Following the above-mentioned acquisition in 2015, IHI initiated the design process to consolidate its three hotel properties situated in St George's Bay, St Julian's, Malta (namely, the Radisson Blue Resort St Julian's, the Corinthia Hotel St George's Bay and the Marina Hotel), and make way for a mixed-use development that will feature a luxury hotel attracting high net worth leisure and corporate guests, a business hotel, as well as high-end residential, office, retail and commercial facilities targeting a six-star market. Subject to reaching agreement on new lease terms, receiving the necessary approvals and planning permits and having the required funding in place, this project will be spread out over a number of years to minimise interruption to hotel operations.

The objective is to implement the project in phases, firstly by adding two additional floors to the Corinthia Hotel St George's Bay. The number of room keys will reduce from the current 250 to 234, due to an increase in room size to over 50m<sup>2</sup> an essential feature for the hotel to achieve what is commonly referred to in the industry as 'six-star' status. In addition, the Company plans to develop two serviced residential blocks on vacant land between the Corinthia Hotel St George's Bay and the Radisson Blu Resort St Julian's.

On 11 April 2016, NLI Holdings Ltd, the owner of the Corinthia Hotel and Residential Development in London, acquired the Grand Hotel Astoria in Brussels for  $\pounds$ 11 million and a deferred interest free payment of  $\pounds$ 500,000 payable two years from opening of the reconstructed and refurbished hotel, through the acquisition of the entire issued share capital of the Belgian hotel-owning company, Hotel Astoria S.A. The acquisition, which also included the purchase of an empty land plot adjoining the listed hotel and four vacant town houses at the rear of the original hotel, was originated and executed by CDI Limited, IHI's development company. QPM Limited, another IHI subsidiary, has since been appointed by CDI Limited as project manager to coordinate and supervise the construction process.

A planning permit was issued in December 2017 for the restoration of the historic ground floor and façade of the original hotel, as well as the reconstruction of all upper floors, adjoining land and town houses. The permit is a major gain in additional volumes and floors, for a total built up area of  $18,000m^2$ . The new hotel will feature 126 luxury bedrooms and suites. It will offer unrivalled amenities for the city of Brussels including a fully restored grand ballroom, an  $850m^2$  spa, various dining venues, boutique meetings' facilities and high-end retail shops. Initial strip-out and demolition works have commenced and a tender for the main construction programme has since also been issued. Negotiations with two preferred bidders are at a final phase for the awarding of the works contract. Works will commence in the second semester of 2019 and are expected to be completed by 2021. The afore-mentioned construction estimate and other opening costs is being financed out of an equity injection of €20 million and a bank loan facility of €45 million which has been provided by ARES Bank of Spain.

Since the preparation of the cost estimate for the refurbishment of the project in 2016, the Issuer, on behalf of NLI, has estimated that an additional &20 million is required to complete the hotel to Corinthia Group's luxury standards. NLI intends to fund a minimum of &10 million from LAFICO (its 50% shareholder). The remaining &10 million will be funded by the Issuer (the other shareholder in NLI) through part of the bond proceeds from the issue of the Bonds issued by virtue of a prospectus dated 4 March 2019. The funds received by NLI from LAFICO and the Issuer pursuant to the Bond Issue shall be on-lent by NLI to its fully-owned subsidiary and the hotel-owning company, Hotel Astoria S.A.



In May 2016, Corinthia Hotels Limited ("CHL") signed a technical services and pre-opening services agreement with Meydan Group of Dubai, to assist Meydan's architects, engineers and consultants in the planning and development of a 55-storey luxury hotel and residences to be operated under the Corinthia® brand on Jumeirah Beach in Dubai, UAE. CHL has also entered into a management agreement in respect of this hotel having a term of 20 years commencing as of the scheduled hotel opening date in mid-2020. In addition, the Dubai entity engaged CHL to provide management services to its two existing hotels in Dubai.

On 12 September 2016, IHI acquired from Corinthia Palace Hotel Company Limited the remaining 80% share in QPM Limited ("QP") - a provider of architectural, engineering, management and technical construction services. The cash consideration of  $\notin$ 4.6 million was paid partly from the net proceeds of the June 2016 bond issue. The share purchase agreement further includes future additional conditional payments that may be or may become due to QP and which, had they been crystallised at the point in time of the acquisition date, would have enhanced the value of QP, resulting in a higher purchase consideration.

In January 2017, IHI secured the right to nominate and appoint the majority of the board of directors of NLI such that IHI is now consolidating the performance of the Corinthia Hotel London in its financial statements as from FY2017.

In early 2017, CHL entered into a technical services agreement with a strategic investor, to manage and operate a luxury hotel development in Doha, Qatar, under the Corinthia<sup>®</sup> brand. Construction of the proposed hotel & residential tower, designed by the late renowned Zaha Hadid, is currently underway.

In March 2018, CHL entered into a management agreement with the owners of the property to manage, once redeveloped, the former Grand Hotel du Bulevard as the Corinthia Hotel Bucharest. Pursuant to the above signing, QP has since been engaged by the property owners to manage the development in all technical aspects. Design development of the regeneration of this listed property has commenced and works are expected to be completed by December 2019. The new hotel will feature 33 suites as well as the fully restored Grand Ballroom and various dining and leisure venues.

On 10 April 2018, IHI acquired the Corinthia Palace Hotel business in Attard through a newly formed subsidiary from its ultimate parent CPHCL. The operating results and assets and liabilities of the acquired business are being consolidated as from 1 April 2018. Furthermore, a significant upgrade of this hotel is under way at an estimated cost of  $\notin$ 7.1 million.

In October 2018, CHL signed an option agreement to acquire a 10% shareholding in GHA Holdings Limited ("**GHA**"). In parallel, Pan Pacific and Minor Hotels have also acquired a 10% shareholding in GHA. The option to proceed with the acquisition is entirely at CHI's discretion. The current ownership of GHA comprises founding shareholders (Kempinski, Omni and Oracle) as to 34%, 34% and 12% respectively, and Pan Pacific and Minor Hotels as to 10% each. On its part, CHL has communicated to the Issuer its intention to exercise its option to acquire a 10% shareholding before the expiry of the option agreement in April 2019 at the established price of US\$3.5 million. In the meantime, CHL renewed its membership agreement with GHA for another five years.

GHA launched the DISCOVERY programme in 2010 as its in-house loyalty programme for independent hotel brands. DISCOVERY members enrol through discoveryloyalty.com or via a member brand, to which they then remain associated for all future stays. Within GHA, CHL operates "Corinthia Discovery", a loyalty programme built around the global infrastructure created by GHA and Ultra Travel Collection, allowing members to benefit from loyalty to Corinthia but equally Corinthia benefits from the loyalty of members of other member hotel companies, thus allowing brands to retain their own loyal customers, as well as attract new business from members enrolled by other brands within the GHA.

In February 2019, IHI acquired a 10% minority share in a company formed with a consortium of investors to acquire a landmark property at 10, Tverskaya Street, Moscow (the "**Moscow Project**") for US\$5.5 million. The acquisition is being made with a view to developing the site, having a developable gross area of 43,000m<sup>2</sup>, into a mixed-use real estate project including a luxury 54-room Corinthia hotel, upmarket residential serviced apartments for re-sale, high-end retail and commercial outlets and underground parking. The asset is located on a prestigious boulevard in Moscow close to the Kremlin in a highly popular shopping, cultural and business location, as well as a luxury hotspot with other competing luxury brands all in close proximity.

During 2019, the Issuer intends acquiring the entire issued share capital and the businesses of Corinthia Caterers Limited (formerly named FCCL Limited) and Catermax Limited. These two businesses will be integrated into the Issuer's other catering companies which together will be rebranded as Corinthia Caterers.



#### 2. DIRECTORS AND KEY EMPLOYEES

1. (D:

The Issuer is managed by a Board consisting of ten directors entrusted with its overall direction and management, including the establishment of strategies for future development.

The Board members of the Issuer as at the date of this report are as follows:

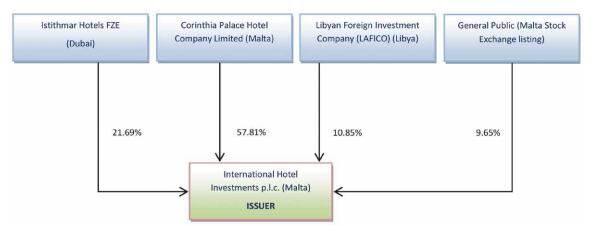
Board of Directors	
Mr Alfred Pisani	Chairman
Mr Salem Hnesh	Non-Executive Director
Mr Abdulnaser Ahmida	Non-Executive Director
Mr Hamad Buamin	Non-Executive Director
Mr Abuagila Almahdi	Non-Executive Director
Mr Douraid Zaghouani	Non-Executive Director
Mr Joseph Pisani	Non-Executive Director
Mr Winston V. Zahra	Non-Executive Director
Mr Frank Xerri de Caro	Senior Independent Non-Executive Director
Dr Joseph J. Vella	Independent Non-Executive Director

The Chairman and the Joint Chief Executive Officers (Joseph Fenech and Simon Naudi) are responsible for the identification and execution of new investment opportunities. They are also responsible for managing the Company's assets, ensuring the establishment of appropriate management contracts of the hotel properties in the case of operational properties, and negotiating and awarding project contracts in respect of the development or refurbishment of new properties.

The key members of the Company's management team, apart from the Chairman and the Joint Chief Executive Officers, are Alfred Fabri (Company Secretary), Joseph Galea (Group Chief Financial Officer), Neville Fenech (Director of Finance) and Clinton Fenech (General Counsel). The weekly average number of employees engaged at the Issuer's corporate office and in its owned hotels during FY2017 amounted to 2,933 persons (FY2016: 2,015).

#### 3. CORINTHIA GROUP ORGANISATIONAL STRUCTURE

The following diagram summaries, in simplified format, the structure of the Corinthia Group and the position within the said group of the Issuer. The complete list of companies forming part of the Group is included in the prospectus of the Issuer dated 4 March 2019.





The following table provides a list of the principal assets and operations of the Issuer:

#### INTERNATIONAL HOTEL INVESTMENTS PLC PRINCIPAL ASSETS AND OPERATIONS AS AT 30 NOVEMBER 2018

Name	Location	Description	% ownership	No. of hotel rooms
Corinthia Hotel	Budapest Hungary	Property owner	100	437
Corinthia Hotel St Petersburg	Russia	Property owner	100	388
Commercial property St Petersburg	Russia	Property owner	100	n/a
Corinthia Hotel Lisbon	Portugal	Property owner	100	518
Corinthia Hotel Prague	Czech Republic	Property owner	100	539
Corinthia Hotel Tripoli	Libya	Property owner	100	299
Commercial property Tripoli	Libya	Property owner	100	n/a
Corinthia Hotel St George's Bay	Malta	Property owner	100	249
Marina Hotel St George's Bay	Malta	Property owner	100	200
Corinthia Hotel & Residences London*	United Kingdom	Property owner	50	284
Corinthia Grand Astoria Hotel Brussels*	Belgium	Property owner (under development)	50	126
Radisson Blu Resort St Julian's	Malta	Property owner	100	252
Radisson Blu Resort & Spa Golden Sands	Malta	Property owner & vacation ownership operation	50	338
Corinthia Palace Hotel & Spa	Malta	Property owner	100	147
Corinthia Hotels Limited	Malta	Hotel management	100	n/a
QPM Limited	Malta	Project management	100	n/a
CDI Limited	Malta	Project development	100	n/a
Medina Tower	Libya	Mixed-use property (to be developed)	25	n/a
Island Caterers	Malta	Event catering	100	n/a
Oasis at Hal Ferh	Malta	Vacant site (to be developed)	100	n/a
Costa Coffee	Malta/Spain	Retail catering	100	n/a
				3,777

\* under control and management of IHI

The following table illustrates the carrying values of the principal properties of the Issuer, accounted for in the audited consolidated balance sheet as at 31 December 2015, 2016 and 2017 under the headings: "investment properties", "property, plant & equipment" and "investments accounted for using the equity method":

#### INTERNATIONAL HOTEL INVESTMENTS PLC VALUATION OF PRINCIPAL PROPERTIES AS AT 31 DECEMBER

	FY2015	FY2016	FY2017
Investment Properties			
Commercial Centre St Petersburg	67,231	64,555	61,805
Commercial Centre Tripoli	68,243	68,243	68,243
Commercial Centre Lisbon	1,300	1,980	2,300
Site in Tripoli	29,500	29,500	29,500
Apartment in London*			43,390
	166,274	164,278	205,238
Hotel Properties			
Corinthia Hotel St George's Bay	37,711	40,477	39,773
Radisson Blu Resort, St Julian's	37,711	40,291	38,791
Corinthia Hotel Lisbon	89,200	93,428	97,409
Corinthia Hotel Prague	82,901	83,006	82,306
Corinthia Hotel Tripoli	84,085	81,206	78,881
Corinthia Hotel Budapest	104,800	122,458	121,617
Corinthia Hotel St Petersburg	70,610	85,710	84,488
Corinthia Hotel London*			496,140
Marina Hotel	28,813	31,115	30,957
	535,831	577,691	1,070,362
Joint Ventures and Associates			
Corinthia Hotel & Residences London (50%)*	315,680	271,850	
Corinthia Grand Astoria Hotel Brussels (50%)	_	7,600	
Radisson Blu Resort & Spa Golden Sands (50%)	32,672	31,509	40,097
Medina Towers J.S.C. (25%)	13,871	13,567	12,604
	362,223	324,526	52,701
Assets in the Course of Development			
The Heavenly Collection Ltd (Hal Ferh)	21,576	21,576	21,758
Corinthia Grand Astoria Hotel Brussels			18,388
	21,576	21,576	40,146
Total	1,085,904	1,088,071	1,368,447

\* Apartment in London' and 'Corinthia Hotel London' are reported in aggregate, in each of the financial years 2015 and 2016, under the beading 'Corinthia Hotel & Residences London (50%)'.

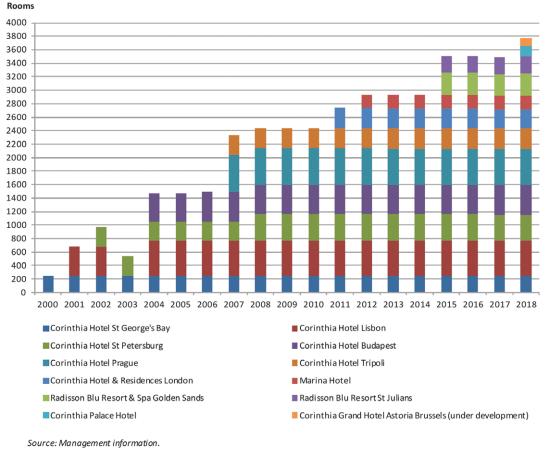


## PART 2 - OPERATIONAL DEVELOPMENT

#### 4. HOTEL PROPERTIES

#### 4.1 ROOM INVENTORY

As at the date of this report, the Issuer fully owns 9 hotel properties and 50% of each of 3 other hotel properties (namely, Corinthia Hotel & Residences London, Corinthia Grand Hotel Astoria Brussels (under construction) and Radisson Blu Resort & Spa Golden Sands). The chart below sets out the growth in owned-room inventory of the Issuer since incorporation, which increased from 250 to 3,777 rooms over a span of 18 years.



#### **Owned Rooms in Operation**

Source: Management information.

#### 4.2 CORINTHIA HOTEL BUDAPEST

#### Introduction

IHI Magyarország Zrt., a fully-owned subsidiary of the Company, owns the 437-room five-star Corinthia Hotel located in Budapest, Hungary ("**Corinthia Hotel Budapest**"). The hotel was acquired as a vacant building in 2000 for  $\notin$ 27 million. The property was subsequently demolished except for the historic façade and ballroom and rebuilt at a cost of  $\notin$ 90 million. It was officially opened in April 2003. In 2006, 26 self-catering apartments were added to its stock of rooms, which are included in the above room count, and a health spa was opened. A 2-year refurbishment programme of the Hotel's bathrooms and corridors commenced in April 2018 and will amount to circa  $\notin$ 4.4 million. The carrying value of the Corinthia Hotel Budapest as at 31 December 2017 is  $\notin$ 121.6 million (FY2016:  $\notin$ 122.5 million).

#### Market Overview

#### i. Economic update<sup>1</sup>

Economic growth is set to slow down after a strong 2018 as the domestic business cycle matures, fiscal stimulus gradually moderates, and headwinds from the global economy strengthen. Fuel and food prices have driven inflation up, but underlying inflation is also gathering momentum. After peaking at 2.4% of GDP in 2018, the budget deficit is set to fall below 2% in 2019.

Hungary's broad-based, cyclical upswing is continuing, supported by pro-cyclical fiscal and monetary policy. GDP growth accelerated to 4.9% (y-o-y) in the second quarter of 2018, but survey indicators suggest slower growth ahead as the short-term boost from public spending earlier in the year fades while the manufacturing sector remains in the doldrums. GDP growth is set to moderate from 4.3% in 2018 to 3.4% in 2019 and to 2.6% in 2020. The key factor behind the slowdown is the moderation in investment growth, expected as a result of capacity constraints in the construction sector. After increasing by almost 2 percentage points between 2017 and 2019, the public investment ratio will stabilise in 2020 at a historic high level. Residential investment is also set to peak in 2019, before the preferential VAT rate on new housing expires in January 2020. Corporate investment continues to benefit from strong demand and accessible financing. The central bank extended favourable credit conditions by renewing its lending programme for small enterprises.

The general government deficit is forecast to peak at 2.4% of GDP in 2018, affected by the loss of previous one-off and temporary receipts. In 2019, the headline deficit is expected to decrease to 1.9% of GDP. As for 2020, under a no-policy-change assumption, the nominal deficit is projected to decrease further to 1.8% of GDP.

#### ii. Tourism market<sup>2</sup>

From January to November 2018, commercial accommodation establishments registered a total of 11.7 million arrivals and 29.0 million tourism nights, up 5.5% and 4.0% respectively, compared to the same period of the previous year. Foreign guests spent 2.5% more (14.4 million) and domestic guests 5.5% more (14.7 million) nights in commercial accommodation establishments. Room occupancy in hotels increased by 2.1 percentage points to 62.1% and total gross sales in commercial accommodation establishments grew by 9.5% at current prices to a total of HUF 472 billion. Within the latter amount, accommodation revenues increased by 8.3% to HUF 280 billion.

Looking forward, with the hosting of the Maccabi Games and the World Table Tennis Championships in Budapest in 2019, along with various music festivals and other events, the tourism market in Hungary is set to continue performing within this positive trend.

#### **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the years indicated therein:

CORINTHIA HOTEL BUDAPEST	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (€'000)	22,810	23,457	25,820	25,979	28,471
Gross operating profit before incentive fees (€'000)	8,364	8,577	9,501	9,166	10,303
Gross operating profit margin (%)	37	37	37	35	36
Occupancy level (%)	78	78	80	81	81
Average room rate (€)	127	129	139	135	150
Revenue per available room (RevPAR) (€)	99	101	111	109	121
Benchmark performance					
Occupancy level (%)	80	79	79	79	79
Average room rate (€)	115	124	140	151	156
Revenue per available room (RevPAR) (€)	92	98	111	120	123
Revenue Generating Index	1.08	1.03	1.00	0.91	0.98

Source: Management information.

<sup>&</sup>lt;sup>1</sup> European Economic Forecast Autumn 2018 – European Commission

<sup>&</sup>lt;sup>2</sup> Central Statistical Office (KSH)



FY2015 was a positive year in which average room rate increased by 11% from  $\notin$ 114 in FY2014 to  $\notin$ 127 in FY2015, and RevPAR by 16% to  $\notin$ 99 in FY2015. In this regard, gross operating profit increased by  $\notin$ 1.9 million from FY2014 to FY2015 (+29%). A substantial part of these improvements in performance is attributable to the diversification in market segmentation wherein lower rated business was replaced by the more lucrative leisure market segment. Revenue for FY2016 was higher than FY2015's revenue at  $\notin$ 23.5 million (FY2015:  $\notin$ 22.8 million) and gross operating profit was also higher when compared to the prior year at  $\notin$ 8.6 million (FY2015:  $\notin$ 8.4 million).

Positive results were also achieved in FY2017, in which, the Hotel registered a 10% increase in RevPAR and a growth in revenue of  $\notin$ 2.4 million to  $\notin$ 25.8 million. This increase resulted in a  $\notin$ 0.9 million improvement in gross operating profit. During FY2017, the hotel benefited from one-off international events and exhibitions which were organised at the HUNGEXPO – the largest multifunctional venue in Budapest.

In FY2018, management continued to implement a strategy of focusing more on increasing revenue from leisure, corporate and conference & event segments with progressive decreases in the volume of low rated sectors (such as groups and tour operator business). As such, FY2018's revenue is expected to broadly match FY2017's turnover and amount to &26.0 million (FY2017: &25.8 million), while gross operating profit is forecasted to decrease by &0.3 million from &9.5 million in FY2017 to &9.2 million mainly on account of a &2 decrease in RevPAR to &109.

Following the completion of the above-mentioned refurbishment programme in FY2019, management is anticipating a substantial improvement in the average room rate from  $\pounds$ 135 in FY2018 to  $\pounds$ 150, which is expected to impact revenue positively by  $\pounds$ 2.5 million to reach  $\pounds$ 28.5 million (FY2018:  $\pounds$ 26.0 million). Gross operating profit is projected to increase from  $\pounds$ 9.2 million in FY2018 to  $\pounds$ 10.3 million (+12%).

During the historical period under review (FY2015 – FY2017), the Hotel performed at a broadly similar level to its competitive set, as evidenced by the achieved revenue generating index (RGI) of circa 1.00. In 2018, the Hotel is expected to perform below its benchmark at 0.91, but should recover to almost par (at 0.98) in FY2019.

### 4.3 CORINTHIA HOTEL ST PETERSBURG

#### Introduction

IHI Benelux B.V. (a fully-owned subsidiary of the Company) owns the 388-room five-star Corinthia Hotel located in St Petersburg, Russia ("**Corinthia Hotel St Petersburg**"), which was acquired in 2002 for  $\notin$ 35 million. The company also purchased properties adjacent to the hotel, which were subsequently demolished and rebuilt as a hotel extension with 108 superior rooms and a commercial centre including retail and office space. This development project, which was completed in May 2009, also involved the refurbishment of the lobby and the public areas of the original hotel. A renovation programme was completed in 2018 at a cost of  $\notin$ 3.4 million and comprised the refurbishment of all 280 bedrooms and suites in the Hotel's original wing. The Hotel will initiate in Q3 2019, the development of a derelict building with a footprint measuring *circa* 1,500m<sup>2</sup> situated behind the Hotel. The estimated cost of this development is set at  $\notin$ 2.6 million and will consist in the creation of a car park and further office space. The carrying amount of the Corinthia Hotel St Petersburg and the commercial centre (Nevskij Plaza Shopping and Office Centre) as at 31 December 2017 is  $\notin$ 84.5 million (FY2016:  $\notin$ 85.7 million) and  $\notin$ 61.8 million (FY2016:  $\notin$ 64.6 million) respectively.

#### Market Overview

#### i. Economic update<sup>3</sup>

In the third quarter of 2018, GDP expanded by 1.5% (year-on-year), notably lower from the second quarter's 1.9% increase. The slowdown was driven by a sharp contraction in agricultural output chiefly due to weak grain harvests and deteriorating consumption dynamics. In addition, activity in the construction sector also dropped, while industrial production growth lost steam. On a positive note, the mining sector grew at more than double the pace of the second quarter, likely as a result of higher oil output and firm commodity prices. Available data for the fourth quarter suggests that economic growth likely improved, mainly due to increased oil production, despite the fact that the price of Ural oil sunk to the lowest level in December 2018 since June 2017.

Russia's growth prospects remain modest, with growth forecast to be between 1.5% and 1.7% over the next three years. However, in the short-term, these forecasts may change due to volatility in oil prices and limits imposed on oil production agreed to with OPEC and other allies.

#### ii. Tourism market<sup>4</sup>

The latest available statistics on the Russian tourism industry relate to 2017, whereby approximately 81 million tourists visited the Russian Federation, of which, 56.5 million tourists comprised Russian nationals whilst foreigners represented the remaining 24.5 million. The weak rouble and cheaper services were the main factors that contributed to an increase in visiting foreigners and Russians choosing to travel within the country. The number of visitors to St Petersburg in 2017, according to official municipal administration data, reached 7.2 million people in comparison with the previous year's figure of 6.9 million visitors. The number of Russian citizens who visited St Petersburg in 2017 (domestic tourism) comprised

<sup>&</sup>lt;sup>3</sup> Focus-economics.com (Russia GDP Q3 2018), 8 January 2019 <sup>4</sup> Guide to St Petersburg (www.guidetopetersburg.com)

50% of total tourists. St Petersburg Pulkovo airport also experienced higher volumes during the year as it registered an increase of 11.8% from 14.3 million passenger movements in 2016 to 16 million in 2017.

2018 is to be viewed as another positive year, which benefited from the hosting of the FIFA World Cup football tournament during June and July in a number of cities across the Russian Federation. According to the Russian Federal Tourism Agency, more than 5 million tourists, including 2.9 million foreigners, visited such cities (Moscow and St Petersburg registered approximately 2.7 million and 0.6 million tourists respectively).

The performance of the Corinthia Hotel St Petersburg continues to be affected by the decrease in international demand for hotel services, which has however been more than amply replaced by an increase in local business.

#### **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the years indicated therein:

CORINTHIA HOTEL ST PETERSBURG	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (€'000)	12,783	14,103	15,789	16,184	15,338
Gross operating profit before incentive fees (€'000)	4,210	5,871	7,076	8,150	6,940
Gross operating profit margin (%)	33	42	45	50	45
Occupancy level (%)	60	60	58	58	59
Average room rate (€)	112	122	141	149	136
Revenue per available room (RevPAR) (€)	67	74	82	86	81
Benchmark performance					
Occupancy level (%)	61	61	63	65	67
Average room rate (€)	153	186	181	187	171
Revenue per available room (RevPAR) (€)	93	113	114	122	114
Revenue Generating Index	0.72	0.65	0.72	0.7	0.71

#### Source: Management information.

Revenue in FY2015 declined by  $\in 1.4$  million (year-on-year) to  $\in 12.8$  million, principally due to a significant decline in demand from international visitors (both in leisure and conference business) as a result of the then prevailing political situation between Russia and Ukraine pursuant to the annexation of Crimea to the Russian Federation in 2014. In the year under review, the Hotel was able to capture a higher share of the domestic market, but the average room rate decreased in euro terms principally as a result of a weaker Rouble, although in Rouble terms there was a rate increase. As such, the Hotel increased occupancy levels from 52% in 2014 to 60%, but average room rate decreased from  $\in 139$  registered in the prior year to  $\in 112$ . Gross operating profit in FY2015 improved by  $\notin 1.2$  million when compared to the prior year in consequence of cost-reduction measures, principally affected by a weaker Rouble as most of the operating costs are denominated in local currency.

In FY2016, turnover recovered from  $\notin 12.8$  million generated in FY2015 to  $\notin 14.1$  million (+10%) and gross operating profit improved by  $\notin 1.7$  million (+39%) from  $\notin 4.2$  million in FY2015 to  $\notin 5.9$  million. Although the occupancy level remained static at 60% in FY2016, the average room rate increased from  $\notin 112$  in FY2015 to  $\notin 122$  in FY2016, with a consequential increase in RevPAR of 10%.

The Hotel's performance improved further in FY2017 from the prior year, as RevPAR increased from  $\notin$ 74 in FY2016 to  $\notin$ 82. Revenue for the year amounted to  $\notin$ 15.8 million, an increase of  $\notin$ 1.7 million (+12%) from  $\notin$ 14.1 million in FY2016 and gross operating profit before incentive fees increased by  $\notin$ 1.2 million (+21%) to  $\notin$ 7.1 million.

During FY2018, the refurbishment programme of 280 rooms in the original hotel, acquired in 2002, was completed at a cost of  $\notin$ 3.4 million. Management is forecasting revenue in FY2018 to reach  $\notin$ 16.2 million as compared to  $\notin$ 15.8 million in the prior year, and gross operating profit is expected to increase by 15% (y-o-y) to  $\notin$ 8.2 million. The growth in the reviewed financial year is attributed mainly to the FIFA World Cup, which enabled the Hotel to achieve a better average room rate and RevPAR.



The challenges set and acted upon by the Hotel's management team have been to source alternative markets, targeting in particular as much business as possible from within the Russian Federation itself, and to operate the Hotel with a wide range of room rates targeting upscale corporate to luxury travellers. A sales office has been opened in Moscow with Russian-language online marketing being given prominence. RevPAR will remain under pressure in the near term, because of competition in the market and the increasing supply of rooms in consequence of the opening of new hotels. Consequently, the strategy adopted by the Hotel will remain focused on securing a base demand and driving occupancy rather than building average room rate in isolation.

Revenue in FY2019 is projected to decrease from  $\pounds$ 16.2 million in FY2018 to  $\pounds$ 15.3 million, principally on account of a decline in the average room rate from  $\pounds$ 149 to  $\pounds$ 136 respectively. In consequence, gross operating profit is expected to decrease by  $\pounds$ 1.3 million to  $\pounds$ 6.9 million (FY2018:  $\pounds$ 8.2 million). Both revenue and operating profit reduction are in the main attributable to the high rates and profits made during the one-time FIFA Football Finals event in 2018.

In FY2015 and FY2016, the Hotel's occupancy level was one percentage point below benchmark at 60%, and in FY2017, occupancy was lower by five percentage points at 58%. The Hotel's achieved average room rate in each of three historical years was below the competitive set by an average 28%, which underperformance is reflected in the RGI of below par (FY2017: RGI of 0.72). A similar trading position in relation to the Hotel's competitive set has been assumed for FY2018 and FY2019.

#### **Commercial Operations**

The following table sets out the turnover of the commercial properties adjacent to the Corinthia Hotel St Petersburg for the years indicated therein:

CORINTHIA HOTEL ST PETERSBURG (COMMERCIAL PROPERTY)					
	FY2015	FY2016	FY2017	FY2018	FY2019
	Actual	Actual	Actual	Forecast	Projection
Turnover (€'000)	3,518	4,813	5,828	5,229	5,395

Source: Management information.

The commercial properties comprise a mix of commercial areas, shops and office space, with total rentable area in excess of 11,600 square metres. The property is practically fully occupied, and projected growth in income is reflective of existing agreements with respective tenants and a recovery in the exchange rate of the Russian Rouble.

### 4.4 CORINTHIA HOTEL LISBON

#### Introduction

Alfa Investimentos Lda (a fully-owned subsidiary of the Company) owns the 518-room five-star Corinthia Hotel located in Lisbon, Portugal ("**Corinthia Hotel Lisbon**"), which was acquired in 2001 for €45 million. The Corinthia Hotel Lisbon required significant renovation and following an extensive refurbishment was re-opened in May 2004.

A renovation programme is underway at the Corinthia Hotel Lisbon, estimated at a cost of  $\notin$ 14 million. The refurbishment started in November 2016 and will be completed by 2021. The programme comprises the complete refurbishment of all room stock at the hotel to upgrade the product, including brand new bathrooms and an upgrading to the fit-out to the hotel bedrooms. The refurbishment will be carried out in phases sealing off two to three floors at a time without causing any disturbance to the on-going operation of the hotel which continues to operate normally. Works on the first ten floors have already been completed and the finished product has been received well by the market. The programme of works is on schedule.

The carrying amount of the Corinthia Hotel Lisbon as at 31 December 2017 is €97.4 million (FY2016: €93.4 million). Alfa Investimentos Lda also owns an apartment block in Lisbon for investment purposes, valued at €2.3 million as at 31 December 2017 (FY2016: €2.0 million).

<sup>5</sup> European Economic Forecast Autumn 2018 – European Commission



# Market Overview

#### *i.* Economic update<sup>5</sup>

Domestic demand remains strong but GDP growth in Portugal is expected to slow down in 2019 and 2020 as net exports weaken. Job creation is also set to weaken amid some improvement in labour productivity. The general government deficit is expected to remain below 1% over the forecast horizon while the structural balance, following some improvement in 2018, is forecast to remain broadly stable thereafter. The gross public debt-to-GDP ratio is set to continue decreasing to around 117% by 2020.

Real GDP in Portugal rose by 2.3% (y-o-y) over the first half of 2018, mainly driven by strong domestic demand. GDP growth is forecast to moderate somewhat in the second half of the year mainly because of the slowdown in external demand. Overall, GDP is projected to increase by 2.2% in 2018, down from 2.8% a year earlier. The moderation in job creation points to some softening in household demand, which would be only partly offset by the expected increase in wage growth. Private consumption growth is therefore forecast to weaken slightly in 2019 and 2020. The household saving rate, which deteriorated in Q2 2018 amid further improvements in the financial situation of households and still very low interest rates, is expected to remain stable. Investment is set to rebound in 2019, as the implementation of certain projects supported by EU structural funds scheduled for 2018 were postponed.

Net external trade is expected to continue to weigh on growth, reflecting weaker export demand and strong import growth in line with final demand. GDP growth is forecast to slow to 1.8% in 2019 and to 1.7% in 2020. Risks to the forecast appear broadly balanced as the uncertainty in external markets could be compensated by a more positive performance in domestic demand.

#### ii. Tourism market<sup>6</sup>

In the first eleven months of 2018, the number of guests increased by 1.6%, when compared to the same period a year earlier, to reach 19.8 million guests and overnight stays amounted to 54.8 million, a decline of 0.2%. In the same period of 2018, overnight stays spent in hotels (comprising 70% of total establishments) grew by 1.3%. British tourists remained the largest group of visitors last year, however there was a decline of 8.0% in the first eleven months of 2018.

With the introduction of low cost airline carriers to the country, Portugal is perceived as a 'value for money' destination and this has been one of the leading factors contributing to the growth in hospitality numbers detailed above. The Group's hotel property in Lisbon has likewise benefitted from this upsurge in business registering significant year-on-year growth both in revenue and profitability.

#### **Operational Performance**

The following table sets out the highlights of the Hotel's operating performance for the years indicated therein:

CORINTHIA HOTEL LISBON	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (€'000)	20,699	21,907	24,753	26,106	27,520
Gross operating profit before incentive fees (€'000)	6,019	6,740	8,128	8,520	9,082
Gross operating profit margin (%)	29	31	33	33	33
Occupancy level (%)	74	72	69	69	68
Average room rate (€)	105	109	133	140	146
Revenue per available room (RevPAR) (€)	78	79	92	96	100
Benchmark performance					
Occupancy level (%)	71	72	72	71	71
Average room rate (€)	107	113	130	146	149
Revenue per available room (RevPAR) (€)	76	81	94	104	106
Revenue Generating Index	1.03	0.98	0.98	0.92	0.94

Source: Management information.

<sup>&</sup>lt;sup>6</sup> Instituto Nacional De Estatistica (www.ine.pt)



Overall results continued to improve in FY2015 as the Corinthia Hotel Lisbon registered a further improvement of 6% and 11% in revenue (to  $\notin$ 20.7 million) and RevPAR (to  $\notin$ 78) respectively over FY2014 results. In FY2016, the Hotel increased y-o-y revenue by  $\notin$ 1.2 million (+6%) and gross operating profit improved further from  $\notin$ 6.0 million in FY2015 to  $\notin$ 6.7 million in FY2016.

The Hotel's positive y-o-y trend continued in FY2017, as it registered an increase in revenue of &2.8 million (+13%) from &21.9 million in FY2016 to &24.8 million, and gross operating profit increased from &6.7 million in FY2016 to &8.1 million in FY2017 (+21%).

Management plans to continue focusing on higher yielding segments (leisure and conference & events) and believes that due to the size of the Hotel, there should not be any displacement of leisure guests when signing larger conference & events business.

In FY2018, revenue is estimated to have increased y-o-y by  $\notin 1.4$  million (+5%) to  $\notin 26.1$  million, principally due to a  $\notin 7$  increase in the average room rate to  $\notin 140$ . This had a positive impact on gross operating profit, which is expected to have increased from  $\notin 8.1$  million in FY2017 to  $\notin 8.5$  million in FY2018. A further increase in revenue and gross operating profit of 5% and 7% respectively is being projected for FY2019 as a result of an improvement in the average room rate from  $\notin 140$  to  $\notin 146$ , and a  $\notin 4$  increase in RevPAR to  $\notin 100$ .

The Hotel has performed broadly in line with its competitive set in FY2015 to FY2017. However, during FY2018, the Hotel's occupancy level and average room rate was below benchmark in consequence of the on-going refurbishment works which is reducing available hotel inventory, which resulted in a RGI of 0.92. Management is projecting the RGI to improve to 0.94 in FY2019 primarily through an increase in the average room rate from  $\notin 140$  in FY2018 to  $\notin 146$ .

# 4.5 CORINTHIA HOTEL PRAGUE

#### Introduction

IHI Towers s.r.o. (a fully-owned subsidiary of the Company) owns the 539-room five-star Corinthia Hotel located in Prague, Czech Republic ("**Corinthia Hotel Prague**"), which was acquired in 2007 for  $\notin$ 105 million. The carrying amount of the Corinthia Hotel Prague as at 31 December 2017 is  $\notin$ 82.3 million (FY2016:  $\notin$ 83.0 million).

#### Market Overview

#### *i.* Economic update<sup>7</sup>

After a strong 2017, economic growth in the Czech Republic is expected to moderate in 2018. Real GDP increased by 2.7% year-on-year in Q2 2018 (compared to 2.9% in the same period a year earlier). For the remainder of 2018 and 2019, economic growth is expected to be driven exclusively by domestic demand led by strong final consumption expenditure of households and investment activity of firms and the general government sector, roughly at the level of Q2 2018. The forecast for real GDP growth was revised down marginally to 3.0% (versus 3.2%) in 2018 and to 2.9% (versus 3.1%) in 2019.

#### ii. Tourism market<sup>8</sup>

Inbound tourism was up in the Czech Republic as a whole in 2017. Total visitors surpassed 20 million for the first time, while overnight stays topped 50 million. This figure, which includes both domestic and international tourists, represents an increase of 9.1% compared with the previous year. Of these 20.1 million tourists nationwide, Prague had a total of 7.6 million tourists in 2017, amounting to 18.1 million overnight stays. As in previous years, these were mainly visitors from abroad, totalling 6.5 million (85.8%), while locals in registered tourist accommodations totalled 1.1 million (14.2%).

The number of overnight stays of guests in collective accommodation establishments in the Czech Republic reached 20.6 million nights up to Q3 2018, resulting in a 4.3% increase when compared to the corresponding period the year before. Almost all categories of accommodation establishments (except for the five-star hotels category) recorded a year-on-year growth.

In Prague, during 2018, the total number of visitors in tourist accommodation establishments for the first nine months grew by 2.4%, totalling 5.8 million. The total number of overnight stays in the same period reached 13.6 million, an increase of 0.8% when compared to the previous year. The overall average stay in Prague for the first nine months of 2018 averaged 2.3 nights compared to 2.4 nights in 2017.

<sup>7</sup> Macroeconomic Forecast November 2018 (Ministry of Finance of the Czech Republic)

September 2018); Czech Statistical Office (www.czso.cz)

<sup>&</sup>lt;sup>8</sup> Praguecitytourism.com (2017 Annual Report Prague City Tourism; Tourism Trends in Prague – January to

## **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the years indicated therein:

CORINTHIA HOTEL PRAGUE	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (€'000)	16,518	16,819	19,256	19,959	21,470
Gross operating profit before incentive fees (€'000)	4,750	5,160	5,950	6,623	7,232
Gross operating profit margin (%)	29	31	31	33	34
Occupancy level (%)	68	66	73	74	74
Average room rate (€)	74	78	83	86	93
Revenue per available room (RevPAR) (€)	50	51	60	63	69
Benchmark performance					
Occupancy level (%)	77	78	81	79	79
Average room rate (€)	106	109	113	114	117
Revenue per available room (RevPAR) (€)	82	85	92	91	93
Revenue Generating Index	0.61	0.6	0.65	0.69	0.74

Source: Management information.

Results for FY2015 show that the Hotel continued to build on the positive FY2014 trend by achieving a RevPAR of  $\notin$ 50 (from  $\notin$ 46 in FY2014) and a gross operating profit of  $\notin$ 4.8 million (from  $\notin$ 4.1 million in FY2014). Revenue in FY2016 was marginally better than that achieved in the prior year and amounted to  $\notin$ 16.8 million. Gross operating profit increased by 8% from  $\notin$ 4.8 million in FY2015 to  $\notin$ 5.2 million in FY2016. Turnover in FY2017 amounted to  $\notin$ 19.3 million, an increase of  $\notin$ 2.4 million (+14%) when compared to the prior year, while gross operating profit increased by 15% from  $\notin$ 5.2 million in FY2016 to  $\notin$ 6.0 million.

Revenue in FY2018 is expected to have reached  $\leq 20.0$  million, an increase of 4% from a year earlier, mainly due to an increase in occupancy from 73% to 74% and an increase in average room rate from  $\leq 83$  in FY2017 to  $\leq 86$  in FY2018. In the near term, management will continue to work towards displacing tour operator bookings with the more profitable conference & events and leisure business in an effort to improve RevPAR. As such, management is projecting an increase of 8% in FY2019 revenue from  $\leq 20.0$  million in FY2018 to  $\leq 21.5$  million, and gross operating profit is expected to increase by  $\leq 0.6$  million (y-o-y) to  $\leq 7.2$  million (FY2018:  $\leq 6.6$  million).

The Hotel has, in recent years, consistently underperformed its competitive set principally in terms of room rates (being circa 30% lower than benchmark rates). This gap in room rates is largely linked to the Hotel's location just outside the City centre in Prague and its large room inventory, making it more challenging to compete at the same rates offered by the competitive set hotels, which are centrally located and smaller in size. Consistent with current performance, management expects to continue to match its competitive set in terms of occupancy and recover part of the gap in room rates. The Hotel is forecasting room rates to increase through, *inter alia*, the generation of more room nights from higher-rated segments, improved segmentation and the expected increase in conference & events business organised at the (neighbouring) Prague Congress Centre. As such, the Hotel is aiming to improve the RGI from 0.65 in FY2017 to 0.69 and 0.74 in FY2018 and FY2019 respectively.

### 4.6 CORINTHIA HOTEL TRIPOLI

#### Introduction

Corinthia Towers Tripoli Limited (a fully-owned subsidiary of the Company) owns the 299-room five-star Corinthia Hotel located in Tripoli, Libya ("**Corinthia Hotel Tripoli**"), and a commercial centre measuring circa 10,000 square metres and a tract of undeveloped land, both of which are adjacent to the hotel. The said properties were acquired in 2007 for a total consideration of  $\notin$ 207 million split as follows: Corinthia Hotel Tripoli ( $\notin$ 139 million); the commercial centre ( $\notin$ 62 million); and an undeveloped parcel of land ( $\notin$ 6 million). The carrying amounts of the Corinthia Hotel Tripoli, commercial centre and the adjacent plot as at 31 December 2017 are  $\notin$ 78.9 million,  $\notin$ 68.2 million and  $\notin$ 29.5 million respectively (FY2016:  $\notin$ 81.2 million,  $\notin$ 68.2 million), or a combined total of  $\notin$ 176.6 million.

### Market Overview

The continued instability and state of uncertainty prevailing since the 2011 uprising continues to have a negative effect on Libya's economy and as a result, on the performance and operation of the Corinthia Hotel Tripoli.

Ongoing conflict between rival militias has left Libya deeply divided, creating a security vacuum in the country without a reliable police or army force to maintain law and order. Practically all foreign embassies in Libya have suspended operations and withdrawn their diplomatic staff, and have advised their respective nationals against all unnecessary travel to the country.

Since 2014, Libya experienced severe political instability due to the collapse of the central government during the same year and the country has been going through difficult times ever since. A United Nations-brokered ceasefire deal was reached in December 2015 and the Libyan Political Agreement to form a Government of National Accord was signed. Although it is still difficult to ascertain when the political situation in Libya will return to normality and how rapidly the economy will re-establish a sustainable pace of growth, the above development could prove to be an important one.

#### **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the years indicated therein:

CORINTHIA HOTEL TRIPOLI	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover – Hotel operations (€'000)	893	799	2,040	3,404	8,230
Turnover – Commercial Centre (€'000)	5,593	5,868	5,543	6,250	6,438
Gross operating profit before incentive fees (€'000)	2,802	2,764	2,510	4,235	6,659
Gross operating profit margin (%)	43	41	33	44	45
Occupancy level (%)	2	0	5	5	25
Average room rate (€)	218	185	187	173	185
Revenue per available room (RevPAR) (€)	4	0	4	8	46

Source: Management information.

On 27 January 2015, the Hotel was subject to an armed attack and consequently had to close for business. On the other hand, the Commercial Centre remained operational and to date, its performance remains largely unaffected by the political conflicts that the country is witnessing. In FY2015 and the first half of FY2016, repair works were commissioned and completed for the Hotel to resume operations. A soft opening of the Hotel was made in 2017.

The combined turnover registered during FY2017 amounted to  $\notin$ 7.6 million (FY2016:  $\notin$ 6.7 million), and gross operating profit before incentive fees amounted to  $\notin$ 2.5 million (FY2016:  $\notin$ 2.8 million). The year's revenue includes  $\notin$ 5.5 million (FY2016:  $\notin$ 5.9 million) derived from rental contracts attributable to the Commercial Centre, being a steady income from the lease of commercial offices. Accordingly, whilst the Hotel sustained negative operating results during 2017 and 2016, particularly in view of the relatively fixed nature of certain expenses, the net contribution from the Commercial Centre was positive.

The ongoing long-term leases have mitigated the impact of the country's political instability. Furthermore, certain tenants have nonetheless opted to renew their leases (albeit, at temporary reduced rates) in order to retain presence in this prime location. Late in 2017, the Group secured another lease agreement with the result that the Commercial Centre is now practically fully leased out.

Management's objective for the Hotel is to minimise operational losses and to ensure that payroll and other operating costs are managed in the context of the reduced operating income levels. At the same time, however, the Group continues to invest significantly in maintenance and security costs to ensure that the Hotel is kept in pristine condition. As from August 2017, the Hotel started to accept bookings for hotel room accommodation.

Although in 2018 a low room occupancy was registered at the Corinthia Hotel Tripoli, there is a sizeable food and beverage activity at the hotel. Furthermore, the adjoining office and commercial centre is practically fully leased to international blue-chip companies. In consequence, the Hotel is expected to register aggregate revenue of  $\notin$ 9.7 million in FY2018 compared to  $\notin$ 7.6 million in the prior year (+27%). In turn, gross operating profit is forecasted to increase by  $\notin$ 1.7 million (y-o-y) to  $\notin$ 4.2 million.

The Hotel's projections for FY2019 assume occupancy level to increase from 5% to 25% and RevPAR to increase from & to &46. On this basis, revenue is expected to improve by 52% to &14.7 million (FY2018: &9.7 million) and gross operating profit is projected to increase from &4.2 million in FY2018 to &6.7 million in FY2019.

There are currently no statistics published in terms of hotel performance in Tripoli. As such, no comparison can be made between the Corinthia Hotel Tripoli and other hotels situated in Tripoli.

#### 4.7 CORINTHIA HOTEL ST GEORGE'S BAY

#### Introduction

Five Star Hotels Limited (a fully-owned subsidiary of the Company) owns the 249-room five-star Corinthia Hotel located in St Julian's, Malta ("**Corinthia Hotel St George's Bay**"), which was acquired in 2000 for  $\notin$  32 million. The carrying amount of the Corinthia Hotel St George's Bay as at 31 December 2017 is  $\notin$  39.8 million (FY2016:  $\notin$ 40.5 million).

As highlighted in section 1 of this report, the Hotel forms part of the St George's Bay development. Once a new lease agreement is in place and all planning permits are in hand, the Hotel will cease operations to initiate the reconstruction and refurbishment of the existing hotel and construction of two additional floors. Furthermore, the number of room keys will reduce from the current 250 to 234, due to an increase in room size to over 50m<sup>2</sup>. It is envisaged that the upgrade and refurbishment of the Hotel will provide guests with a level of luxury and service that will be a first for Malta.

#### Market Overview

#### i. Economic update<sup>9</sup>

Malta's strong Gross Domestic Product ("GDP") growth is set to continue as domestic demand replaces net exports as the main engine of economic activity. The internationally-oriented services sector continues to underpin the large current account surplus. Inflation is expected to pick up as wage pressures start gaining pace. The government's balance of payments is projected to increase at a moderate pace but remain in surplus.

In the first half of 2018, real GDP growth slowed moderately compared to the prior year (in 2017, real GDP increased by 6.7% (y-o-y) driven by strong growth in net exports). Private consumption growth accelerated, while net exports declined as a result of rapid import growth in the second quarter. Business and consumer confidence indicators remain high and real GDP growth is expected to average 5.4% in 2018. Growth is expected to gradually ease over the forecast horizon to an annual average rate of 4.9% in 2019 and 4.4% in 2020. Domestic demand is set to be the main driver of growth, supported by strong investment growth. Various investment projects co-financed by EU structural funds have started and will boost public investment in the second half of 2018. In 2019, the onset of large scale projects in the health, tourism and real estate sectors are expected to boost private investment. Private consumption is set to remain dynamic on the back of increasing labour market participation and disposable income.

In 2018, the government surplus is projected to decrease to 1.3% of GDP, from 3.5% in the previous year. Tax revenue growth is expected to be lifted by high nominal GDP, supported by favourable macroeconomic and labour market conditions, high corporate profits and consumer demand. An expected fall in the proceeds from Malta's citizenship scheme compared to last year should contribute to a decrease in the fiscal surplus. Current expenditure is projected to be dynamic in almost all components, only partly mitigated by decreasing interest expenditure. Public investment net of EU funding is projected to increase only slightly, while the implementation of investment projects co-financed by the EU is expected to accelerate. Capital expenditure will increase also on the back of a capital transfer to Air Malta related to the purchase of landing rights (equivalent to around 0.5% of GDP).

In 2019, after incorporating the expected impact of the measures introduced with the 2019 budget, the fiscal surplus is expected to decline marginally to 1.2% of GDP. In line with still robust but moderating macroeconomic conditions, and despite the reduction in taxation (worth 0.2% of GDP), growth in tax revenues is expected to slow down somehow towards the growth rate in nominal GDP. Also, the proceeds from the citizenship scheme are expected to be lower compared to the previous year. In spite of increases in social spending related to the budget measures, current expenditure growth is projected to weaken and interest expenditure is set to marginally decrease. Net public investment is forecast to increase marginally, as the implementation of investment projects co-financed by the EU is forecast to remain dynamic, while other capital expenditure is expected to decrease following the base effect from the previous year. In 2020, under a no-policy-change assumption, the fiscal surplus is expected to further decrease to 0.7% of GDP, on account of slightly lower proceeds related to the citizenship scheme and higher public investment. The structural balance has reached a surplus of around 3% of GDP in 2017. It is estimated to decrease but to remain in surplus at slightly below 1% of GDP in the period 2018-2020. The government debt-to-GDP ratio is forecast to decline further from 50.9% of GDP in 2017 to 42.1% by 2020.

#### ii. Tourism market<sup>10</sup>

Tourism in Malta has in recent years been performing at a strong level and this trend continued in 2017 as well as in 2018. Inbound tourism for 2017 amounted to 2.3 million, an increase of 15.7% when compared to the prior year. During the first six months of 2017 the country held the EU Presidency and this factor also contributed to this increase. Total nights spent by inbound tourists increased by 10.3%, surpassing 16.5 million nights. In 2017, total guests in collective accommodation establishments surpassed 1.8 million, an increase of 13.0% over the same period in 2016. Within the collective accommodation establishments, the 5-star, 4-star and 3-star hotels gained 26,348 guests (+6.7%), 81,383 guests (+11.5%) and 82,401 (+20.7%) respectively in 2017 when compared to a year earlier. Total tourism expenditure surpassed  $\pounds$ 1.9 billion, 13.9% higher than that recorded for 2016. Total expenditure per capita stood at  $\pounds$ 856, a decrease of 1.5% when compared to 2016.

<sup>&</sup>lt;sup>9</sup> European Economic Forecast Autumn 2018 – European Commission

<sup>&</sup>lt;sup>10</sup> National Statistics Office Malta (www.nso.gov.mt)



Inbound tourist trips for the first eleven months of 2018 reached nearly 2.5 million, an increase of 14.5% over the same period in 2017. Total nights spent by inbound tourists went up by 12.6%, reaching nearly 17.7 million nights. During the first nine months of 2018, total guests in collective accommodation establishments surpassed 1.5 million, an increase of 9.8% over the same period in 2017. Within the collective accommodation establishments, the 5-star lost 1,710 guests (-0.5%), whilst the 4-star and 3-star hotels gained 66,611 guests (+11.2%), and 47,466 (+12.8%) respectively in the first nine months of 2018 compared to a year earlier. Total tourism expenditure for the first eleven months of 2018 was estimated at  $\notin$ 2.0 billion, 8.2% higher than that recorded for 2017. Total expenditure per capita stood at  $\notin$ 817, a decrease of 5.4% when compared to 2017.

Focus will be maintained on increasing arrivals during the winter months and attracting more visitors from new markets to Malta. This bodes well for the Maltese hospitality industry as the expectation is to continue to grow revenues and increase profitability. In January 2019, Malta International Airport published its traffic forecast for 2019, wherein the airport is projecting an increase in passenger movements from 6.8 million in 2018 to 7.2 million (+6%).

#### **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the years indicated therein:

CORINTHIA HOTEL ST GEORGE'S BAY	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (€'000)	15,225	15,765	16,717	16,499	15,288
Gross operating profit before incentive fees (€'000)	4,145	4,399	5,257	4,819	4,193
Gross operating profit margin (%)	27	28	31	29	27
Occupancy level (%)	79	81	79	77	70
Average room rate (€)	139	137	151	154	157
Revenue per available room (RevPAR) (€)	110	111	119	119	110
Benchmark performance					
Occupancy level (%)	78	74	75	71	70
Average room rate (€)	143	151	170	182	188
Revenue per available room (RevPAR) (€)	112	112	127	130	132
Revenue Generating Index	0.98	0.99	0.94	0.92	0.83

Source: Management information.

In FY2015, the Hotel continued to perform well, both in terms of revenue generation and profitability. In fact, revenue and gross operating profit increased by  $\notin 1.9$  million (+14%) and  $\notin 1.1$  million (+36%) respectively, when compared to FY2014. Performance improved further in FY2016 as the Hotel increased revenue by 4% to  $\notin 15.8$  million and gross operating profit increased from  $\notin 4.1$  million in FY2015 to  $\notin 4.4$  million. Occupancy during the said year improved by 2 percentage points to 81%, whilst average room rate decreased marginally by  $\notin 2$  to  $\notin 137$ .

In FY2017, the Corinthia Hotel St George's Bay registered a 6% increase in revenue over FY2016 to  $\notin$ 16.7 million. This positive performance contributed to a considerable increase in gross operating profit of +20% from  $\notin$ 4.4 million recorded in FY2016 to  $\notin$ 5.3 million, principally on account of a much higher average room rate generated during the first six months' of EU presidency bookings. FY2018 results are expected to be marginally lower than those achieved in the prior year, with a decrease in revenue of  $\notin$ 0.2 million (y-o-y) to  $\notin$ 16.5 million and a decrease of  $\notin$ 0.4 million (y-o-y) to  $\notin$ 4.8 million in terms of gross operating profit.

Until the necessary regulatory approvals are issued for the re-development of the Hotel, management will continue to focus on its revenue management strategy of driving business through the Hotel's largest growing segment (leisure), principally by undertaking more web-based online and other marketing initiatives. As such, management is projecting for FY2019 a decrease in revenue to  $\notin$ 15.3 million compared to  $\notin$ 16.5 million forecasted for FY2018, and a  $\notin$ 0.6 million decline in gross operating profit to  $\notin$ 4.2 million. Management has lowered FY2019 projections to factor the possible disruptions emanating from construction works on neighbouring third party property which may commence during the aforementioned year.

The Hotel's competitive set also recorded positive results in recent years, which is a reflection of the present buoyant tourism market in Malta. As such, the Hotel performed marginally below par when compared to its competitive set in each of the historical years FY2015 to FY2017 and the forecast year FY2018. The Hotel is projected to lose competitiveness in FY2019 and in the near term, until construction and development works in the immediate vicinity are completed.

### 4.8 MARINA HOTEL

#### Introduction

Marina San Gorg Limited (a fully-owned subsidiary of the Company) owns the 200-room four-star Hotel located in St Julian's, Malta ("Marina Hotel"), adjacent to the Corinthia Hotel St George's Bay. It was acquired in early 2012 for  $\notin$ 23 million. A number of facilities at the Hotel are shared with the Corinthia Hotel St George's Bay, which provides guests with a larger product variety, especially with regards to food and beverage offering and swimming pool areas. Being a four-star hotel with access to five-star conference and meeting space at the Corinthia Hotel St George's Bay is another unique selling point of this property. The carrying amount of the Marina Hotel as at 31 December 2017 is  $\notin$ 31.0 million (2016:  $\notin$ 31.1 million).

#### Market Overview

The market overview relating to the economy and tourism in Malta is included in section 4.7 above.

#### **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the years indicated therein:

MARINA HOTEL	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (€'000)	9,486	9,880	10,251	10,363	9,026
Gross operating profit before incentive fees (€'000)	2,931	3,048	3,310	3,463	2,588
Gross operating profit margin (%)	31	31	32	33	29
Occupancy level (%)	82	83	80	82	70
Average room rate (€)	110	117	126	123	127
Revenue per available room (RevPAR) (€)	90	97	101	101	89
Benchmark performance					
Occupancy level (%)	75	71	72	71	70
Average room rate (€)	116	123	140	145	149
Revenue per available room (RevPAR) (€)	87	87	101	103	104
Revenue Generating Index	1.03	1.11	1	0.98	0.86

Source: Management information.

The sales team has, in recent years, been focusing more on yield management with a drive towards achieving higher rates by increasing occupancy levels in the higher yielding segments, including leisure and corporate. Particularly in the leisure segment, last-minute business and online bookings have become more prevalent, and therefore management is being more restrictive in offering lower yielding tour operator allocations on package deals.

In consequence, average room rate has increased over the years from  $\notin 110$  in FY2015 to  $\notin 126$  in FY2017, and RevPAR grew by 12% from  $\notin 90$  to  $\notin 101$  in the same period (an annualised growth of circa 6%). FY2015 was a very positive year for the Hotel, in which revenue increased by 21% (from  $\notin 7.9$  million in FY2014 to  $\notin 9.5$  million) and gross operating profit increased significantly by 61% (from  $\notin 1.8$  million in FY2014 to  $\notin 2.9$  million). Growth in FY2015 to  $\notin 3.0$  million. Performance in FY2017 was again positive, with revenue increasing by 4% from  $\notin 9.9$  million in FY2016 to  $\notin 1.03$  million, and gross operating profit registering a 9% y-o-y increase to  $\notin 3.3$  million. The Hotel's performance in FY2018 is expected to have been in line with FY2017's results, with revenue and gross operating profit amounting to  $\notin 10.4$  million (FY2017:  $\notin 10.3$  million) and  $\notin 3.5$  million (FY2017:  $\notin 3.3$  million) respectively.

FY2019 is expected to register lower results when compared to FY2018, principally due to the anticipated construction works due to start in a neighbouring third party property. As such, occupancy is projected to decline from 82% to 70%, which is expected to adversely impact revenue by  $\notin 1.3$  million to  $\notin 9.0$  million and gross operating profit is projected to decrease from  $\notin 3.5$  million in FY2018 to  $\notin 2.6$  million in 2019.



As for benchmark performance, in FY2015, the Hotel's occupancy level and RevPAR exceeded the market average by 7 percentage points and 3% respectively. The Hotel continued to outperform its benchmark in FY2016, particularly with respect to RevPAR which amounted to  $\notin$ 97 compared to  $\notin$ 87 achieved by the competitive set. During FY2017, the Hotel's occupancy level was higher than its benchmark by 8 percentage points to 80%, but average achieved room rate was lower by 10% and amounted to  $\notin$ 126. Overall, RevPAR generated by the Hotel was in line with its competitive set. A broadly similar performance against its competitive set is expected for the forecast year FY2018. As with Corinthia St George, Marina Hotel will likely underperform in FY2019 when compared to benchmark due to expected construction works in the neighbouring third party properties.

# 4.9 CORINTHIA PALACE HOTEL & SPA MALTA

#### Introduction

On 10 April 2018, Corinthia Palace Hotel Company Limited (the ultimate parent company) transferred to IHI the 147-room five-star Corinthia Palace Hotel & Spa located in Attard, Malta, for a consideration of  $\notin$ 26.6 million. The operating results and assets and liabilities of the acquired business will be consolidated as of April 2018. As such, the financial information for each of FY2015, FY2016, FY2017 and Q1 2018 has been included for comparison purposes only.

#### Market Overview

The market overview relating to the economy and tourism in Malta is included in section 4.7 above.

#### **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the years indicated therein:

CORINTHIA PALACE HOTEL & SPA MALTA	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (€'000)	7,223	8,117	8,575	8,166	9,228
Gross operating profit before incentive fees (€'000)	458	1,138	1,201	640	1,400
Gross operating profit margin (%)	6	14	14	8	15
Occupancy level (%)	67	73	72	66	69
Average room rate (€)	109	110	121	128	137
Revenue per available room (RevPAR) (€)	72	80	87	84	95
Benchmark performance					
Occupancy level (%)	76	71	70	71	71
Average room rate (€)	125	131	151	156	161
Revenue per available room (RevPAR) (€)	95	93	105	111	114
Revenue Generating Index	0.76	0.86	0.83	0.76	0.83

Source: Management information.

In FY2015, a significant improvement in operational performance was registered, whereby the Hotel generated revenues of  $\notin$ 7.2 million (+22% on the previous year) and more importantly, achieved a gross operating profit of  $\notin$ 0.5 million (as compared to an operating loss of  $\notin$ 0.1 million in FY2014). In FY2015, the occupancy level improved from 59% in FY2014 to 67%, whilst RevPAR increased by 20% from  $\notin$ 60 in FY2014 to  $\notin$ 72.

During FY2016, a further increase in revenue and gross operating profit was achieved by the Hotel and amounted to  $\notin$ 8.1 million (+12%, y-o-y) and  $\notin$ 1.1 million (+148%, y-o-y) respectively. During the said year, the occupancy level improved from 67% in FY2015 to 73%, whilst RevPAR increased y-o-y by  $\notin$ 8 to  $\notin$ 80.

The Corinthia Palace Hotel & Spa generated revenue of &8.6 million in FY2017, an increase of &0.5 million (+6%) over FY2016, while gross operating profit before incentive fees was marginally higher by &0.1 million to &1.2 million. In FY2018, the Group implemented an extensive refurbishment program and a complete transformation of its spa and gym facilities at a total cost of &7.1 million. The disruption caused by the renovation works adversely impacted operations, albeit marginally, as revenue in FY2018 is expected to have declined by &0.6 million.

On the other hand, the improved ambience at the Hotel and its Spa facilities should enable management to achieve higher occupancy and room rates in the years ahead, thereby taking full advantage of the current strong tourism performance in Malta. As such, revenue in FY2019 is projected to increase by 15% from &8.0 million in FY2018 to &9.2 million, while gross operating profit is expected to improve by &0.5 million to &1.4 million in FY2019.

As for benchmark performance, the Hotel's current operating results are below the figures achieved by its competitive set. However, the Corinthia Palace Hotel & Spa has made significant progress throughout the years under review, which in fact resulted in an improvement in its RGI from 0.76 registered in FY2015 to 0.83 in FY2017. The Hotel is projected to generate a lower RGI in FY2018 when compared to the prior year, principally due to the renovation works explained herein above, and is expected to recover to an RGI of 0.83 in FY2019.

CHARTS

# 4.10 CORINTHIA HOTEL & RESIDENCES LONDON

#### Introduction

NLI Holdings Limited (equally owned by the Libyan Foreign Investment Company (LAFICO) and IHI) owns the 284-room luxury Corinthia Hotel located in London, United Kingdom ("**Corinthia Hotel London**"), together with a penthouse apartment which was leased to third parties up to Q1 2018.

In 2008, NLI Holdings Limited acquired the former Metropole Building and its adjoining 10 Whitehall Place for £136 million (circa €160 million) and after raising a £135 million bank facility in April 2009, which was subsequently increased to £150 million, embarked on a two-year project to redevelop and reconstruct the said properties to the luxury Corinthia Hotel and Residences.

In June 2018, the Hotel completed the conversion of 22 rooms into 11 suites at a cost of £3.75 million. The decision to introduce a higher number of suites versus standard bedrooms into the property is intended specifically to bolster the Hotel's presence in the lucrative market for high net worth visitors to London. In addition, one of the restaurants was converted to a flagship operation at a cost of £1.5 million and is being operated by one of UK's top restauranteur and celebrity chef, Tom Kerridge. The carrying amount of the Corinthia Hotel London (including the penthouse) as at 31 December 2017 is  $\xi$ 539.5 million (FY2016:  $\xi$ 543.8 million).

#### Market Overview

#### i. Economic update<sup>11</sup>

UK GDP growth is currently subdued and expected to remain so over the forecast horizon. Private consumption growth is forecast to remain weak as real wages grow modestly and households look to maintain savings. Heightened uncertainty caused by Brexit means that business investment growth is likely to remain constrained. The net trade contribution to growth is projected to decrease in-line with a moderation in external demand. Employment growth is expected to slow significantly, leading to a modest rise in unemployment. Inflation should ease as the impact of sterling's 2016 depreciation unwinds.

Given the ongoing negotiation over the terms of the UK's withdrawal from the EU, projections for 2019 and 2020 are based on a purely technical assumption of status quo in terms of trading relations between the EU27 and the UK. This is for forecasting purposes only and has no bearing on the talks underway in the context of the Article 50 process. Consumer confidence surveys suggest that savings intentions of consumers are high, reflecting weak overall consumer confidence. Private consumption growth is therefore assumed to remain weak in 2019 as households take the opportunity from modest real wage growth to maintain savings.

Business investment growth is projected to rebound slightly in 2019 but to remain relatively subdued following a prolonged period of heightened uncertainty. The net trade contribution to growth is expected to deteriorate further alongside slowing external demand. Reflecting these factors and the technical assumption, GDP growth is expected to remain weak at 1.2% in 2019, marginally lower than in 2018. GDP growth is expected to be stable at 1.2% in 2020. As this purely technical assumption implies a relatively benign scenario, the risks to the 2019 and 2020 baseline forecast are large and predominantly to the downside.

Over the forecast horizon employment growth is expected to slow in a context of subdued GDP growth. This is projected to lead to a modest rise in the unemployment rate to 4.7% in 2020. As the impact of sterling's earlier depreciation on consumer prices unwinds fully, inflation is expected to ease to 2.0% in 2019 and to 1.9% in 2020.

#### ii. Tourism market 12

2017 was a record year for inbound tourism with 39.2 million visits, an increase of 4.3% on 2016, and spending by visitors in 2017 amounted to  $\pounds$ 24.5 billion, an 8.7% increase on 2016. The aforesaid results represent the fastest rate of visits growth since 2006 and in terms of spending, the growth was at its fastest rate since 2013 (and the second fastest since 2006).

<sup>&</sup>lt;sup>11</sup> European Economic Forecast Autumn 2018 – European Commission

<sup>&</sup>lt;sup>12</sup> 2018 inbound tourism forecast (www.visitbritain.org)

A division of MeDirect Bank (Malta) plc

Between January and September 2018 there were 28.9 million inbound visits to the UK, down by 5% on the first nine months of 2017. During the first nine months of 2018, inbound visitors spent a combined £17.5 billion, 9% less than they did in the first nine months of 2017. The drop in inbound tourism to the UK has been attributed to a fall in interest among Europeans, who account for two-thirds of overseas visitors. The forecast for 2018 is for 41.7 million overseas visits to the UK, an increase of 4.4% on 2017, and £26.9 billion in visitor spending, an increase of 6.8% on 2017.

### **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the years indicated therein:

CORINTHIA HOTEL LONDON	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (£'000)	52,543	53,274	57,929	58,703	67,913
Gross operating profit before incentive fees (£'000)	16,271	16,716	18,019	18,418	21,745
Gross operating profit margin (%)	31	31	31	31	32
Occupancy level (%)	73	72	74	76	77
Average room rate (£)	445	433	480	486	517
Revenue per available room (RevPAR) (£)	323	312	356	369	401
Benchmark performance					
Occupancy level (%)	77	73	68	71	71
Average room rate (£)	521	540	584	606	624
Revenue per available room (RevPAR) (£)	401	395	395	432	445
Revenue Generating Index	0.81	0.79	0.90	0.85	0.90

Source: Management information.

Note: As of FY2017, IHI has secured the right to nominate and appoint the majority of board members of NLI such that IHI can consolidate the performance of this business in the Group financial statements.

In FY2015, revenue and gross operating profit increased by  $\pounds$ 5.0 million (+11%) and  $\pounds$ 2.2 million (+15%) respectively compared to the results achieved in FY2014, mainly in consequence of an increase in the average room rate from  $\pounds$ 404 to  $\pounds$ 445. The Hotel maintained a positive performance in FY2016 as revenue increased from  $\pounds$ 52.5 million in FY2015 to  $\pounds$ 53.3 million, whilst gross operating profit improved from  $\pounds$ 16.3 million in FY2015 to  $\pounds$ 16.7 million. In FY2017, the Hotel's performance continued with its upward trajectory, wherein revenue increased y-o-y by  $\pounds$ 4.7 million to  $\pounds$ 57.9 million and gross operating profit improved by 8% to  $\pounds$ 18.0 million. RevPAR increased by 14% when compared to the prior year, from  $\pounds$ 312 in FY2016 to  $\pounds$ 356.

The Hotel's performance in FY2018 is expected to have been broadly similar to the results achieved in FY2017, wherein revenue and gross operating profit increased marginally by 1% and 2% respectively to amount to £58.7 million and £18.4 million respectively. During the year, the Hotel was nearing completion of the conversion of 20 bedrooms into 11 suites, thus enabling management to target higher rated business. In contrast, revenue for FY2019 is projected to increase considerably by 16% principally on account of a higher expected average room rate of £517 compared to £486 in FY2018. In turn, gross operating profit is set to grow from £18.4 million in FY2018 to £21.7 million (+18%) in 2019.

# In FY2017, the Hotel changed the composition of its competitive set. As such, data relating to benchmark performance included in the above table has been amended as from FY2015.

In comparison to benchmark results, the Hotel managed an RGI of 0.81 in FY2015, mainly due to an adverse difference of £76 in its average room rate. Similar results for the Hotel as compared to its competitive set were registered in FY2015 (RGI of 0.79). The gap between the Hotel's performance and its benchmark improved considerably in FY2017 to an RGI of 0.90, as the Hotel's occupancy was higher than its competitive set by 9 percentage points, mitigated however by an adverse variance in average room rate of £104. In FY2018, the Hotel is expected to have achieved a higher occupancy level when compared to its benchmark by 5 percentage points to 76%, however average room rate was lower by 20% or £120. As such, the Hotel is expected to report an RGI of 0.85 in FY2018 compared to 0.90 in the prior year. In FY2019, management is projecting to reduce the gap in average room rate to £107, whilst increasing occupancy by 1 percentage point to 77%.

#### 4.11 RADISSON BLU RESORT & SPA GOLDEN SANDS

#### Introduction

The Radisson Blu Resort & Spa Golden Sands commenced operations in October 2005 and is located on a cliff's edge overlooking Golden Bay beach on the Northern coast of Malta. The Issuer holds a 50% shareholding in the Golden Sands resort (the other 50% being owned by an experienced international timeshare operator) and title to the site is in the form of temporary utile dominium which expires in 2114. The five-star resort comprises a total of 338 rooms (including the recent addition of 9 Sands Tower Suites), various F&B outlets and is equipped with a 1,000m<sup>2</sup> spa and leisure centre, 4 pools, a tennis court and a private sandy beach.

Works were completed on 9 new bedroom suites in the first semester of 2018 at a cost of  $\notin$ 5 million and are being marketed for timeshare sales. Azure, the timeshare marketing company, has launched a sales strategy to sell a points-based membership system as opposed to specific rooms for specific weeks. The points-based system allows Azure to more readily procure products and inventory to sell, other than the Resort's own rooms' inventory. This could, eventually, include inventory in other resorts. The carrying amount of 50% of the Radisson Blu Resort & Spa Golden Sands as at 31 December 2017 is  $\notin$ 40.1 million (2016:  $\notin$ 31.5 million).

#### Market Overview

The market overview relating to the economy and tourism in Malta is included in section 4.7 above.

#### **Operational Performance**

The following table sets out the highlights of the hotel's and timeshare operating performance for the periods indicated therein:

RADISSON BLU RESORT & SPA GOLDEN SANDS	FY2015 14 months Actual	FY2016 12 months Actual	FY2017 12 months Actual	FY2018 12 months Forecast	FY2019 12 months Projection
Turnover (€'000)	42,843	40,197	41,214	37,833	39,200
Timeshare revenue	27,426	25,614	21,907	19,118	20,038
Hotel operations	15,417	14,583	19,307	18,715	19,162
EBITDA (€'000)	13,547	14,451	9,889	1,804	2,000
EBITDA margin (%)	32	36	24	5	5
IHI's share of EBITDA at 50%	6,774	7,226	4,945	902	1,000

Source: Management information.

Note 1: The financial results of the Radisson Blu Resort & Spa Golden Sands are consolidated with the results of IHI, as a line item

under 'share of profits/(losses) of equity accounted investments', with effect from 1 July 2015. As such, financial information in the

table above relating to the period prior to 1 July 2015 has been included for comparison purposes only.

A significant portion of the property's inventory is being operated on an upscale vacation ownership accommodation model (timeshare) through the Group's 50% holding in the Azure Group. To date, pursuant to a room allocation agreement with Azure Resorts Limited (a wholly owned subsidiary of the Azure Group), a total of 295 rooms have been released for sale on a timeshare basis. The remaining rooms together with any unsold weeks on the aforesaid 295 rooms are available for use by the resort in its hotel operations.

All timeshare units are being sold for a fixed time period that expires in 2045. Until FY2017, timeshare units were sold in weeks with the calendar year split into four seasons: Bronze, Silver, Gold and Platinum. A new sales strategy has now been launched to sell a points-based membership system as opposed to specific rooms for specific weeks. The points-based system allows Azure to more readily procure products and inventory to sell, other than the Resort's own bedrooms. This could, eventually, include inventory in other resorts.

Timeshare revenue is generated from the sale of timeshare weeks or points (as of 2018) and resale of repossessed timeshare weeks/points to targeted vacation ownership guests. 'Hotel operations' revenue principally comprises the generation of yearly maintenance fees receivable from timeshare owners, allocation charges in terms of the aforesaid agreement with Azure Resorts Limited, fly-buy sales (being discounted rooms offered for promotional purposes), accommodation revenue (from rooms not utilised by timeshare operations) and revenue from F&B outlets and other ancillary services. The operating profit is the resultant surplus after deducting operating expenses, selling and marketing costs, and all administrative and other operating costs.

The table above summarises the results from the operation of the Radisson Blu Resort & Spa and shows that the principal source of revenue is the sale of timeshare units, which accounted for circa 60% of revenue between FY2015 to FY2017. The recovery in the UK economy (being Azure's principal market) and the strengthening of the Pound Sterling against the Euro were the main drivers for the robust increase in timeshare sales in FY2015, whereby revenue increased by 25% from  $\pounds$ 22.0 million in FY2014 to  $\pounds$ 27.4 million.



Revenue for FY2016 was lower by  $\notin 2.6$  million (-6%) when compared to the previous 14-month period of  $\notin 40.2$  million (but on an annualised basis y-o-y revenue was  $\notin 3.5$  million higher (+9.5%)). During FY2016, the vacation ownership operation was adversely impacted on translation of financial results from the Pound Sterling to the euro currency. In FY2017, timeshare revenue declined from  $\notin 25.6$  million in FY2016 to  $\notin 21.9$  million, reflecting a y-o-y decrease of  $\notin 3.7$  million (-14%). Revenue generated in FY2018 is forecasted to be lower by 13% to  $\notin 19.1$  million when compared to the prior year, mainly due to the adverse impact of the afore-mentioned change in the marketing of timeshare units to a points-based membership system. The projected revenue for FY2019 has been prudently set at  $\notin 20.0$  million, an increase of 5% over FY2018 forecast.

As for 'Hotel operations', revenue generated in FY2015 amounted to  $\notin$ 15.4 million, an increase of  $\notin$ 3.1 million from FY2014. Revenue decreased by  $\notin$ 0.8 million (-5%) to  $\notin$ 14.6 million in FY2016 in comparison to the prior year, but reported a substantial increase of 32% in the subsequent year from  $\notin$ 14.6 million in FY2016 to  $\notin$ 19.3 million in FY2017. Revenue in FY2018 is expected to register a decrease of  $\notin$ 0.6 million (y-o-y) to  $\notin$ 18.7 million, while a 2% increase to  $\notin$ 19.2 million has been projected for FY2019.

The resort achieved a 13% growth in EBITDA in FY2015 (+ $\pounds$ 1.6 million), which actually represents a marginal decline from FY2014 given that FY2015 comprised a 14 month period. FY2016 was a very positive year for the resort as it generated an EBITDA of  $\pounds$ 14.5 million, surpassing FY2015's EBITDA by  $\pounds$ 0.9 million (notwithstanding that FY2015 included 14 months of operations). Lower timeshare revenue in FY2017 adversely impacted EBITDA for the year, which decreased by 32% from  $\pounds$ 14.5 million in FY2016 to  $\pounds$ 9.9 million. The transition in the way timeshare is sold adversely impacted EBITDA in FY2018, on account of a decrease in revenue generated during the year as well as the incidence of higher costs for third party product related offerings. As such, management expects EBITDA for FY2018 to amount to  $\pounds$ 1.8 million, as compared to  $\pounds$ 9.9 million achieved in the prior year, and is projected to amount to  $\pounds$ 2.0 million in the subsequent financial year.

# 4.12 RADISSON BLU RESORT ST JULIAN'S

#### Introduction

The Radisson Blu Resort St Julian's is a 252-room 5-star hotel located in St George's Bay, St Julian's. The Hotel commenced operations in May 1997 and provides accommodation and other services to a range of guests, from leisure to conference and incentive travel groups. The Hotel's amenities include conference facilities, a ballroom, an outdoor and a heated indoor pool, a fully equipped gymnasium as well as two tennis courts. The carrying amount of the Radisson Blu Resort St Julian's as at 31 December 2017 is €38.8 million (2016: €40.3 million).

#### Market Overview

The market overview relating to the economy and tourism in Malta is included in section 4.7 above.

#### **Operational Performance**

The following table sets out the highlights of the hotel's operating performance for the periods indicated therein:

RADISSON BLU RESORT ST JULIAN'S	FY2015 14 months Actual	FY2016 12 months Actual	FY2017 12 months Actual	FY2018 12 months Forecast	FY2019 12 months Projection
Turnover (€'000)	10,156	12,811	13,805	13,902	12,994
EBITDA (€'000)	2,642	4,492	4,701	4,739	4,079
EBITDA margin (%)	26	35	34	34	31
Occupancy level (%)	77	76	76	75	70
Average room rate (€)	135	123	134	137	140
Revenue per available room (RevPAR) (€)	104	93	102	103	98
Benchmark performance					
Occupancy level (%)	79	77	77	72	72
Average room rate (€)	144	146	164	181	186
Revenue per available room (RevPAR) (€)	113	113	125	130	134
Revenue Generating Index	0.92	0.82	0.82	0.79	0.73

Source: Management information.

Note 1: The financial results of the Radisson Blu Resort St Julian's are consolidated with the results of IHI with effect from 1 July 2015.

As such, financial information in the table above relating to the period prior to 1 July 2015 has been included for comparison purposes only.



In FY2015, the Hotel was closed for refurbishment between 1 November 2014 and 30 March 2015, and re-opened as of 31 March 2015. The renovation, estimated at circa &2 million, enabled the Hotel to better compete in the market and command higher room rates. KPIs outlined in the table above reflect performance results during the period between April and December 2015 (and exclude the low season which typically dilutes the better performing spring/summer months). In this respect, although revenue was marginally lower when compared to FY2014 by &0.4 million due to the period of closure, the hotel achieved a higher gross operating profit in FY2015 of &0.4 million, from &2.2 million in FY2014 to &2.6 million.

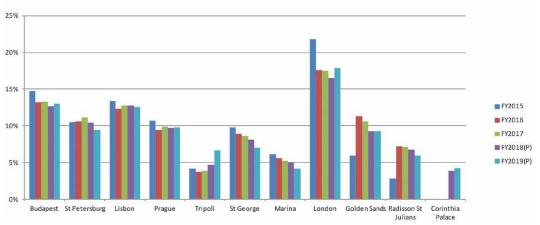
Revenue generated at the Hotel increased in FY2016 by &2.7 million (+26, y-o-y) and gross operating profit also increased from &2.6 million in FY2015 to &4.5 million in FY2016 (+73% y-o-y increase). Occupancy rate in FY2016 was broadly maintained at FY2015 level, but RevPAR was lower by 8% from &104 in FY2015 to &93 (it is to be noted that RevPAR in FY2015 excludes the dilution effect of the winter months).

In consequence of a robust local tourism market and management's focus to shift its principal revenue sectors from tour operator business to direct/ online sales, in line with IHI's marketing strategy, in FY2017, the Hotel increased average room rate from  $\pounds 123$  in FY2016 to  $\pounds 134$  in FY2017, but achieved a similar occupancy rate as in the previous year (at 76%). Total revenue in FY2017 amounted to  $\pounds 13.8$  million, a y-o-y increase of  $\pounds 1.0$ million (+8%) and gross operating profit increased from  $\pounds 4.5$  million in FY2016 to  $\pounds 4.7$  million. Results for FY2018 are expected to have been broadly similar to those achieved in the prior year. As for FY2019, the Hotel may be impacted negatively by construction works in a neighbouring third party property and thus management has lowered projected revenue by  $\pounds 0.9$  million (y-o-y) to  $\pounds 13.0$  million, while gross operating profit is projected to decline by  $\pounds 0.7$  million (y-o-y) and amount to  $\pounds 4.1$  million. In comparison with its competitive set, the Hotel's RGI in FY2017 was 18% below par at 0.82. Management expects the RGI in FY2018 to equate to 0.79, principally as a result of a difference of  $\pounds 27$  in the Hotel's RevPAR ( $\pounds 103$ ) when compared to benchmark ( $\pounds 130$ ). In the near term, the Hotel's RGI is projected to reduce further until development works in the vicinity are completed.

# 4.13 IHI'S AGGREGATE HOTEL REVENUE AND OPERATING PROFIT

### Revenue Geographic Distribution

The chart below depicts total revenue generated by each hotel as a percentage of aggregate hotel revenue generated by the Group's hotels. In the case of the Corinthia Hotel London and the Radisson Blu Resort & Spa Golden Sands, the amounts included for each year is 50% of actual revenue, reflecting the 50% shareholding (directly or indirectly) of IHI in the respective hotels.



% share of revenue (by hotel)

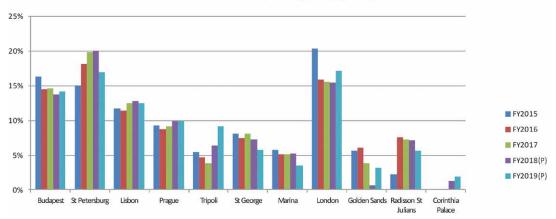
Source: Management information.

- Corinthia Hotel & Residences London generates circa 18% of Group hotel revenue and is the highest contributor, followed by Corinthia Hotel Budapest and Corinthia Hotel Lisbon with 13% each of Group hotel revenue.
- Radisson Blu Resort & Spa Golden Sands and Radisson Blu Resort St Julian's were included in the portfolio of hotels as from 1 July 2015 pursuant to the acquisition of IHGH.
- Corinthia Palace Hotel & Spa was acquired in April 2018.



#### **Operating Profit Geographic Distribution**

The chart below shows operating profit generated by each hotel as a percentage of IHI's hotel operating profit (directly or indirectly). The amounts relating to the Corinthia Hotel London and the Radisson Blu Resort & Spa Golden Sands are only 50% of each hotel's actual results, reflecting the 50% shareholding (directly or indirectly) of IHI in the respective hotels.



# % share of total operating profit (by hotel)

Source: Management information.

- Corinthia Hotel St Petersburg and Corinthia Hotel & Residences London generated 20% and 16% respectively in FY2017 (being the latest available audited financial information) of IHI's total operating profit from hotel operations.
- In FY2019, management is projecting a recovery in operational activities at Corinthia Hotel Tripoli, and the expectation is that the Hotel will contribute 9% of IHI's total operating profit from hotel operations (as compared to 4% in FY2017.
- A decrease in contributions is projected in FY2019 from Corinthia Hotel St George's Bay, Marina Hotel and Radisson Blu Resort St Julian's, due to the possible commencement of construction works in a neighbouring third party property.

### 4.14 MANAGEMENT COMPANY

Corinthia Hotels Limited (a fully-owned subsidiary of IHI previously trading under the name CHI Ltd) manages and operates a number of hotel properties, predominantly owned by IHI and CPHCL. IHI acquired the shares of CHL in three tranches: a 20% shareholding was purchased on IHI's formation in 2000 at a cost of *circa*  $\notin$ 750,000, a further 50% was acquired in October 2006 at a cost of  $\notin$ 20.15 million, and in May 2012 IHI acquired the remaining 30% from Wyndham for an aggregate consideration of  $\notin$ 250,000 in terms of an agreement signed in 2006 (at the same time of acquisition of the 50% share purchase).

CHL is a full-service hotel management company with in-house skills and capabilities supporting the Corinthia brand and operations. It has a track record of driving performance improvements across the Corinthia Group's existing assets, those of CPHCL and of third parties. It ensures consistent service levels and performance across the properties. CHL is scaled to support future growth of Corinthia. CHL currently manages 12 owned hotels (11 operational and 1 under development), 3 hotels owned by its parent company CPHCL, and 6 third party properties (3 operational and 3 under development). Management contracts are typically entered into and structured for a 20-year term. Its key commercial terms include management fees, marketing and reservation fees based on turnover and incentive fees based on gross operating profit achieved. It is an efficient use of capital and resource with no capital outlay required for each new management contract and a cost-effective way to gain in-depth knowledge of various markets.

In 2016, it signed a technical and pre-opening services and management agreement for the development and eventual management of a Corinthia hotel for a third-party owner in Dubai. In 2017, it signed a management agreement for two operational hotels owned by a third party in Dubai on a white label basis (the Meydan at the Meydan Horse Racing Track and the Bab al Shams Desert Resort). In addition, CHL is a party to two agreements with the Meydan Group to provide technical services and once built, to operate the 55-storey Corinthia Hotel and Residences Meydan Beach, Dubai. Furthermore, CHL has signed technical services and management agreements to operate, once redeveloped, the Corinthia Hotel Bucharest (formerly Grand Hotel du Bulevard), Corinthia Hotel Brussels and shortly a management agreement for the operation of the Corinthia Hotel and Residences Moscow, once this project is completed.

CHL continues to establish itself as a dynamic added-value operator of luxury hotels. As from FY2017, the Group commenced its execution of a strategic plan to build on the company's marketing and human resources dimensions, with a renewed focus on quality and service in all Corinthia hotels. As such, the company has expanded its senior management team with the appointment of a chief operating officer, a director of rooms & quality, a director of learning & development, and a director of marketing.



In October 2018, CHL signed an option agreement to acquire a 10% shareholding in GHA Holdings Limited ("**GHA**"), a company that owns the Global Hotel Alliance of which CHL has been a member for three years alongside 29 other hotel brands. The current ownership of GHA comprises founding shareholders (Kempinski, Omni and Oracle) as to 34%, 34% and 12% respectively, and Pan Pacific and Minor Hotels as to 10% each. On its part, CHL has communicated to the Issuer its intention to exercise its option to acquire a 10% shareholding before its expiry in April 2019 at the established price of US\$3.5 million. In the meantime, CHL renewed its membership agreement with GHA for another five years.

Further detail on the managed hotels is provided hereunder:

# CORINTHIA HOTELS LIMITED MANAGED HOTEL PORTFOLIO AS AT 30 NOVEMBER 2018

WANAGED HOTELTORTFOLIO AS AT 50 NOVEMBER 2018			
Name	Location	% ownership	No. of hotel rooms
Owned and managed properties (operational)			
Corinthia Hotel Budapest	Hungary	100	437
Corinthia Hotel St Petersburg	Russia	100	388
Corinthia Hotel Lisbon	Portugal	100	518
Corinthia Hotel Prague	Czech Republic	100	539
Corinthia Hotel Tripoli	Libya	100	299
Corinthia Hotel St George's Bay	Malta	100	249
Marina Hotel St George's Bay	Malta	100	200
Radisson Blu Resort St Julian's	Malta	100	252
Corinthia Palace Hotel & Spa	Malta	100	147
Radisson Blu Resort & Spa Golden Sands	Malta	50	338
Corinthia Hotel & Residences London	United Kingdom	50	284
Owned & managed properties (under development) Corinthia Grand Astoria Hotel Brussels (opening 2021)	Belgium	50	126
Managed properties (operational)			
Panorama Hotel Prague	Czech Republic	-	440
Aquincum Hotel Budapest	Hungary	-	310
Ramada Plaza	Tunisia	-	309
Corinthia Hotel Khartoum	Sudan	-	230
The Meydan Hotel	Dubai	-	284
Bab Al Shams Desert Resort	Dubai	-	115
Managed properties (under development)			
Corinthia Hotel Bucharest (opening 2020)	Romania	_	33
Corinthia at Meydan Beach (opening 2020)	Dubai	-	360
Corinthia Hotel & Residences Doha (opening 2022)	Qatar	_	118
			5,976

# **Operational Performance**

The following table sets out the turnover of CHL for the years indicated therein:

CORINTHIA HOTELS LIMITED					
Management Fees	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Turnover (€'000)	13,702	14,207	16,936	18,429	18,174
IHI Properties (owned and associate) (€'000)	11,717	11,596	13,374	13,940	14,641
Other Properties (€'000)	1,985	2,611	3,562	3,171	3,236
Technical Services (€'000)	-	-	-	1,318	297

Source: Management information.

Turnover generated by CHL during the historical years FY2015 to FY2017 has increased on a yearly basis, as a consequence of higher y-o-y revenue results achieved by the majority of hotel properties under management. In FY2018, revenue is expected to have reached  $\in$ 18.4 million, an increase of 9% when compared to the prior year, principally on account of technical services fees receivable from third party hotel property owners in terms of the respective technical services and management agreements. As for FY2019, CHL is projecting turnover to amount to  $\in$ 18.2 million, broadly in line with the forecast for FY2018.

#### 4.15 EVENT CATERING BUSINESS

Island Caterers Limited, a fully owned subsidiary operates an event catering business. The company provides catering services for a variety of events including weddings, receptions, banquets, conference and incentive events and private parties.

#### **Operational Performance**

The following table sets out the turnover of Island Caterers Limited for the periods indicated therein:

ISLAND CATERERS LIMITED	FY2015 14 months Actual	FY2016 12 months Actual	FY2017 12 months Actual	FY2018 12 months Forecast	FY2019 12 months Projection
Turnover (€'000)	6,323	5,981	6,530	5,463	11,533
EBITDA (€'000)	380	371	167	319	604
EBITDA margin (%)	6	6	3	6	5

Source: Management information.

Note 1: The financial results of Island Caterers Limited are consolidated with the results of IHI with effect from 1 July 2015. As such, financial information in the table above relating to the period prior to 1 July 2015 has been included comparison purposes only.

The table above summarises the financial performance of Island Caterers Limited for the period FY2015 to FY2019. Revenue in FY2015 increased by  $\notin 1.1$  million from a year earlier to  $\notin 6.3$  million, mainly reflecting income derived from the Coastline catering contract for a period of eight months (since the hotel was closed in the winter months for refurbishment undertaken by the new hotel owners). Revenue in FY2016 amounted to  $\notin 6.0$  million, which was  $\notin 0.3$  million lower than FY2015's figure of  $\notin 6.3$  million. However, when adjusting FY2015's results to a 12-month period rather than the reported 14-month period, a y-o-y increase was registered in FY2016. In the first semester of FY2017, the company catered for a significant number of events tied to Malta's EU presidency. As such, revenue in FY2017 was higher than in the prior year by  $\notin 0.5$  million and amounted to  $\notin 6.5$  million.

Revenue generated in FY2018 is expected to amount to  $\notin 5.5$  million,  $\notin 1.0$  million lower than that achieved in the prior year. However, EBITDA is set to increase from  $\notin 0.2$  million in FY2017 to  $\notin 0.3$  million due to a higher EBITDA margin. The sales mix was unchanged during FY2018 and comprised weddings, corporate events, conference incentive travel (CIT) and the Coastline catering contract. In FY2019, the Group plans to consolidate the various catering operations under the Corinthia Caterers brand and as a consequence, management is projecting consolidated turnover to double from  $\notin 5.5$  million in FY2018 to  $\notin 11.5$  million, with a similar effect at EBITDA level.

### 4.16 FOOD RETAIL AND CONTRACT CATERING BUSINESS (INCLUDING COSTA COFFEE)

In May 2011, IHGH acquired 50% of the share capital of Buttigieg Holdings Ltd ("BHL"), a company operating in the food retail and contract catering sector. The acquisition of the remaining 50% in BHL was completed in June 2015, prior to IHI's acquisition of IHGH. BHL, through subsidiary companies (both locally and overseas), operates the Costa Coffee franchise in Malta and in the East Coast territory of Spain, the Balearic Islands and the Canary Islands.



The Coffee Company Malta Limited ("**TCCM**"), a wholly owned subsidiary of BHL, entered into a 10-year franchise agreement with Costa Coffee International Limited in May 2012 for the development of Costa Coffee retail outlets in Malta. The first Costa Coffee outlet was opened in June 2012 at the check-in lounge of the Malta International Airport. Since then, another eleven Costa Coffee outlets were opened (three outlets at the Malta International Airport [one in the arrivals area, another in the Schengen area and the third one in the non-Schengen area] and one outlet in each of The Point Shopping Complex Sliema, the premises formerly known as Papillon in Balzan, The Embassy Valletta, Bay Street Complex St Julian's, Marsaxlokk, Spinola Bay St Julian's, Mriehel Industrial Park and PAMA Shopping Village Mosta. The company intends to open an additional outlet in Malta during FY2019.

In March 2014, The Coffee Company Spain S.L. ("**TCCS**"), a wholly owned subsidiary of BHL, entered into a 10-year franchise agreement with Costa Coffee International Limited for the development and operation of up to 75 Costa Coffee outlets in the East Coast of Spain, the Balearic and Canary Islands. The first outlet in Spain opened in the third quarter of 2014 and by FY2017, total openings had increased to 15 outlets.

The company is currently consolidating its position on the Spanish market, in consequence of which three loss-making outlets were closed in FY2018. Once results achieve the expected levels of performance, further outlets will be opened across the region. Presently, there are nine outlets in Barcelona, one in Benidorm and two in Palma de Mallorca.

#### **Operational Performance**

The following table sets out the turnover of BHL for the years indicated therein:

BUTTIGIEG HOLDINGS LIMITED (including Costa Coffee)	FY2015 14 months	FY2016 12 months	FY2017 12 months	FY2018 12 months	FY2019 12 months
(menuning conta conce)	Actual	Actual	Actual	Forecast	Projection
Turnover					
Costa Coffee (Malta) (€'000)	6,647	7,081	8,039	9,270	9,471
Costa Coffee (Spain) (€'000)	1,906	4,592	5,359	5,543	5,726
Other catering operations (€'000)	5,419	3,313	3,188	3,100	3,162
	13,972	14,986	16,586	17,913	18,359
EBITDA (€'000)	(413)	(1,231)	72	214	904
EBITDA margin (%)	(3)	(8)	-	1	5
Costa Malta					
No. of outlets (at end of financial year)	8	10	11	12	13
Costa Spain					
No. of outlets (at end of financial year)	10	15	15	12	12

Source: Management information.

Note 1: The financial results of the Buttigieg Holdings Limited are consolidated with the results of IHI with effect from 1 July 2015.

As such, financial information in the table above relating to the period prior to 1 July 2015 has been included for comparison purposes only.

Revenue generated in FY2015 by TCCM amounted to &6.6 million, almost double the turnover figure of FY2014. This positive movement resulted from the fact that the eight outlets were operational for the full financial year, improved performance registered by all outlets, and the additional two months' revenue in the financial period due to a change in year end. A further two outlets were opened in FY2016, and revenue generated from the ten outlets amounted to &7.1 million (+7%, y-o-y). Revenue in FY2017 increased by &0.9 million (+14%) to &8.0 million due to a general increase in business activity and the opening of another outlet at PAMA Shopping Village. The Mriehel outlet was added during FY2018 and turnover is forecasted to amount to &9.3 million, an increase of 15% when compared to the prior year.

In FY2015, TCCS operated ten outlets in Spain and generated  $\notin$ 1.9 million in revenue. An additional five outlets initiated operations in FY2016 and aggregate revenue amounted to  $\notin$ 4.6 million. Revenue increased by 17% in the subsequent year (+ $\notin$ 0.8 million) to  $\notin$ 5.4 million. In FY2018, it is anticipated that TCCS will achieve the same revenue results as in FY2017, but with 3 fewer outlets. Revenue generated in FY2019 is projected to increase by 3% (y-o-y) to  $\notin$ 5.7 million.

Revenue derived from 'other catering operations' increased to  $\notin$ 5.4 million in FY2015 from  $\notin$ 4.0 million in FY2014. The increase was mainly due to the additional two months' revenue in the financial year. Revenue for FY2016 amounted to  $\notin$ 3.3 million, which is comparably lower than normalised revenue generated in FY2015 of  $\notin$ 4.6 million (being  $\notin$ 5.4 million as adjusted to reflect a 12-month period). The lower revenue registered in FY2016 ( $\notin$ 3.3 million as compared to  $\notin$ 5.4 million in FY2015) is primarily the result of consolidation of certain catering operations with other companies forming part of the Corinthia Group. As from FY2017, revenue has been broadly stable at the  $\notin$ 3 million mark and is expected to remain so in the near term.



# 4.17 OTHER ASSETS

In December 2010, IHI acquired the 'Corinthia' hotel brand from Corinthia Palace Hotel Company Limited. The transaction provides for a twotier settlement whereby: (i) IHI initially paid the amount of  $\notin$ 19.6 million for the existing room stock operated under the Corinthia brand; and (ii) IHI will also pay a pre-agreed price to Corinthia Palace Hotel Company Limited every time a Corinthia hotel opens for business until 2020. The amount of  $\notin$ 19.6 million is recognised as an intangible asset in the balance sheet of IHI.

IHI has taken active steps to protect the significant goodwill that has become inherent in the Corinthia name, and has registered its intellectual property rights in several jurisdictions. The Corinthia brand acquisition has proved to be an important part of the Group's strategy to capitalise on the re-positioning of the Corinthia brand as a global luxury hotel brand.

IHI has a 55% equity participation in Libya Hotel Development and Investment JSC, a company that acquired a derelict building formerly known as the El-Jazeera Hotel and adjoining site in Benghazi, Libya. Libya Hotel Development and Investment JSC will eventually develop a mixed-use project consisting of a 228-room five-star hotel, 2,000m<sup>2</sup> of retail space and 10,000m<sup>2</sup> of office space. Whilst the necessary planning permits for the project were issued by the Benghazi planning authorities and demolition works commenced in January 2014, in light of the prevailing situation in Libya all works on this development have been put on hold, and current plans are due for reconsideration depending on future developments in Libya. It is anticipated that the funding required for the project, once resumed, will be sourced from a combination of equity injected by the shareholders and appropriate bank financing.

IHI owns 25% of the share capital of Medina Tower Joint Stock Company, a company set up for the purpose of owning and developing the Medina Tower, in Tripoli. IHI has to date injected  $\notin$ 13 million in the company as its equity participation. The parcel of land, over which the project will be developed, measures *circa* 11,000m<sup>2</sup> and is situated in Tripoli's main high street and business district. The architectural concept stems from a 4-storey podium that will include a mix of residential, retail, commercial and conference space. A curved tower rises from the 6th level and peaks at the 40th level, where a double height restaurant will complete the property. The development will comprise a total gross floor area of *circa* 199,000m<sup>2</sup>.

The project designs of the Medina Tower are complete and all development approvals have been obtained from the relevant authorities. As to the financing of the project, the equity contribution for the first phase of this project is already fully paid up and will comprise 40% of the capital requirement for the said project. The remaining 60% of funding will be derived from a Libyan financial institution in terms of a sanction letter that has been approved and signed, but now needs to be reactivated. The project is on hold until Libya stabilises and its prospects improve. The investment has a carrying amount of  $\pounds 12.6$  million (2016:  $\pounds 13.6$  million).

IHI owns 100% of QPM Limited ("QP"), a company which specialises in construction and project management services, both locally and overseas. QP operates independently of, and at arm's length to, IHI and offers a range of project, construction and cost management services and design and architectural services to a number of international clients in various countries. In August 2012 the offices of David Xuereb and Associates and QP merged to provide a more comprehensive list of professional services within the construction industry, including project and construction management and architectural services. Whilst continuing to provide services to the Corinthia Group, QP is increasing its third-party client base and revenue generation.

FY2017 was a positive year for QP, during which a number of projects were secured with the company offering a host of professional building services including design, engineering and project management. Revenue for FY2017 amounted to just under  $\notin$ 4 million, a significant increase when compared to the  $\notin$ 2.9 million generated a year earlier. It is worthy to note that over 80% of revenue was derived from third party owned projects, which are totally unrelated to the Corinthia Group. Revenue generated in FY2018 is expected to amount to  $\notin$ 5.3 million, a y-o-y increase of 33%, and a further 19% growth to  $\notin$ 6.3 million in projected for FY2019.

As part of the IHGH acquisition, IHI took ownership of a plot of land at Hal Ferh measuring  $83,530m^2$ , situated adjacent to the Radisson Blu Resort & Spa, Golden Sands, Malta. The property is valued in the balance sheet as at 31 December 2017 at  $\leq 21.8$  million (2016:  $\leq 21.6$  million). The Group is currently in the process of assessing the project designs and concept and funding requirements, prior to embarking on the execution of this project.

# 5. BUSINESS DEVELOPMENT STRATEGY

The Group's business strategy focuses on achieving positive and sustainable financial results, and appreciation in the value of the Group's properties and investments. In the execution of the Group's strategy, management aims to provide a high-quality service at each hotel and treat customers to a unique hospitality experience. Through the provision of better quality offerings the brand value is further enhanced, and occupancy levels and average room rates are improved. Moreover, it enables the Group to target higher-yielding customers, in particular those from the leisure and conference & event segments.

Electronic booking portals have in recent times gained global importance in generating room reservations. In this respect, the Group is continuously optimising its website 'Corinthia.com', developing further its online reservation system and investing in online marketing.

From a cost perspective, better results are being achieved through the implementation of cost-control and energy-efficient measures at Group hotels, particularly since the acquisition of IHGH and the subsequent merger of this company with the Issuer in December 2017. These are predominantly evident in the procurement of goods through the increased purchasing power of the hotel properties in Malta and the consolidation and rationalisation of members sitting on the board of directors and other administrative costs across the Group.

The Group's strategy focuses on the operation of hotels that are principally in the five-star category and ongoing investment in their upkeep is given due importance in order to preserve their attractiveness and incremental value.

In addition, whilst the Issuer continues to target investments in under-performing properties in emerging markets, nowadays it seeks to further diversify its portfolio of investments both geographically (not limiting itself to emerging markets but also focusing on key and mature capital cities) as well as in terms of business segments. As such, apart from the afore-mentioned strategy for internal growth, the Group aims to grow its business externally by further expanding the portfolio of hotels and mixed-use properties and venturing into other businesses through:

#### Acquisitions, joint ventures and developments

Management remains active in growing the Group's portfolio of hotels and mixed-use properties by acquisition, particularly if these entail a potential for capital appreciation. In 2015, the Group acquired IHGH, including properties in Golden Bay and St Julian's, Malta. The latter constitutes a fundamental part of the luxury re-development of the three neighbouring hotels located near St George's Bay, St Julian's, Malta, which the Group plans to undertake subject to obtaining all necessary approvals. The IHGH acquisition also enables the Group to diversify its revenue streams into timeshare in Malta and, through the Costa Coffee franchise, in the retail catering sector in Malta and Eastern Spain. On 29 December 2017, IHGH was merged with the Issuer. By virtue of this merger by amalgamation, IHI acquired all the assets and liabilities of IHGH and same company was struck off the registry of companies.

Furthermore, other mixed-use properties described elsewhere in this report are earmarked for development in the coming years, which are expected to generate positive returns for the Group. In addition, management remains active in the pursuit of new investment opportunities. In particular, if available at attractive prices and subject to funding, the Group is principally interested in developing hotels in mature markets, specifically in certain key European cities.

On 11 April 2016, NLI Holdings Ltd (in which IHI owns a 50% shareholding) acquired the entire issued share capital of the Belgian hotel-owning company, Hotel Astoria S.A., resulting in the acquisition of the Grand Hotel Astoria in Brussels. The Grand Hotel Astoria was built in 1910 by a Belgian aristocratic family and at the time it was acquired by its last owners in 2007 it was operated as a 145-room hotel. After it was bought by the hotel's former owners in 2007, it closed for business with a view to carrying out an intensive refurbishment. However, such refurbishment failed to get underway and the asset has laid desolate for the last ten years. The hotel, once re-developed, will be renamed the Corinthia Hotel Brussels and will add another key destination to the Corinthia brand's growing portfolio.

In 2016, the Issuer launched Corinthia Developments International Limited ("CDI"), a development company with a remit to plan and execute acquisitions and developments in the hotel and real estate sector, whether for the Company or third parties. CDI has been highly active in 2018, wherein it has originated various off-market projects, in cities and resorts such as Moscow, New York, Miami, Rome, Bucharest and Cannes. Even though some of the projects might not be fully realised, the ability of CDI to tap on and originate real estate projects and raise external funding from renowned institutional investors worldwide, augurs well for the future of this company.

#### Hotel management contracts

The Group is intent on growing ancillary business lines such as hotel management. When originally set up, CHL's activities were limited to the management of hotels that were owned by the Corinthia Group. CHL was active in 2016, 2017 and 2018 in signing three hotel management agreements with third party owners to develop one project in Dubai, Doha and Bucharest. CHL continues to actively pursue the negotiation and conclusion of a number of management agreements with third party hotel owners and it is expected that this company shall accelerate its growth path in the forthcoming years.

Accordingly, where attractive opportunities arise, the Group, through CHL, will seek to expand its portfolio of hotels under the Corinthia brand by entering into agreements to manage hotels for third party owners. Management believes that the strength of the Corinthia brand, its reservation system and online presence, and the quality of its existing operations, place it in a good position to establish such relationships, which are expected to gather momentum in the short to medium term.

This diversification is aimed at improving the Group's profitability, cash generation capabilities and return on investment, as well as reducing the overall risk profile of the Issuer.

# PART 3 – PERFORMANCE REVIEW

The financial information provided hereunder is extracted from the audited consolidated financial statements of IHI for each of the years ended 31 December 2015 to 31 December 2017. In 2017, IHI secured the right to nominate and appoint the majority of the board of directors of NLI such that IHI can consolidate the performance of the Corinthia Hotel London in its financial statements. The forecasted financial information for the years ending 31 December 2018 and 31 December 2019 has been provided by management of the Company.

Note 5 to the 2017 financial statements explains the significant uncertainties and judgments surrounding the valuation of the Group's assets in Libya that have a bearing on the projected cash flows from the relative operations, and which are in turn influenced by the timing of a recovery in the country. Different plausible scenarios may impact the financial performance of the Libya operations and the valuation of related assets in a significant matter. This matter is considered to be of fundamental importance to stakeholders because of the potential impact that this uncertainty may have on the valuation of the Group's assets in Libya and the recoverability of certain debtors, which as at 31 December 2017 were carried at  $\notin$ 189.2 million and  $\notin$ 6.1 million respectively (2016:  $\notin$ 192.5 million and  $\notin$ 6.1 million respectively).

The projected financial statements relate to events in the future and are based on assumptions which IHI believes to be reasonable. Consequently, the actual outcome may be adversely affected by unforeseen situations and the variation between forecast and actual results may be material. With specific reference to IHI's operation in Libya, the assessment of future performance is more difficult to make due to the ongoing political instability and the ensuing economic situation in the country. In view of this state of affairs, the actual results from the operation in Libya may vary significantly from projections.

IHI GROUP INCOME STATEMENT	FY2015	FY2016	FY2017	FY2018	FY2019
(€'000)	Actual	Actual	Actual	Forecast	Projection
Revenue	134,074	157,901	242,413	253,080	278,970
Direct costs	(70,326)	(87,519)	(132,015)	(129,778)	(144,891)
Gross profit	63,748	70,382	110,398	123,302	134,079
Other operating costs	(31,631)	(33,641)	(46,881)	(56,549)	(60,469)
EBITDA <sup>1</sup>	32,117	36,741	63,517	66,753	73,610
Depreciation and amortisation	(20,093)	(23,307)	(31,066)	(32,690)	(32,743)
Movement in fair value of investment property	193	(19,712)	278	-	-
Net impairment of hotel properties & intangibles	11,639	2,960	998	(1,980)	(1,600)
Results from operating activities	23,856	(3,318)	33,727	32,083	39,267
Share of (loss) profit: equity accounted investments	(2,557)	1,661	2,119	_	-
Net finance costs	(13,984)	(16,036)	(21,118)	(20,433)	(21,110)
Other	(8,215)	11,140	(4,909)	(4,541)	-
Movement in fair value of indemnification assets	551	(210)	(210)	(210)	(210)
Profit (loss) before tax	(349)	(6,763)	9,609	6,899	17,947
Taxation	(3,398)	(895)	5,288	(2,791)	(3,595)
Profit (loss) for the year	(3,747)	(7,658)	14,897	4,108	14,352
Other comprehensive income					
Net impairment of hotel properties	21,105	37,131	15,853	_	-
Share of other comprehensive income of equity					
accounted investments	9,674	6,598	10,348	-	-
Other effects and tax	(15,883)	(3,165)	(1,783)	—	
	14,896	40,564	24,418	-	-
Total comprehensive income (expense)					
for the year net of tax	11,149	32,906	39,315	4,108	14,352

<sup>1</sup> EBITDA – Earnings before Interest, Tax, Depreciation and Amortisation.



IHI GROUP CASH FLOW STATEMENT (€'000)	FY2015 Actual	FY2016 Actual	FY2017 Actual	FY2018 Forecast	FY2019 Projection
Net cash from operating activities	29,502	27,635	60,013	58,712	58,469
Net cash from investing activities	(28,555)	(29,099)	(15,579)	(41,898)	(59,596)
Net cash from financing activities	(7,133)	10,632	(21,956)	(28,096)	6,049
Net movement in cash and cash equivalents	(6,186)	9,168	22,478	(11,282)	4,922
Cash and cash equivalents at beginning of year	17,850	11,664	20,832	42,652	31,370
Effect of translation of presentation currency	_	_	(658)	_	_
Cash and cash equivalents at end of year	11,664	20,832	42,652	31,370	36,292



IHI GROUP BALANCE SHEET	31 Dec' 15	31 Dec' 16	31 Dec' 17	31 Dec' 18	31 Dec' 19
(€'000)	Actual	Actual	Actual	Forecast	Projection
ASSETS					
Non-current assets					
Intangible assets (including indemnification)	78,227	80,794	75,173	70,245	66,417
Investment property	166,274	164,278	205,238	201,090	202,038
Property, plant and equipment	572,103	617,765	1,108,251	1,142,678	1,160,755
Investments accounted for using the equity method	267,045	250,913	59,872	64,572	71,432
Loan receivable	3,728	4,570	1,598	1,598	1,598
Deferred tax assets	-	-	12,157	-	-
Assets placed under trust management	3,870	1,077	2,168	3,645	5,431
	1,091,247	1,119,397	1,464,457	1,483,828	1,507,671
Current assets					
Inventories	6,280	6,727	10,197	11,415	12,708
Loan receivable	7,325	12,982	17,984	8,650	8,650
Trade and other receivables	33,032	42,151	46,841	39,597	43,487
Taxation	2,896	4,654	3,318	3,190	3,117
Available-for-sale investments	_	-	8,603	-	-
Cash and cash equivalents	18,863	29,382	50,795	35,840	40,732
Assets placed under trust management		4,961	122	-	-
	68,396	100,857	137,860	98,692	108,694
Total assets	1,159,643	1,220,254	1,602,317	1,582,520	1,616,365
EQUITY					
Capital and reserves					
Called up share capital	573,636	597,750	615,685	615,685	615,685
Reserves and other equity components	86,719	108,797	(8,015)	(15,922)	(18,408)
Retained earnings	(52,665)	(60,323)	76,379	70,574	73,298
Minority interest	598 598	200,583	196,331	195,646	_
	608,288	646,822	884,632	866,668	866,221
LIABILITIES					
Non-current liabilities					
Borrowings and bonds	342,616	370,486	527,969	520,516	557,029
Other non-current liabilities	108,740	117,365	99,995	86,867	85,537
	451,356	487,851	627,964	607,383	642,566
Current liabilities					
Borrowings and bonds	25,784	34,906	28,263	36,941	40,943
Other current liabilities	74,215	50,675	61,458	71,528	66,635
	99,999	85,581	89,721	108,469	107,578
	551,355	573,432	717,685	715,852	750,144
Total equity and liabilities	1,159,643	1,220,254	1,602,317	1,582,520	1,616,365

Key Accounting Ratio	31 Dec' 15 Actual	31 Dec' 16 Actual	31 Dec' 17 Actual	31 Dec' 18 Forecast	31 Dec' 19 Projection
Gross profit margin (Gross profit/revenue)	48%	45%	46%	49%	48%
Operating profit margin (EBITDA/revenue)	24%	23%	26%	26%	26%
Interest cover (times) (EBITDA/net finance cost)	2.30	1.39	3.01	3.27	3.49
Net profit margin (Profit after tax/revenue)	-3%	-5%	6%	2%	5%
Earnings per share (€) (Profit after tax/number of shares)	-0.01	-0.01	0.02	0.01	0.02
Return on equity (Profit after tax/shareholders' equity)	-1%	-1%	2%	0%	2%
Return on capital employed (EBITDA/total assets less current liabilities)	3%	3%	4 %	5%	5%
Return on assets (Profit after tax/total assets)	0%	-1%	1%	0%	1%

Source: Charts (a division of MeDirect Bank (Malta) plc)

**FY2015** was mainly characterised by the acquisition of IHGH in August 2015. IHGH business relates to the ownership and operation of the Radisson Blu Resort St Julian's, Island Caterers, Costa Coffee outlets in Malta and Spain, and the operation of a number of catering contracts. IHGH also owns an 83,530m2 plot of land at Hal Ferh, Golden Sands. Furthermore, IHGH has a 50% shareholding in the Radisson Blu Resort & Spa Golden Sands which comprises the operation of a five-star hotel and a vacation ownership business. In view of the 50% ownership, the results of the Radisson Blu Resort & Spa Golden Sands are included in the income statement as share of profit from equity accounted investments. IHI's revenue for FY2015 amounted to €134.1 million, an increase of €17.7 million from a year earlier. The increase in revenue is attributable to the increased revenues in IHI's European operations (€9.8 million) and the consolidation of the IHGH results for the second half of 2015 (€17.6 million). Against this, there was a combined reduction of €9.7 million from the Group's hotels located in St Petersburg and Tripoli.

EBITDA for 2015, excluding the consolidation of results of associate companies and in particular the London hotel results, amounted to  $\notin$ 32.1 million compared to  $\notin$ 28.8 million achieved in 2014. Here again, the increase in EBITDA is mainly attributable to the improved performance in all the Group's hotels excluding Tripoli and the consolidation of IHGH's results as from the second semester of 2015. Administrative costs for the year under review include a one-time abortive cost of  $\notin$ 1.3 million, representing professional fees and expenses incurred in pursuing the launch of an international bond.

Share of results from equity accounted investments comprises the 50% ownership in the Corinthia Hotel & Residences London and the Radisson Blu Resort & Spa Golden Sands. The performance of the Corinthia Hotel & Residences London improved significantly in the year under review with record occupancies, rates and EBITDA earnings being achieved as this property moves closer towards its maturity. IHI's 50% share of the hotel's EBITDA in 2015 amounted to &2.2 million compared to &4.5 million in 2014. The residential penthouse at 10 Whitehall Place was leased for a term of two years commencing in early 2016. With respect to the Radisson Blu Resort & Spa Golden Sands, the hotel generated an EBITDA of &7.4 million in the period 1 July 2015 to 31 December 2015, out of which the Group's 50% share amounted to &3.7 million.

In 2015, the Group registered net property uplifts, before tax, of  $\notin$ 42.6 million on account of the improved trading performance of the Group's hotels located in Europe. This contrasts sharply with the net impairment charge, before tax, of  $\notin$ 24.4 million registered in 2014. As detailed below, these uplifts are reflected as to  $\notin$ 11.8 million through the income statement (2014: impairment of  $\notin$ 13.3 million) with the balance of  $\notin$ 30.8 million being recognised through the comprehensive income statement (2014: impairment of  $\notin$ 11.1 million).

# ANALYSIS OF MOVEMENTS IN PROPERTY VALUES FOR THE YEAR ENDED 31 DECEMBER 2015

(€'000)	Income Statement	Other Comprehensive Income	Total
Corinthia Hotel Lisbon	_	(1,669)	(1,669)
Lisbon Apartments	193	_	193
Corinthia Hotel St George's Bay	2,281	8,700	10,981
Corinthia Hotel Prague	10,103	992	11,095
Corinthia Hotel Budapest	3,309	6,516	9,825
Marina Hotel	-	6,566	6,566
Corinthia Hotel St Petersburg	(4,054)	_	(4,054)
St Petersburg Commercial Centre	-	_	-
Corinthia Hotel & Residences London	-	9,674	9,674
Net movement in property values	11,832	30,779	42,611
Classified in the financial statements as follows:			
Movement in fair value of investment property	193	_	193
Net impairment reversal (loss) on hotel properties	11,639	21,105	32,744
Revaluation of hotel property (equity accounted investments)		9,674	9,674
Net movement in property values	11,832	30,779	42,611

Net finance costs in 2015 were marginally higher than in FY2014 by  $\notin 0.4$  million, from  $\notin 13.6$  million in FY2014 to  $\notin 14.0$  million. The financial results for FY2015 were impacted by a charge of  $\notin 8.5$  million, which represented adverse exchange differences on bank borrowings in Euro on the property in St Petersburg in consequence of the adoption of the Rouble as the functional currency. After accounting for taxation and other items in the comprehensive income statement, IHI reported total comprehensive income for the year, net of tax, of  $\notin 11.1$  million (2014: comprehensive loss, net of tax, of  $\notin 15.7$  million).

Revenue for **FY2016** increased by  $\notin 23.8$  million, from  $\notin 134.1$  million in FY2015 to  $\notin 157.9$  million, mainly due to the consolidation of a full year's results of IHGH (+ $\notin 16.2$  million y-o-y). QPM Limited, which was acquired in July 2016, contributed  $\notin 1.4$  million. The remaining balance of  $\notin 6.2$  million is attributable to improved performance from the European operations of the Group. In consequence of the higher revenue, the Group reported an increase in EBITDA of  $\notin 4.6$  million (+14% y-o-y) to  $\notin 36.7$  million, which was to some extent adversely impacted by losses from the catering operations in Spain.

In FY2016, the Group generated  $\pounds$ 1.7 million from its equity accounted investments (being the 50% ownership in the Corinthia Hotel & Residences London and the Radisson Blu Resort & Spa Golden Sands) compared to a loss of  $\pounds$ 2.6 million reported in the prior year. Both operations had a positive year compared to FY2015, but given their exposure to the Pound Sterling, were negatively impacted on translation of their respective financial results to the euro currency.

During the year under review, the Group registered property uplifts before tax of  $\notin$ 47.4 million on account of the improved trading performance of the Group's hotels located in Europe, which was partly mitigated by an impairment charge of  $\notin$ 20.4 million on the value of the St Petersburg Commercial Centre (a net positive movement of  $\notin$ 27.0 million). Further detail of the movement in property values is provided below:

# ANALYSIS OF MOVEMENTS IN PROPERTY VALUES FOR THE YEAR ENDED 31 DECEMBER 2016

(€'000)	Income Statement	Other Comprehensive Income	Total
Corinthia Hotel Lisbon	-	5,702	5,702
Lisbon Apartments	680	_	680
Corinthia Hotel St George's Bay	-	3,469	3,469
Corinthia Hotel Prague	-	2,423	2,423
Corinthia Hotel Budapest	-	18,613	18,613
Marina Hotel	-	2,640	2,640
Radisson Blu Resort, St Julian's	-	4,284	4,284
Corinthia Hotel St Petersburg	2,960	_	2,960
St Petersburg Commercial Centre	(20,392)	_	(20,392)
Corinthia Hotel & Residences London	-	6,598	6,598
Net movement in property values	(16,752)	43,729	26,977
Classified in the financial statements as follows:			
Movement in fair value of investment property	(19,712)	_	(19,712)
Net impairment reversal (loss) on hotel properties	2,960	37,131	40,091
Revaluation of hotel property (equity accounted investments)	-	6,598	6,598
Net movement in property values	(16,752)	43,729	26,977

Net finance costs increased by  $\notin 2.1$  million as a result of increased bond interest costs, primarily due to the new  $\notin 55$  million secured bond issued by IHI in July 2016 and the fact that IHGH's finance costs for 2015 only represent the charges for six months (post acquisition), whilst those for 2016 cover a full year. During the year under review, a positive amount of  $\notin 11.1$  million was recorded in other movements compared to an adverse amount of  $\notin 8.2$  million in FY2015. Such movements mainly represented exchange differences on borrowings denominated in Rouble on conversion to the Euro.

Overall, the Group incurred a loss for the year of  $\notin$ 7.7 million (FY2015: loss of  $\notin$ 3.7 million), but reported a total comprehensive income for the year, net of tax, of  $\notin$ 32.9 million (FY2015:  $\notin$ 14.9 million).

As of **FY2017**, IHI secured the right to nominate and appoint the majority of the board of directors of NLI (the owning company of Corinthia Hotel London & Penthouse and the newly-acquired Grand Hotel Astoria in Brussels under development), such that IHI started to consolidate the performance of the Corinthia Hotel London in its financial statements. Total revenue for the year under review amounted to &242.4 million compared to &157.9 million the year before (+&84.5 million). The increase in revenue is mainly attributable to the consolidation of the Corinthia Hotel London which contributed &68.7 million of the increase, the remaining &15.8 million is the result of continuing performance improvements in the other operations of IHI.

EBITDA for 2017 amounted to  $\notin$ 63.5 million, an increase of  $\notin$ 26.8 million from a year earlier (FY2016:  $\notin$ 36.7 million). The contribution of Corinthia Hotel London amounted to  $\notin$ 15.2 million, whilst the remaining balance of  $\notin$ 11.6 million is mainly attributable to a marked performance improvement in all IHI's hotels. In particular, the y-o-y performance of the Corinthia Hotel St Petersburg was  $\notin$ 2.6 million higher in 2017 relative to 2016. Similar marked improvements were achieved at the Corinthia Hotel Lisbon and CHL.

The Group's share of associates and joint ventures (equity accounted investments) now reflects principally the Radisson Blu Resort & Spa Golden Sands operation as the Corinthia Hotel London operation is fully consolidated. In FY2017, share of profit of equity accounted investments amounted to  $\notin$ 2.1 million (FY2016:  $\notin$ 1.7 million). Net finance costs in 2017 amounted to  $\notin$ 21.1 million compared to  $\notin$ 16.0 million in FY2016. After taking into account a tax credit of  $\notin$ 5.3 million (FY2016: tax charge of  $\notin$ 0.9 million), IHI registered a profit for the year of %14.9 million, a material turnaround to the loss incurred in FY2016 of %7.7 million.



In 2017, the Group registered net property uplifts before tax of  $\leq$ 30.5 million on account of the continuing improved trading performance of the Group's assets located in Europe. This amount included a full reversal of all impairments previously recorded on Corinthia Hotel St Petersburg. Further detail of the movement in property values is provided below:

# ANALYSIS OF MOVEMENTS IN PROPERTY VALUES FOR THE YEAR ENDED 31 DECEMBER 2017

(€'000)	Income Statement	Other Comprehensive Income	Total
Lisbon Apartments	(106)	_	(106)
Radisson Blu Resort, St Julian's	-	10,348	10,348
Corinthia Hotel St Petersburg	3,998	3,667	7,665
St Petersburg Commercial Centre	(2,750)	_	(2,750)
London Apartment	3,134	_	3,134
Corinthia Hotel & Residences London	-	12,186	12,186
Net movement in property values	4,276	26,201	30,477
Classified in the financial statements as follows:			
Movement in fair value of investment property	278	_	278
Net impairment reversal (loss) on hotel properties	3,998	15,853	19,851
Revaluation of hotel property (equity accounted investments)	_	10,348	10,348
Net movement in property values	4,276	26,201	30,477

Other comprehensive income comprises a combined currency conversion loss of &22.8 million on account of the weakened Sterling and Rouble. This negative movement was offset by the one-time release of all deferred tax recorded to date on the Corinthia Hotel London due to the change in accounting treatment to a subsidiary company. Total comprehensive income for the year amounted to &39.3 million (FY2016: &32.9 million).

Revenue generated by IHI in **FY2018** is forecasted to have amounted to &253.1 million, an increase of &10.7 million (+4%) when compared to the prior year (FY2017: &242.4 million). This y-o-y increase is expected to result from aggregate growth in revenue across the majority of Group properties and the addition of Corinthia Palace Hotel as from April 2018. As a consequence, EBITDA is expected to have increased by &3.2 million (+5%) from &63.5 million in FY2017 to &66.8 million. After factoring in depreciation and amortisation of &32.7 million and impairment of hotel properties and intangibles amounting to &2.0 million, results from operating activities are expected to have marginally decreased y-o-y by &1.6 million to &32.1 million.

Profit before tax is forecasted at  $\notin 6.9$  million in FY2018, compared to  $\notin 9.6$  million a year earlier (-28%). The movements between results from operating activities and profit before tax primarily include net finance costs of  $\notin 20.4$  million and adverse exchange fluctuations amounting to  $\notin 4.5$  million. Profit for the year is expected to be lower than previous year's figure by  $\notin 10.8$  million to  $\notin 4.1$  million, principally due to the effect of taxation, which is forecasted to amount to  $\notin 2.8$  million compared to a tax credit in FY2017 of  $\notin 5.3$  million (that is, an adverse movement amounting to  $\notin 8.1$  million). Overall forecasted comprehensive income in FY2018 is expected to amount to  $\notin 4.1$  million (FY2017:  $\notin 39.3$  million).

Management is projecting revenue for **FY2019** to increase y-o-y by  $\in 25.9$  million (+10%) to  $\in 279.0$  million, mainly on account of increases in turnover from the hotel operations segment. Corinthia Hotel Tripoli and Corinthia Hotel London are projected to increase revenue by  $\in 10.2$  million (in aggregate), while the 3 hotels situated in St Julian's (namely, Corinthia St George, Marina Hotel and Radisson St Julian's) are expected to register a decrease of  $\notin 3.5$  million (in aggregate) in annual turnover due to construction works in a neighbouring third party property. EBITDA is projected to grow y-o-y by  $\notin 6.9$  million (+10%) to  $\notin 73.6$  million, while results from operating activities are expected to amount to  $\notin 39.3$  million, an increase of  $\notin 7.2$  million (+22%) when compared to FY2018. As such, total comprehensive income is projected to increase by  $\notin 10.2$  million (y-o-y) to  $\notin 14.4$  million).

The estimates for the projected financial years as presented in this document assume that the carrying values of hotel and investment properties will not be revalued upwards or impaired, and therefore no adjustment has been made as to possible uplifts or impairments in value of assets which can materially affect the consolidated income statement and the balance sheet values.

The principal movement in the Group Balance Sheet as at 31 December 2018 is expected in property, plant and equipment, which is forecasted to have increased by &34.4 million to &1,142.7 million. This figure comprises capital expenditure relating to the acquisition of Corinthia Palace Hotel, Attard, Malta, the development of Corinthia Grand Astoria Hotel Brussels, upgrades to various hotel properties and other projects.

Other than equity, IHI is financed through bank loans, corporate bonds and other borrowings from related companies, analysed as follows:

IHI GROUP BORROWINGS (€'000)	31 Dec' 15 Actual	31 Dec' 16 Actual	31 Dec' 17 Actual	31 Dec' 18 Forecast	31 Dec' 19 Projection
Bank borrowings					
Bank loans	205,990	180,330	341,269	349,483	370,079
Bank overdrafts	7,199	8,550	8,143	4,470	4,440
-	213,189	188,880	349,412	353,953	374,519
Bonds					
6.25% IHI Bonds 2015 – 2019					
6.25% IHI Bonds 2017 – 2020	24,695	6,572	_	-	-
5.8% IHI Bonds 2021	19,676	19,722	19,770	19,822	19,877
5.8% IHI Bonds 2023	9,887	9,899	9,912	9,925	9,939
5.75% IHI Bonds 2025	44,060	44,138	44,220	44,307	44,400
4% IHI Secured Bonds 2026	_	54,230	54,297	54,367	54,440
4% IHI Unsecured Bonds 2026	_	39,450	39,427	39,480	59,284
6.5% IHGH Bonds 2017 – 2019	14,000	3,134	-	-	-
6% IHI (formerly IHGH) Bonds 2024	34,384	34,457	34,530	34,603	34,676
-	146,702	211,602	202,156	202,504	222,616
Other interest bearing borrowings					
Parent company	3,091	-	-	-	-
Related companies	5,418	4,910	4,664	1,000	837
-	8,509	4,910	4,664	1,000	837
Total borrowings and bonds	368,400	405,392	556,232	557,457	597,972
KEY ACCOUNTING RATIO	31 Dec' 15 Actual	31 Dec' 16 Actual	31 Dec' 17 Actual	31 Dec' 18 Forecast	31 Dec' 19 Projection
Net assets per share (€) (Net asset value/number of shares)	1.06	1.08	1.11	1.09	1.09
Liquidity ratio (times) (Current assets/current liabilities)	0.68	1.18	1.54	0.91	1.01
Gearing ratio (Total net debt/net debt and shareholders' equity)	36%	37%	36%	38%	39%
Debt service cover ratio (times) (EBITDA/net finance cost and loan capital repayment)	1.08	1.48	1.62	1.86	2.01

Source: Charts (a division of MeDirect Bank (Malta) plc)

#### **Sinking Fund**

In terms of the Prospectuses of each of the bonds detailed hereunder, the respective companies are required to build a sinking fund for each of the said bonds, the value of which will by the respective redemption date of each bond be equivalent to 50% of the outstanding value of the bonds. Below is a table outlining the balances held in the respective sinking fund.



CONTRIBUTIONS TO SINKING FUND (€'000)	31 Dec' 15 Actual	31 Dec' 16 Actual	31 Dec' 17 Actual	31 Dec' 18 Forecast	31 Dec' 19 Projection
€25 million 6.25% Bonds 2017 – 2020	3,363				
€20 million 5.8% Bonds 2021		1,077	2,168	3,645	5,431
€14 million 6.50% IHGH Bonds 2017 – 2019	507				
	3,870	1,077	2,168	3,645	5,431

Variance Analysis

IHI GROUP INCOME STATEMENT			
(€'000)	FY2018 Forecast (FAS' 18)	FY2018 Forecast (FAS' 19)	Variance
Revenue	255,807	253,080	(2,727)
Direct costs	(131,398)	(129,778)	1,620
Gross profit	124,409	123,302	(1,107)
Other operating costs	(54,136)	(56,549)	(2,413)
EBITDA <sup>1</sup>	70,273	66,753	(3,520)
Depreciation and amortisation	(33,476)	(32,690)	786
Net impairment of hotel properties & intangibles	(1,000)	(1,980)	(980)
Results from operating activities	35,797	32,083	(3,714)
Share of (loss) profit: equity accounted investments	1,501	-	91,501)
Net finance costs	(20,550)	(20,433)	117
Other	(2,658)	(4,541)	(1,883)
Movement in fair value of indemnification assets	(210)	(210)	-
Profit (loss) before tax	13,880	6,899	(6,981)
Taxation	(4,973)	(2,791)	2,182
Profit (loss) for the year	8,907	4,108	(4,799)
Other comprehensive income			
Other effects and tax	2,406	-	-2,406
	2,406	_	-2,406
Total comprehensive income (expense) for the year net of tax	11,313	4,108	-7,205

FY2018 Forecast (FAS '18) - refers to the FY2018 forecast included in the financial analysis summary dated 27 July 2018.

FY2018 Forecast (FAS '19) - refers to the FY2018 forecast as updated by management and included in this report.

As presented in the above table, revised revenue for FY2018 is expected to be lower than initially forecasted by  $\notin 2.7$  million to amount to  $\notin 253.1$  million. Direct and other operating costs have been revised upwards and thus, results from operating activities are now expected to be lower by  $\notin 3.7$  million to  $\notin 32.1$  million. Share of profit from equity accounted investments has been lowered to nil from  $\notin 1.5$  million, whilst losses from exchange fluctuations are expected to be higher by  $\notin 1.9$  million from  $\notin 2.7$  million in FAS'18 to  $\notin 4.5$  million in FAS'19. This has resulted in an adverse movement in profit before tax of  $\notin 7.0$  million, which is partly mitigated by a lower tax expense then originally forecasted amounting to  $\notin 2.2$  million. Forecast comprehensive income for FY2018 has been revised downwards from  $\notin 11.3$  million in FAS'18 to  $\notin 4.1$  million in FAS'19.

<sup>1</sup> EBITDA – Earnings before Interest, Tax, Depreciation and Amortisation.

# **Related Party Listed Debt**

Corinthia Palace Hotel Company Limited ("CPHCL") is the parent company and owns 57.81% of the issued share capital of IHI. CPHCL, through its wholly-owned subsidiary Corinthia Finance p.l.c., has the following outstanding debt securities listed on the Malta Stock Exchange:

Security ISIN	Amount Listed	Security Name	Currency
MT0000101254	7,500,000	6% Corinthia Finance plc 2019 – 22	EUR
MT0000101262	40,000,000	4.25% Corinthia Finance plc 2026	EUR

Source: Malta Stock Exchange

CPHCL owns 50% of Mediterranean Investments Holding p.l.c. ("MIH"), a company principally involved in the Palm City Residences Project and the Medina Tower Project and which are both situated in Libya. MIH has the following outstanding debt securities listed on the Malta Stock Exchange:

Security ISIN	Amount Listed	Security Name	Currency
MT0000371279	20,000,000	5.5% MIH 2020	EUR
MT0000371261	12,000,000	6.0% MIH 2021	EUR
MT0000371287	40,000,000	5.0% MIH 2022	EUR
n/a	11,000,000	6% Notes 2020 (unlisted)	EUR

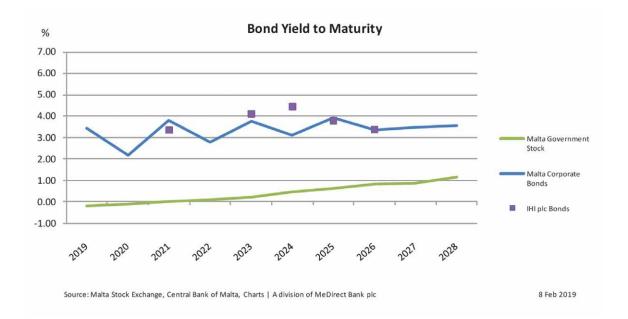
Source: Malta Stock Exchange

# PART 4 – COMPARABLES

The table below compares the Group and its bonds to other debt issuers listed on the Malta Stock Exchange and their respective debt securities. Although there are significant variances between the activities of the Group and other issuers (including different industries, principal markets, competition, capital requirements etc), and material differences between the risks associated with the Group's business and that of other issuers, the comparative analysis provides an indication of the financial performance and strength of the Group.

COMPARATIVE ANALYSIS	Nominal Value (€)	Yield to Maturity (%)	Interest Cover	Total Assets (€'000)	Net Asset Value (€'000)	Gearing Ratio (%)
	$(\mathcal{E})$	(%)	(times)	(€000)	(£000)	(%)
5.5% Pendergardens Dev. plc Secured € 2020 Series I	15,000,000	2.17	6.29	68,589	14,418	66.04
6% Pendergardens Dev. plc Secured € 2022 Series II	27,000,000	2.77	6.29	68,589	14,418	66.04
4.25% Gap Group plc Secured € 2023	40,000,000	3.06	2.61	56,906	6,696	85.08
5.3% United Finance Plc Unsecured € Bonds 2023	8,500,000	3.77	1.19	21,625	4,844	69.04
6% AX Investments Plc Unsecured € 2024	40,000,000	3.47	6.97	325,243	214,590	18.66
5.3% Mariner Finance plc Unsecured € 2024	35,000,000	3.10	4.42	77,088	38,701	45.62
5% Hal Mann Vella Group plc Secured Bonds € 2024	30,000,000	3.64	3.05	107,801	39,813	54.01
4.25% Best Deal Properties Holding plc Secured 2024	16,000,000	3.48	4.02	25,986	3,432	82.64
5.1% 1923 Investments plc Unsecured € 2024	36,000,000	4.23	1.69	118,490	33,711	58.11
4.5% Hili Properties plc Unsecured € 2025	37,000,000	3.64	1.26	135,879	39,974	68.23
5.1% 6PM Holdings plc Unsecured € 2025	13,000,000	4.64	_	6,191	-19,896	_
4.25% Corinthia Finance plc Unsecured € 2026	40,000,000	3.60	2.59	1,765,072	901,595	40.43
4.0% International Hotel Invest. plc Secured € 2026	55,000,000	3.31	3.03	1,602,317	884,632	36.36
4.0% International Hotel Invest. plc Unsecured € 2026	60,000,000	3.40	3.03	1,602,317	884,632	36.36
4.0% MIDI plc Secured € 2026	50,000,000	3.38	-0.98	235,302	86,621	39.27
3.75% Premier Capital plc € Unsecured Bonds 2026	65,000,000	3.16	7.90	161,128	47,607	57.32
4.35% Hudson Malta plc Unsecured 2026	12,000,000	3.84	39.11	17,088	5,835	30.63
4.35% SD Finance plc € Unsecured Bonds 2027	65,000,000	3.60	5.93	229,882	63,771	50.15
4.0% Eden Finance plc Unsecured 2027	40,000,000	3.49	4.46	169,936	90,162	36.52
4% Stivala Group Finance plc Secured 2027	45,000,000	3.33	6.21	199,560	121,041	31.54
3.85% Hili Finance Company plc Unsecured 2028	40,000,000	3.55	3.27	408,204	82,870	73.40





To date, there are no corporate bonds which have a redemption date beyond 2028. The Malta Government Stock yield curve has also been included since it is the benchmark risk-free rate for Malta.

# PART 5 – EXPLANATORY DEFINITIONS

Income Statement	
Revenue	Total revenue generated by the Group from its business activities during the financial year, including room reservations, food & beverage, rental of commercial space, management of hotel properties and other hotel services.
Direct costs	Direct costs include cost of food, beverages, consumables, labour expenses and all other direct expenses.
Gross profit	Gross profit is the difference between revenue and direct costs. It refers to the profit made by the Group before deducting operating costs, depreciation & amortisation, finance costs, impairment provisions, share of profits from associate and affiliate companies and other operating costs.
Operating costs	Operating costs include all operating expenses other than direct costs and include selling & marketing and general & administration expenses.
Gross operating profit before incentive fees	Gross operating profit before incentive fees is the difference revenue, direct costs and other operating costs pertaining to the operation. It refers to the profit made by the operation before deducting incentive fees and ownership related costs.
EBITDA	EBITDA is an abbreviation for earnings before interest, tax, depreciation and amortisation. EBITDA can be used to analyse and compare profitability between companies and industries because it eliminates the effects of financing and accounting decisions.
Fair value of investment property	Fair value of investment property is an accounting adjustment to change the book value of the Group's investment property to its estimated market value.
Impairment of hotel properties	Impairment of hotel properties is an accounting adjustment to change the book value of the Group's hotel properties to their estimated market value.
Share of profit from equity accounted investments	IHI owns minority stakes in a number of companies (less than 50% plus one share of a company's share capital). The results of such companies are not consolidated with the subsidiaries of the Group, but IHI's share of profit is shown in the profit and loss account under the heading 'share of profit from equity accounted investments'.



Fair value on interest rate swaps	An interest rate swap is a derivative instrument in which IHI swaps with another counter party flexible interest rate cash flows with fixed interest rate cash flows or vice versa. The fair value is an accounting adjustment to change the book value of the derivative to its estimated market value.		
Profit after tax	Profit after tax is the profit made by the Group during the financial year both from its operating as well as non-operating activities.		
Key Performance Indicators			
Occupancy level	Occupancy level is the percentage of available rooms that were sold during a given period of time. It is calculated by dividing the number of rooms sold by total number of rooms available.		
Average room rate	Average room rate is calculated by dividing hotel room revenue by rooms sold. Hotels use this measure to calculate the average price at which they are selling hotel rooms each night.		
Revenue per available room (RevPAR)	RevPAR is calculated by multiplying a hotel's average room rate by its occupancy rate. A hotel uses this indicator as a performance measure with other hotels in the same category or market to determine how well the hotel property is yielding.		
Revenue generating index	A revenue generating index measures a hotel's fair market share of its segment's (competitive set, market, etc) revenue per available room. If a hotel is capturing its fair market share, the index will be 1; if capturing less than its fair market share, a hotel's index will be less than 1; and if capturing more than its fair market share, a hotel's index will be greater than 1.		
Profitability Ratios			
Gross profit margin	Gross profit margin is the difference between revenue and direct costs expressed as a percentage of total revenue.		
Operating profit margin	Operating profit margin is operating income or EBITDA as a percentage of total revenue.		
Net profit margin	Net profit margin is profit after tax achieved during the financial year expressed as a percentage of total revenue.		
Efficiency Ratios			
Return on equity	Return on equity (ROE) measures the rate of return on the shareholders' equity of the owners of issued share capital, computed by dividing profit after tax by shareholders' equity.		
Return on capital employed	Return on capital employed (ROCE) indicates the efficiency and profitability of a company's capital investments, estimated by dividing operating profit by capital employed.		
Return on Assets	Return on assets (ROA) is computed by dividing profit after tax by total assets.		
Equity Ratios			
Earnings per share	Earnings per share (EPS) is the amount of earnings per outstanding share of a company's share capital. It is computed by dividing net income available to equity shareholders by total shares outstanding as at balance sheet date.		
Cash Flow Statement			
Cash flow from operating activities	Cash generated from the principal revenue-producing activities (room revenue, food & beverage, rental income, hotel services, etc) of the Group.		
Cash flow from investing activities	Cash generated from activities dealing with the acquisition and disposal of long-term assets and other investments of the Group.		
Cash flow from financing activities	Cash generated from the activities that result in change in share capital and borrowings of the Group.		



Balance Sheet		
Non-current assets	Non-current asset are the Group's long-term investments, which full value will not be realised within the accounting year. Non-current assets are capitalised rather than expensed, meaning that the Group amortises the cost of the asset over the number of years for which the asset will be in use, instead of allocating the entire cost to the accounting year in which the asset was acquired. Such assets include intangible assets (goodwill on acquisition, the Corinthia brand, website development costs, etc), investment properties (commercial centres in St Petersburg and Tripoli, apartments in Lisbon, etc), property, plant & equipment (hotel properties), and investments accounted for using the equity method (investment in Corinthia Hotel London, Medina Tower, etc).	
Current assets	Current assets are all assets of the Group, which are realisable within one year from the balance sheet date. Such amounts include accounts receivable, inventory (food, beverages, consumables, etc), cash and bank balances.	
Current liabilities	All liabilities payable by the Group within a period of one year from the balance sheet date, and include accounts payable and short-term debt, including current portion of bank loans.	
Non-current liabilities	The Group's long-term financial obligations that are not due within the present accounting year. The Group's non-current liabilities include long-term borrowings, bonds and long term lease obligations.	
Total equity	Total equity includes share capital, reserves & other equity components, retained earnings and minority interest.	
Financial Strength Ratios		
Liquidity ratio	The liquidity ratio (also known as current ratio) is a financial ratio that measures whether or not a company has enough resources to pay its debts over the next 12 months. It compares a company's current assets to its current liabilities.	
Interest cover	The interest coverage ratio is calculated by dividing a company's operating profit of one period by the company's interest expense of the same period.	
Debt service cover ratio	The debt service cover ratio measures a company's ability to service its current debts by comparing its net operating income with its total debt service obligations.	
Gearing ratio	The gearing ratio indicates the relative proportion of shareholders' equity and debt used to finance a company's assets, and is calculated by dividing a company's net debt by net debt plus shareholders' equity.	